



FINANCIAL PLAN

Kelowna, BC Canada
Carryover Budget

2025

Volume 2



Report to Council



Date: March 10, 2025

To: Council

From: City Manager

Subject: 2025 Financial Plan – Carryover Budget - Volume 2

Department: Financial Planning

Recommendation:

THAT the 2025 Financial Plan be increased by \$4,918,600 for operating carryover projects and \$43,508,000 for capital carryover projects as summarized in the 2025 Financial Plan – Carryover Budget – Volume 2.

Purpose:

To present the 2025 Financial Plan – Carryover Budget - Volume 2 to Council for approval and inclusion into the 2025 Financial Plan.

Background:

The operating and capital projects listed in the 2025 Financial Plan – Carryover Budget – Volume 2 represent projects that were not completed in 2024 or were originally planned to be completed over multiple years. These projects were previously approved by Council, and therefore do not add to the taxation demand for 2025. Funding sources for these projects include reserves, debt, utility, and other contributions, including grants.

The City is in the process of transitioning from full project budgeting to cash flow budgeting. Cash flow budgeting focuses on the timing of cash inflows and outflows, ensuring that an organization has the liquidity to meet its financial obligations as they arise, and aligns annual property tax collection with anticipated spending. As this new methodology is adopted, it is expected that the number of carryover projects will be significantly reduced.

Corporate financial policy and guidelines were established in 2021 to provide a consistent framework for an incomplete operating and/or capital project budget to be considered for carryover into the following budget year, where funding is available. This policy applies to all operating and capital budget items whose underspending in a budget year is a result of timing, scope change, or is a multi-year undertaking and is requiring a carryover to the following budget year to complete the project. This underspending, if not carried forward into the following budget year, would not allow for the completion of the project and the lapsed funding would flow into the City's annual surplus.

To be eligible for budget carryover a request must be justified and meet one of the following criteria:

- Design Option: A one-time operating or capital project that is waiting for a design decision or is being re-scoped due to a change in circumstances.
- External Event: A one-time operating or capital project that is delayed due to an unanticipated external event.
- Multi-Year: A one-time operating or capital project that is planned over multiple years and has been identified as such in the original budget request.
- Scheduling: A one-time operating or capital project that is delayed due to internal scheduling conflicts.
- Awaiting Grant Information: A one-time operating or capital project that is on hold pending grant approval.
- Program: An operating or capital project that is part of a larger annual program that has a list of projects that exceed the annual budget.
- Council Approved: An operating project with a base budget that has been approved by Council to be used as funding for a project on a one-time basis.

- Policy: An operating project with a base budget that has a Council-endorsed policy to support a carryover.

For 2025, the carryover criteria Multi-Year makes up 40 per cent of the overall carryover counts, representing projects previously approved to be completed over multiple years. With respect to the remainder of the projects, 33 per cent are projects delayed by unanticipated external events including contractor delays, 23 per cent were delayed due to internal scheduling challenges, 3 per cent caused by design delays, and 1 per cent are Council approved or have a policy that direct the carryover of remaining budget.

A detailed discussion of projects included in this volume is not planned. Should Council have questions regarding any specific carryover and would like it discussed at the March 10, 2025, meeting, please advise the City Manager in advance and he will arrange for a service area representative to attend the Council meeting.

Considerations applicable to this report:

Financial/Budgetary Considerations:

A consolidated 2025-2029 Five-Year Financial Plan will be brought to Council for adoption by bylaw at Final Budget on April 28, 2025. This will precede adoption of the 2025 property tax bylaw, in accordance with Section 165 of the Community Charter.

Considerations not applicable to this report:

Legal/Statutory Authority:

Legal/Statutory Procedural Requirements:

Existing Policy:

External Agency/Public Comments:

Communications Comments:

Submitted by:

M. Antunes, CPA, Financial Planning Manager

Approved for inclusion: J. Sass, CPA, CA, General Manager Corporate Services

Attachments:

Attachment A: 2025 Financial Plan – Carryover Budget – Volume 2

Attachment B: 2025 Financial Plan – Carryover Budget – Volume 2 Presentation

▶ CARRYOVER BUDGET

The Carryover budget volume represents the incomplete projects, due to various reasons, from the 2024 budget year. These incomplete projects are being requested for carryover to 2025 with the intention of completion, or continuation in the case of multiple year projects. The total value of the 2025 Carryover volume is \$48.4 million, increasing the 2025 operating program by \$4.9 million and capital program by \$43.5 million with no effect on taxation as these projects were previously approved by Council.

