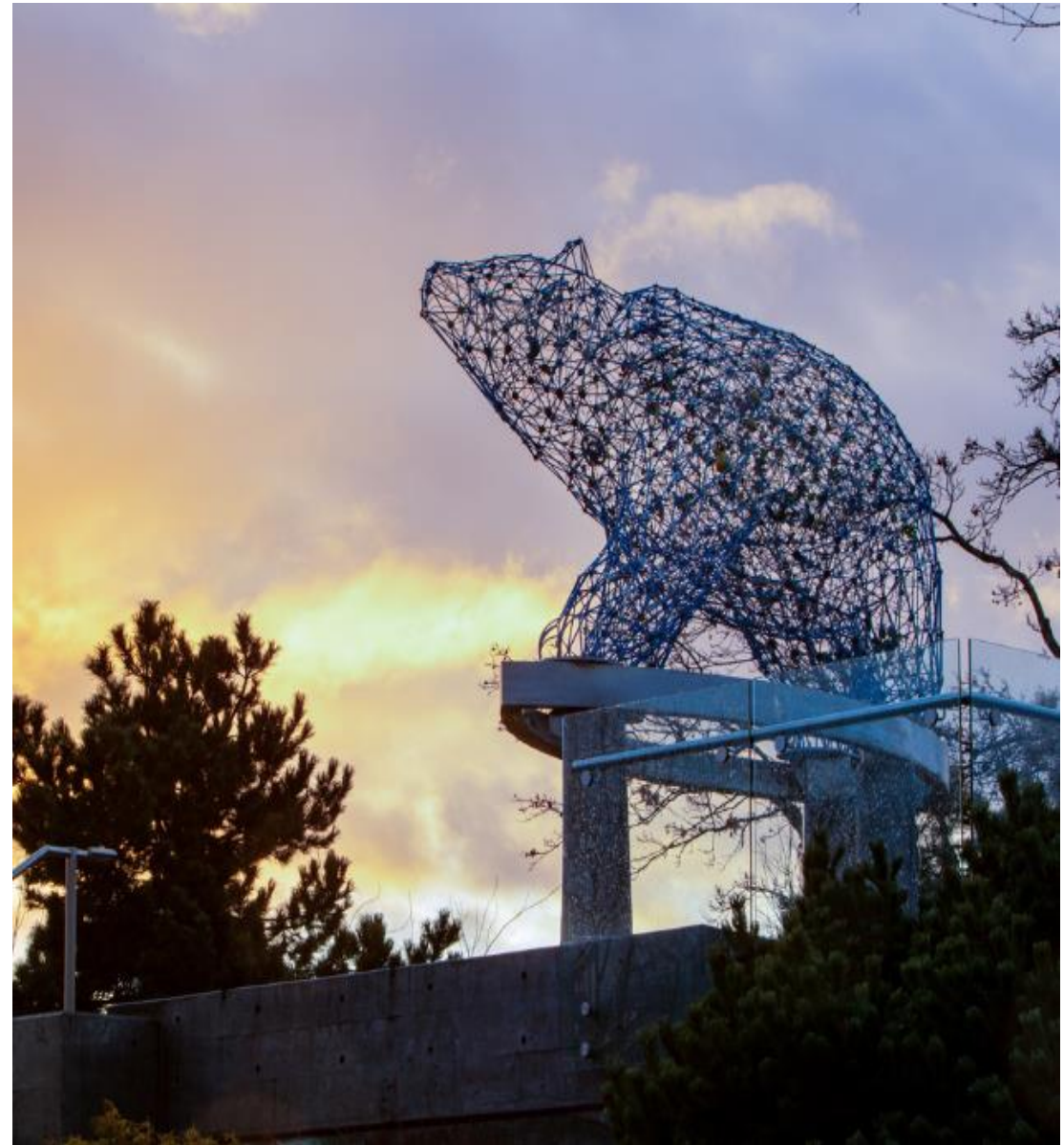


Draft Council Policy No. 395, Fees and Charges

June 16, 2025

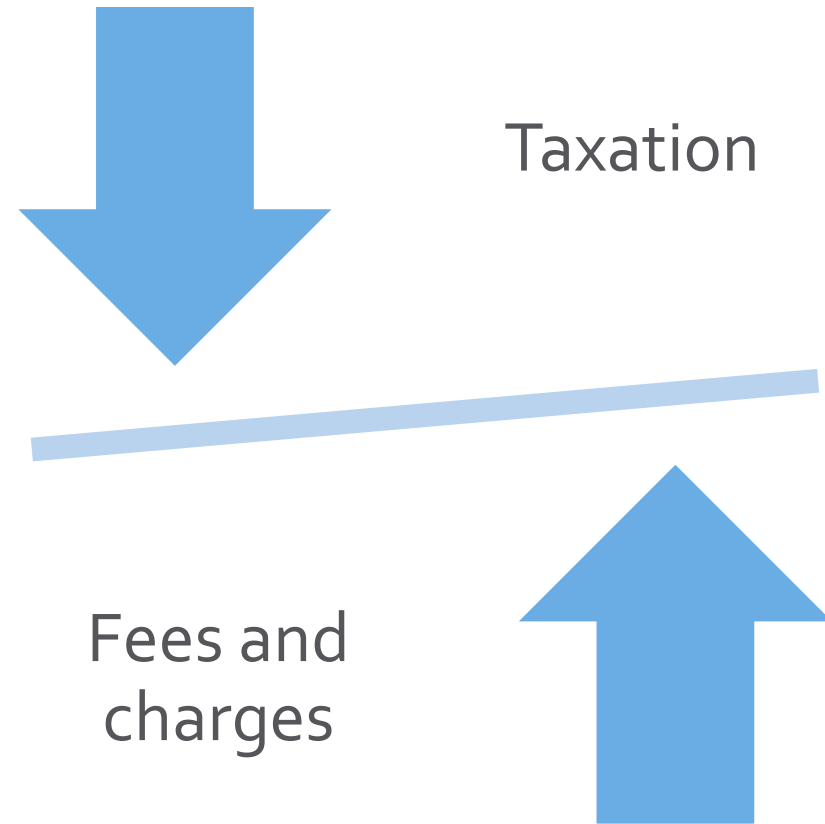
Purpose of the Policy

- Establish a framework
- Fair and transparent fees
- Reduced tax reliance
- Purposeful subsidization



User pay principle

- Where appropriate, the City will implement a user pay principle, ensuring that those who benefit from a service contribute to its cost



Policy statement 1

Charge Categories

- 100% full recovery (user pay)
- Partial recovery (taxation and user pay)
- 100% taxation funded (taxation funded)
- Recovery higher than costs (user pay)

Policy statement 1

Subsidizing services:

- Fully tax supported fees, are for services for which the benefit cannot easily ascribed to an individual or it is not practical or desirable.
- Certain services may be subsidized to reflect their broader community benefits.



Policy Statements 2 – Charge Development

Cost methodology:



Policy statement 2 – Charge Development

Resident first strategy:

- ✓ Demand from resident and non-residents for preferred access
- ✓ Discounted user fees for residents
- ✓ Determine quantitative and qualitative factors to administer

Administrative efficiency:

- ✓ Cost-effective implementation
- ✓ Consider market conditions

Other considerations

- ✓ Dynamic pricing

Policy statement 3

Ongoing maintenance and review

- Annual adjustments and regular reviews
- Reflect changes in costs, market conditions, and priorities



Recommendations

Support Policy No. 395

- For improved consistency and recovery

Support Rescinding Policy No. 222

- Outdated and not applicable City wide



► **Questions?**

For more information,
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