

HERITAGE GOVERNANCE REVIEW



HERITAGE REVIEW OBJECTIVES

Governance Challenges

- ▶ Overlapping and confusing mandates
- ▶ Organizational sustainability (funding & human resources)
- ▶ Public credibility gap

Objectives

- ▶ Align mandates with needs & resources
- ▶ Increase fundraising capacity
- ▶ Clarify relationships with City

HERITAGE REVIEW OBJECTIVES CONT.

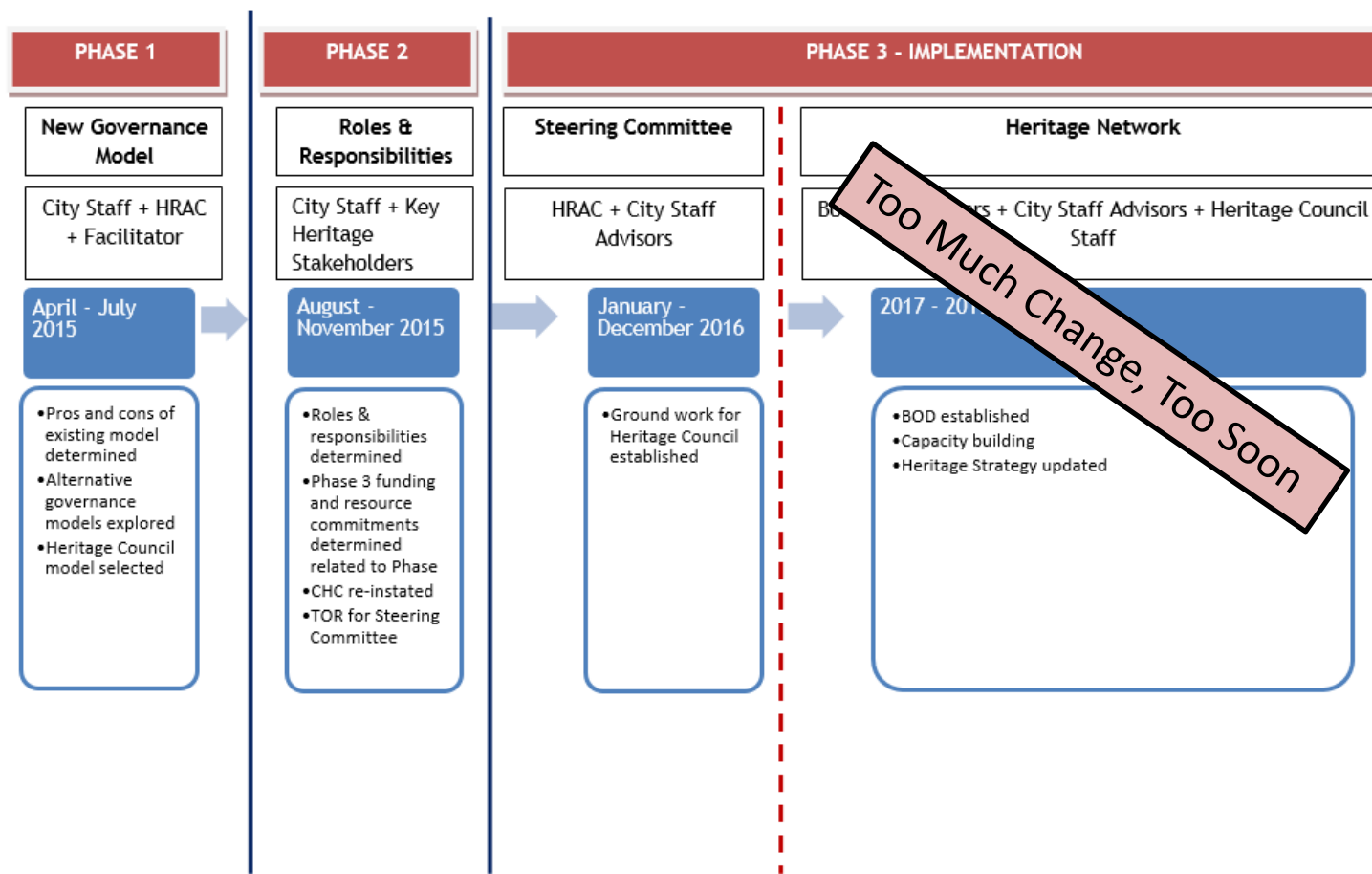
Governance Challenges

- ▶ Lack of coordination & communication (internal & external)
- ▶ Underrepresentation of cultural diversity

Objectives

- ▶ Continued coordination & communication between heritage organizations & with the City
- ▶ More inclusive definition of and approach to heritage

HERITAGE REVIEW TIMELINE



*At each major milestone, a report will be brought back to Council to determine next steps.

NEXT STEPS – NEW DIRECTION

- ▶ Heritage Governance Review complete
 - ▶ Proposed project opportunity
 - ▶ Ongoing heritage initiatives

ADDITIONAL 2016 SUCCESSES

- ▶ Idea Fair & Request for Proposal - Cameron House
- ▶ Partnership Opportunity - Surtees Barn and Surtees Homestead
- ▶ Heritage Procedures Bylaw Update
- ▶ Heritage Advisory Committee (HAC) established



CONCLUSION & LESSONS LEARNED

- ▶ Increased communication
- ▶ Higher level of trust
- ▶ Heritage 'umbrella' expanded
- ▶ Diversified funding sources