CARRYOVER REQUEST THREE-YEAR COMPARISON (\$ millions)

The City is transitioning from full project budgeting to cash flow budgeting. Starting in 2025, multi-year projects will have annual budgets based on planned cash flows instead of requesting full project budgets upfront and carrying them over yearly for the duration of the project. The 2025 Carryover value has decreased from 2024, particularly in the capital requests. As this new budget method is adopted, carryover projects are expected to decrease further.

The table below splits the last three years of carryovers between operating and capital.

	2025	2024	2023
Total Carryover	\$48M	\$279M	\$237M
Operating	\$5M = 10%	\$9M = 3%	\$19M = 8%
Capital	\$44M = 90%	\$270M = 97%	\$218M = 92%

CARRYOVER PROJECTS BY REASON TYPE

There are several reasons why operating and capital projects are requested to be carried over. Corporate financial policy requires all budget carryover requests to meet one of the following criteria.

External Event

A one-time operating or capital project delayed due to an unanticipated external event, the event was beyond City control and includes an expectation the project is to continue in the next year with a completion date. Examples of 2025 carryover projects with the External Event reason code include DeHart Park at \$4.0 million, Bertram Multiuse Overpass at \$3.5 million, and Non-Potable Water Network & Facilities at \$3.2 million.

Design Option

A one-time operating or capital project that is waiting for a design decision or is being re-scoped due to a change in circumstances. The 2025 carryover projects with the Design Option reason code include Potable Water Network & Facilities at \$220,000, Capital Planning Process Review at \$49,000 and Non-Potable Improvements at \$46,000.



Multi-Year

A one-time operating or capital project that is planned to be completed over multiple years and has been identified as such in the original budget request. The adoption of cash flow budgeting is expected to have the greatest impact on multi-year carryovers. Examples of 2025 carryover projects with the Multi-Year reason code category include Wastewater System Upgrades at \$3.3 million, Burne Park at \$2.4 million, and Wastewater Network & Facilities at \$1.8 million.

Scheduling Demands

A one-time operating or capital project that is delayed due to internal scheduling conflicts. Examples of 2025 carryover projects with the Scheduling Demands reason code category include Solid Waste Infrastructure & Facilities at \$2.8 million and Equipment and Vehicle (Growth) at \$1.7 million.

Awaiting Grant Information

A one-time operating or capital project that is on hold pending grant approval. There are no 2025 carryover projects on hold due to grant funding approval.

Program

An operating or capital project that is part of a larger annual program that has a list of projects that exceed the annual budget. There are no 2025 carryover projects with the Program reason code category.

Council Approved

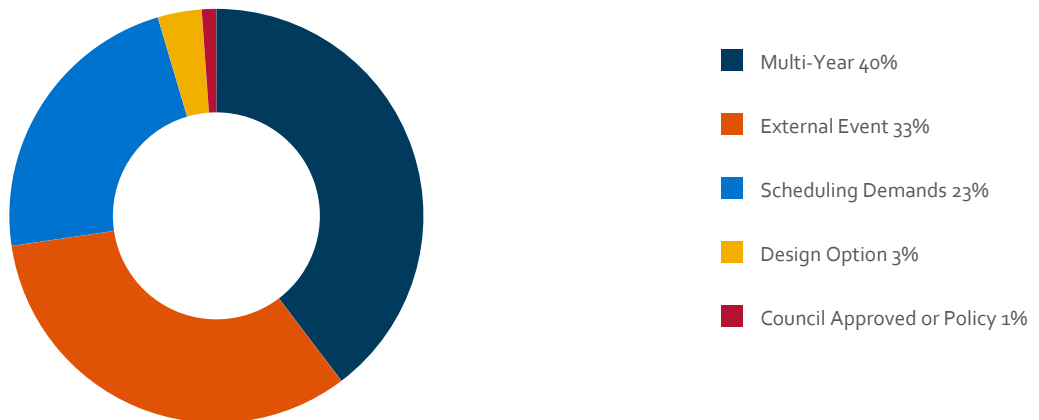
An operating project with a base budget that has been approved by Council to be used as funding for a project on a one-time basis. There are no 2025 carryover projects with the Council Approved reason code category.

