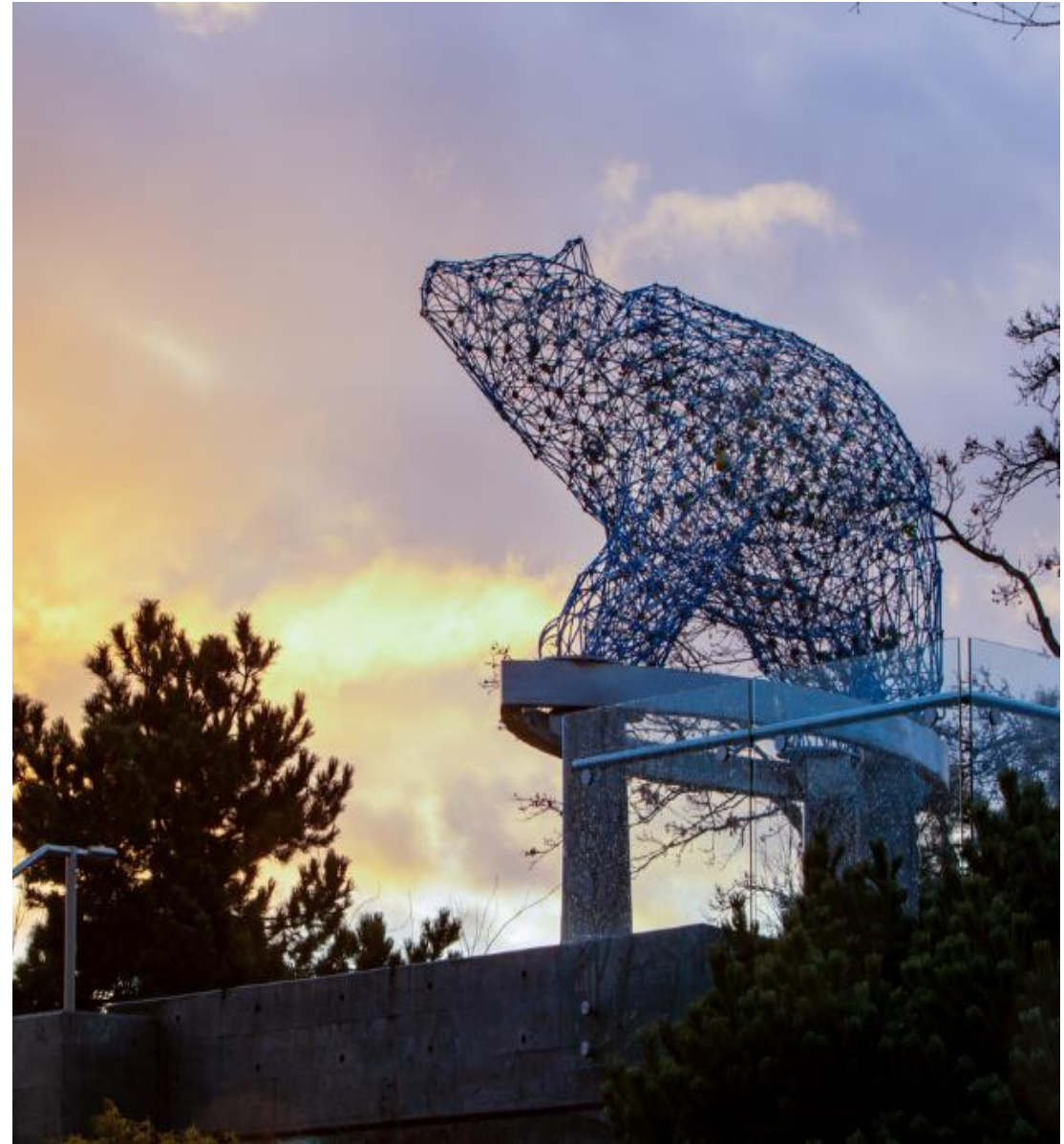


# Fees and Charges Policy

April 7, 2025

# Purpose of the Policy

- ✓ Establish a framework
- ✓ Equitable and transparent fees
- ✓ Reduced tax reliance
- ✓ Purposeful subsidization



# User pay principle

- ✓ Where appropriate, the City will implement a user pay principle, ensuring that those who benefit from a service contribute to its cost



# Charge categories

## Subsidized services:

- ✓ Fully tax supported fees, are for services for which the benefit cannot easily ascribed to an individual or it is not practical or desirable.
- ✓ Certain services may be subsidized to reflect their broader community benefits.



# Charge categories

## Other fees and charges:

- ✓ Non-compliance
- ✓ Damage to City property
- ✓ Extraordinary or non-core emergency response

## Other considerations:

- ✓ Dynamic pricing
- ✓ Opportunity to generate revenues exceeding its cost

# Policy Statements

Cost methodology:



# Policy statements

## Resident first strategy:

- ✓ Demand from resident and non-residents for preferred access
- ✓ Discounted user fees for residents
- ✓ Determine quantitative and qualitative factors to administer

## Administrative efficiency:

- ✓ Cost-effective implementation
- ✓ Consider market conditions

## Ongoing review

- ✓ Annual adjustments and regular reviews
- ✓ Reflect changes in costs, market conditions, and priorities