Policy

An operating project with a base budget that has a Council endorsed policy to support a carryover. The 2025 carryover projects with the Policy reason code category include Event Support Policy at \$193,000.

The graph below displays the carryover reason types by percentage of total number of carryover requests for 2025. The Multi-Year carryover category makes up the greatest proportion of requests, due to many large projects requiring more than one year to complete. External Event was the second most common reason for carryover, largely due to supply chain issues including contractor availability or capacity constraints.

Carryover Reason Codes



Total Requests: 87

The funding sources for carryover requests align with the funding source of the previously approved projects and do not impact taxation demand. The graph below displays the funding strategy of 2025 carryover requests by total dollar value of each funding type. General, statutory, and DCC reserve funding accounts for a total of 89 per cent of the total carryover dollar value, with the remainder being funded by grants, revenue, utility funds, and borrowing.

Funding Strategy



Total: \$48.4M



SUMMARY OF MULTI-YEAR REQUESTS

The City is in the process of transitioning from full project budgeting to cash flow budgeting, meaning that annual budgets for multi-year projects are based on cash flow in each budget year rather than budgeted in full in the first year. This has significantly reduced the multi-year carryover requests for 2025. The details of multi-year carryover requests are not presented in the Financial Plan as they were identified as multi-year projects when the original request was approved by Council. Multi-year operating and capital projects requested for carryover in 2025 are summarized in the table below.

2025 Carryover Multi-Year Requests	Project Amount	Funding Source	Original Budget Year	Expected Completion	Operating/ Capital
Airport					
Airport - Hotel and Parkade Enabling Works	\$ 482,000	RES	2022	2025	Capital
Airport - Lifecycle Replacement & Upgrades	\$ 1,240,000	RES	2020	2025	Capital
Airport Total	\$ 1,722,000				
Community Safety & Bylaw					
Community Safety Plan Implementation	\$ 445,100	RES	2021	2027	Operating
Building Safer Communities Grant	\$ 189,500	GRA	2022	2026	Operating
Outdoor Overnight Sheltering	\$ 276,400	RES/OTH	2021	2025	Operating
Community Safety & Bylaw Total	\$ 911,000				
Fire Safety					
NG911 Implementation	\$ 716,000	GRA	2023	2026	Capital
Fire Safety Total	\$ 716,000				
Wastewater Utility					
Wastewater Network & Facilities	\$ 1,763,000	RES	2024	2025	Capital
Wastewater System Upgrades	\$ 3,328,000	RES/DCC	2024	2026	Capital
Wastewater Treatment	\$ 784,000	RES/OTH	2021	2025	Capital
Wastewater Utility Total	\$ 5,875,000				
Stormwater & Flood Protection					
Area Based Water Management Plan	\$ 100,000	RES/UTIL	2020	2025	Operating
Stormwater & Flood Protection Total	\$ 100,000				
Water Utility					
Water Supply Wildfire Mitigation	\$ 25,500	RES	2024	2025	Operating
Potable Water System Upgrades	\$ 843,000	RES/DCC	2024	2025	Capital
Water Utility Total	\$ 868,500				
Solid Waste & Landfill					
Composting System Expansion	\$ 1,189,000	RES	2023	2025	Capital
Solid Waste & Landfill Total	\$ 1,189,000				
Transportation					
Pandosy Richter Study	\$ 74,700	RES	2023	2025	Operating
Employer Commute Trip Reduction Program - Pilot Implementation	\$ 99,400	RES	2024	2026	Operating
Transportation Accessibility Strategy	\$ 77,700	RES	2024	2025	Operating
Downtown Transportation Review	\$ 100,000	RES	2023	2025	Operating
Travel Demand Model Update - Phase I	\$ 90,600	OTH	2024	2025	Operating
Road Network	\$ 1,134,000	RES/DCC	2024	2025	Capital
Transportation Total	\$ 1,576,400				

Transit						
YLW Transit Hub	\$ 44,000	RES	2024	2025	Capital	
Transit Total	\$ 44,000					
Parks						
2024 CRI Firesmart Community Funding	\$ 50,600	GRA	2024	2025	Operating	
Burne Park	\$ 2,359,000	RES/DCC	2023	2027	Capital	
Rutland Recreation Park	\$ 311,000	BOR	2024	2026	Capital	
Parks Total	\$ 2,720,600					
Arts & Culture						
Accessibility and Disability Justice (ADJ) Competency Training	\$ 18,000	GRA	2024	2026	Operating	
Arts & Culture Total	\$ 18,000					
Community Development						
Climate and Environment Initiatives	\$ 433,600	RES	2024	2026	Operating	
Urban Center Planning Framework	\$ 146,000	GRA	2023	2025	Operating	
Community Development Total	\$ 579,600					
Enabling Services						
Asset Management Consulting Support	\$ 67,500	RES/UTIL	2023	2026	Operating	
Next Generation 911 Initiative	\$ 45,000	GRA	2023	2025	Operating	
Diversity, Equity & Inclusion	\$ 100,000	RES	2024	2025	Operating	
Strategic Facilities Master Plan	\$ 205,000	RES	2021	2025	Operating	
Prospera Place Partnership Initiative	\$ 147,300	RES	2024	2025	Operating	
Strategic Land Development Projects	\$ 72,700	RES	2024	2025	Operating	
Apple Bowl Improvements	\$ 53,000	RES	2023	2025	Capital	
Island Stage Rejuvenation	\$ 687,000	RES/GRA	2023	2025	Capital	
Enabling Services Total	\$ 1,377,500					
Total multi-year projects	\$17,697,600					

*Funding Source Legend:**RES = Reserve**GRA = Grant**DCC = Development Cost Charge Reserve**OTH = Other Revenue**BOR = Borrow**UTIL = Utility*

SUMMARY OF OTHER REQUESTS

Operating and capital projects requested for carryover in 2025 with reason codes other than Multi-year are summarized in the table below and subsequently presented in detail.

2025 Carryover Requests	Project Amount	Funding Source	Original Budget Year	Expected Completion	Operating/Capital
Airport					
Airport - Terminal Lifecycle Replacement & Upgrades	\$ 1,355,000	RES	2024	2025	Capital
Airport - Carbon Neutral Initiatives	\$ 175,000	RES	2024	2025	Capital
Airport Total	\$ 1,530,000				
Fire Safety					
Fire Vehicles & Equipment	\$ 16,000	RES	2024	2025	Capital
Fire Safety Total	\$ 16,000				
Wastewater Utility					
Commonage - Leachate Reuse	\$ 83,200	RES/OTH	2024	2025	Operating
Commonage Odour Management Plan Update	\$ 25,000	RES/OTH	2023	2025	Operating
Wastewater Utility Total	\$ 108,200				
Stormwater & Flood Protection					
Clifton Rd Stormwater Pond Study	\$ 29,900	RES	2024	2025	Operating
Stormwater Utility Business Case - Phase 2	\$ 135,200	RES	2024	2025	Operating
Stormwater Basin Plan - Central Area	\$ 25,400	RES	2023	2025	Operating
Stormwater & Flood Protection Total	\$ 190,500				
Water Utility					
HVAC Improvements - Water Supply Shop	\$ 50,000	RES	2024	2025	Operating
Non-Potable Improvements	\$ 45,600	RES	2024	2025	Operating
Pump Station & Reservoir Improvements	\$ 215,700	RES	2024	2025	Operating
Non-Potable Water Network & Facilities	\$ 3,237,000	RES/GRA	2020	2026	Capital
Potable Water Network & Facilities	\$ 220,000	RES	2024	2026	Capital
Water Utility Total	\$ 3,768,300				
Solid Waste & Landfill					
Solid Waste Infrastructure & Facilities	\$ 2,849,000	RES	2024	2025	Capital
Solid Waste & Landfill Total	\$ 2,849,000				
Transportation					
Active Transportation - Abbott St	\$ 357,000	RES/DCC	2024	2025	Capital
Active Transportation - Ethel St (Rail Trail - Cawston)	\$ 66,000	RES/DCC	2022	2025	Capital
Bertram Multiuse Overpass	\$ 3,453,000	RES	2020	2025	Capital
Roads - Frost Rd Upgrades (w/utilities)	\$ 1,261,000	RES/DCC	2022	2025	Capital
Roads - Glenmore Rd Upgrades	\$ 183,000	RES/DCC	2023	2025	Capital
Roads - Richter St Upgrades	\$ 200,000	RES/DCC	2022	2025	Capital
Roads - Sutherland Rd Upgrades	\$ 228,000	RES/DCC	2023	2025	Capital
Active Transportation - Casorso 3	\$ 170,000	RES	2023	2025	Capital
Transportation Total	\$ 5,918,000				

Parks						
Greenhouse Expansion	\$ 33,000	RES	2024	2025	Operating	
Hwy 97 & McCurdy Rd Tree Planting	\$ 75,400	RES	2022	2025	Operating	
Parks Masterplan	\$ 65,800	RES	2024	2025	Operating	
Cook Road Boat Launch - Provincial Approvals	\$ 23,300	OTH	2022	2025	Operating	
Parkland Acquisition	\$ 2,377,000	RES/DCC	2024	2025	Capital	
City Park	\$ 1,373,000	RES	2024	2026	Capital	
DeHart Park	\$ 4,041,000	RES/DCC	2022	2025	Capital	
Kelowna's Newest Waterfront Park	\$ 1,973,000	RES/DCC	2024	2026	Capital	
Mission Recreation Park	\$ 519,000	RES	2021	2025	Capital	
Park Infrastructure & Facilities	\$ 384,000	RES/GRA/OTH	2024	2026	Capital	
Parks Total	\$10,864,500					
Sports & Recreation						
Event Support Policy	\$ 192,700	RES	2020	2025	Operating	
Sports & Recreation Total	\$ 192,700					
Arts & Culture						
Indigenous Community Engagement Framework	\$ 61,000	RES/GRA	2022	2025	Operating	
Arts & Culture Total	\$ 61,000					
Parking						
Curb Space Management Strategy - Development	\$ 40,000	RES	2022	2025	Operating	
Recreation Parks and Facilities & Capri-Landmark Parking Studies	\$ 76,400	RES	2024	2025	Operating	
Parking Infrastructure & Facilities	\$ 477,000	RES	2024	2025	Capital	
Parking Total	\$ 593,400					
Partnership Office						
Partnerships Office Consulting	\$ 106,100	RES	2024	2025	Operating	
Partnership Office Total	\$ 106,100					
Enabling Services						
Kelowna Integrated Water Asset Management	\$ 9,500	UTIL	2017	2025	Operating	
20 Year Servicing Plan and DCC Bylaw Update	\$ 83,100	RES/UTIL	2018	2026	Operating	
2040 Infrastructure Plan Consulting Support	\$ 61,000	RES/UTIL	2022	2025	Operating	
Fleet Repair Garage - Hardy St. Facility Upgrades	\$ 50,000	RES	2024	2026	Operating	
Accessibility Improvements at Okanagan Heritage Museum	\$ 69,600	RES/GRA	2023	2025	Operating	
Furniture & Equipment - City Hall & Police Services Building	\$ 51,100	RES	2024	2025	Operating	
Provision of Shelter Services - Optimization of Physical Locations	\$ 21,000	RES	2020	2025	Operating	
4690 Hwy 97 Agricultural Considerations	\$ 381,600	RES	2022	2025	Operating	
Housing Accelerator Grant Program	\$ 94,400	GRA	2024	2025	Operating	
Capital Planning Process Review	\$ 49,000	RES	2022	2025	Operating	
Equipment and Vehicle (Growth)	\$ 1,660,000	RES/UTIL	2024	2025	Capital	
Building Systems & Infrastructure	\$ 37,000	RES	2024	2025	Capital	

Server & Data Storage	\$ 342,000	RES	2024	2025	Capital
Major Systems	\$ 468,000	RES	2024	2025	Capital
Property Acquisition	\$ 1,154,000	RES	2024	2025	Capital
Enabling Services Total	\$ 4,531,300				

Total projects	\$30,729,000
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Funding Source Legend:

RES = Reserve

GRA = Grant

DCC = Development Cost Charge Reserve

OTH = Other Revenue

BOR = Borrow

UTIL = Utility

2025 Carryover Request Details

Service Area:	Airport	Reason:	EXT EVENT CAPITAL CARRYOVER
Title:	Airport - Terminal Lifecycle Replacement & Upgrades		

Justification:

Five Airport Terminal Building improvement projects were not completed in 2024 due to contractor capacity restraints, supply chain issues, and competing priorities. A carryover is requested to allow for finalizing the installation of the first phase roof top unit replacement, delivery and installation of the second phase of the roof top unit replacement, baggage belt upgrades, PC virtualization, and to receive delivery of critical inventory.

2024 Budget:	2,640,000	Expected Completion:	Dec 2025
2024 Expenditures:	975,000		
2024 Budget Not Required:	<u>310,000</u>		
Carryover requested:	1,355,000		

Strategic Direction: Other - Supports Base Business

Year	Cost	Reserve	DCC Reserve	Borrow	Grant	Other Revenue	Utility
2025	1,355,000	(1,355,000)	—	—	—	—	—

Service Area:	Airport	Reason:	SCHED CAPITAL CARRYOVER
Title:	Airport - Carbon Neutral Initiatives		

Justification:

A carryover is requested to complete the installation of phase 2 of the air terminal building LED lighting upgrades and of the level one vehicle charging stations in the Airport's valet lots, aligned with the Airport's goal to be carbon neutral by 2030. These projects were not completed before the end of the year due to peak period operational constraints.

2024 Budget:	936,000	Expected Completion:	Dec 2025
2024 Expenditures:	733,000		
2024 Budget Not Required:	<u>28,000</u>		
Carryover requested:	175,000		

Strategic Direction: Climate & Environment - Reduce corporate and community GHG emissions

Year	Cost	Reserve	DCC Reserve	Borrow	Grant	Other Revenue	Utility
2025	175,000	(175,000)	—	—	—	—	—

2025 Carryover Request Details

Service Area:	Fire Safety	Reason:	EXT EVENT CAPITAL CARRYOVER
Title:	Fire Vehicles & Equipment		

Justification:

Carryover is requested to outfit a 2024 fire vehicle with ancillary equipment. Work was not completed in 2024 due to timing of receiving the equipment.

2024 Budget:	101,000	Expected Completion:	Mar 2025
2024 Expenditures:	85,000		
2024 Budget Not Required:	—		
Carryover requested:	16,000		

Strategic Direction: Other - Supports Base Business

Year	Cost	Reserve	DCC Reserve	Borrow	Grant	Other Revenue	Utility
2025	16,000	(16,000)	—	—	—	—	—

Service Area:	Wastewater Utility	Reason:	SCHED OPERATING CARRYOVER
Title:	Commonage - Leachate Reuse		

Justification:

Carryover is requested to continue the planning and design work for the Regional Biosolids Commonage facility beneficial leachate reuse project. The project has been delayed due to internal scheduling challenges. The preliminary design was completed in 2024, and detailed design work is planned for 2025.

2024 Budget:	90,000	Expected Completion:	Dec 2025
2024 Expenditures:	6,800		
2024 Budget Not Required:	—		
Carryover requested:	83,200		

Strategic Direction: Climate & Environment -Protect and restore natural areas

Year	Cost	Reserve	DCC Reserve	Borrow	Grant	Other Revenue	Utility
2025	83,200	(55,500)	—	—	—	(27,700)	—

2025 Carryover Request Details

Service Area:	Wastewater Utility	Reason:	EXT EVENT OPERATING CARRYOVER
Title:	Commonage Odour Management Plan Update		

Justification:

Carryover is requested for the Odour Management Plan Update which is a Ministry of Environment Permit Requirement. It must follow an odour monitoring system renewal, which was impacted by supply chain issues in previous years, causing a delay in initiating this project. The contractor experienced unforeseen challenges that slowed work in 2024. A draft plan is anticipated in early 2025, with final completion also expected in 2025. The cost is shared with the City of Vernon and the City's Wastewater Utility.

2024 Budget:	43,000	Expected	Dec 2025
2024 Expenditures:	3,200		
2024 Budget Not Required:	<u>14,800</u>		
Carryover requested:	25,000		

Strategic Direction: Other -Supports Base Business

Year	Cost	Reserve	DCC Reserve	Borrow	Grant	Other Revenue	Utility
2025	25,000	(16,600)	—	—	—	(8,400)	—

Service Area:	Stormwater & Flood Protection	Reason:	SCHED OPERATING CARRYOVER
Title:	Clifton Rd Stormwater Pond Study		

Justification:

Carryover is requested to continue the investigation of the possibility of reconfiguring two stormwater ponds at the intersection of Clifton Rd and Highpointe Dr that was not completed in 2024 due to scheduling challenges. A 2025 capital budget request was approved as part of the 2025 Preliminary Budget volume for construction of the proposed reconfiguration.

2024 Budget:	30,000	Expected Completion:	Dec 2025
2024 Expenditures:	100		
2024 Budget Not Required:	<u>—</u>		
Carryover requested:	29,900		

Strategic Direction: Other -Supports Base Business

Year	Cost	Reserve	DCC Reserve	Borrow	Grant	Other Revenue	Utility
2025	29,900	(29,900)	—	—	—	—	—

2025 Carryover Request Details

Service Area:	Stormwater & Flood Protection	Reason:	SCHED OPERATING CARRYOVER
Title:	Stormwater Utility Business Case - Phase 2		

Justification:

Carryover is requested to continue with the stormwater utility business case and implementation, focusing on community alignment, public engagement, and a detailed rate structure analysis. A workshop with Council is scheduled for March 2025 to decide the project's future, with potential additional budget consideration through a 2025 budget amendment.

2024 Budget:	334,700	Expected Completion:	Dec 2025
2024 Expenditures:	199,500		
2024 Budget Not Required:	—		
Carryover requested:	135,200		

Strategic Direction: Active Financial Management -Increase non-tax revenues to minimize the reliance on taxes

Year	Cost	Reserve	DCC Reserve	Borrow	Grant	Other Revenue	Utility
2025	135,200	(135,200)	—	—	—	—	—

Service Area:	Stormwater & Flood Protection	Reason:	EXT EVENT OPERATING CARRYOVER
Title:	Stormwater Basin Plan - Central Area		

Justification:

Carryover is requested for the completion of this planning project that supports urban development efforts and ensures that localized flooding is avoided. The final report is expected by Q2 of 2025.

2024 Budget:	178,900	Expected Completion:	Jul 2025
2024 Expenditures:	153,500		
2024 Budget Not Required:	—		
Carryover requested:	25,400		

Strategic Direction: Climate & Environment -Include climate impact lens in City decision making

Year	Cost	Reserve	DCC Reserve	Borrow	Grant	Other Revenue	Utility
2025	25,400	(25,400)	—	—	—	—	—

2025 Carryover Request Details

Service Area:	Water Utility	Reason:	SCHED OPERATING CARRYOVER
Title:	HVAC Improvements - Water Supply Shop		

Justification:

Carryover is requested for the purchase and installation of HVAC equipment to ensure proper cooling of the Water Supply Shop to ensure a proper working environment for staff and potential for flexible workspaces. Project was delayed in 2024 due to other higher priority projects taking precedence. Resourcing is now available and project completion is anticipated by Q4 2025.

2024 Budget:	50,000	Expected Completion:	Dec 2025
2024 Expenditures:	—		
2024 Budget Not Required:	—		
Carryover requested:	<u>50,000</u>		

Strategic Direction: Other -Supports Base Business

Year	Cost	Reserve	DCC Reserve	Borrow	Grant	Other Revenue	Utility
2025	50,000	(50,000)	—	—	—	—	—

Service Area:	Water Utility	Reason:	DESIGNOPT OPERATING CARRYOVER
Title:	Non-Potable Improvements		

Justification:

Carryover is requested to continue consulting services and design work due to scope change on the McCulloch Spillway channel maintenance project. This project is to increase efficiency of water released from McCullough lake and ensure that the McCullough spillway is appropriately restored to insure dam safety. In addition, regulatory and water management efficiency work continues on the Hydraulic Creek intake bypass project with anticipated completion Q4 2025.

2024 Budget:	135,000	Expected Completion:	Dec 2025
2024 Expenditures:	89,400		
2024 Budget Not Required:	—		
Carryover requested:	<u>45,600</u>		

Strategic Direction: Other -Supports Base Business

Year	Cost	Reserve	DCC Reserve	Borrow	Grant	Other Revenue	Utility
2025	45,600	(45,600)	—	—	—	—	—

2025 Carryover Request Details

Service Area:	Water Utility	Reason:	EXT EVENT OPERATING CARRYOVER
Title:	Pump Station & Reservoir Improvements		

Justification:

A carryover is requested to facilitate the completion of multiple pump station and reservoir projects. The Timberline and Rio Reservoir electrical upgrade projects have been delayed due to property and easement-related issues. The Grainger Reservoir drain work will be completed as part of the capital reservoir upgrade project, while the Dilworth altitude valve project has been prolonged due to delays in delivery of replacement hatches necessary for project completion.

2024 Budget:	219,400	Expected Completion:	Dec 2025
2024 Expenditures:	3,700		
2024 Budget Not Required:	—		
Carryover requested:	<u>215,700</u>		

Strategic Direction: Other - Supports Base Business

Year	Cost	Reserve	DCC Reserve	Borrow	Grant	Other Revenue	Utility
2025	215,700	(215,700)	—	—	—	—	—

Service Area:	Water Utility	Reason:	EXT EVENT CAPITAL CARRYOVER
Title:	Non-Potable Water Network & Facilities		

Justification:

Carryover is requested for this annual program to ensure reliable irrigation water service delivery and fire protection for City customers connected to the non-potable system. Carryover items for consideration may include, but are not limited to, renew existing mainlines, hydrants, pump stations, reservoirs, dams and pressure reducing valves (PRVs). Work was not completed in 2024 because of external contractor delays.

2024 Budget:	3,510,000	Expected Completion:	Jul 2026
2024 Expenditures:	273,000		
2024 Budget Not Required:	—		
Carryover requested:	<u>3,237,000</u>		

Strategic Direction: Other - Supports Base Business

Year	Cost	Reserve	DCC Reserve	Borrow	Grant	Other Revenue	Utility
2025	3,237,000	(517,000)	—	—	(2,720,000)	—	—

2025 Carryover Request Details

Service Area:	Water Utility	Reason:	DESIGNOPT CAPITAL CARRYOVER
Title:	Potable Water Network & Facilities		

Justification:

Carryover is requested for this annual program to ensure reliable safe drinking water service delivery and fire protection for City customers connected to the potable system. Carryover items for consideration may include, but are not limited to, renew existing mainlines, hydrants, pump stations, reservoirs, and pressure reducing valves (PRVs). Work was not completed in 2024 due to design options.

2024 Budget:	400,000	Expected Completion:	Dec 2026
2024 Expenditures:	30,000		
2024 Budget Not Required:	<u>150,000</u>		
Carryover requested:	220,000		

Strategic Direction: Other - Supports Base Business

Year	Cost	Reserve	DCC Reserve	Borrow	Grant	Other Revenue	Utility
2025	220,000	(220,000)	—	—	—	—	—

Service Area:	Solid Waste & Landfill	Reason:	SCHED CAPITAL CARRYOVER
Title:	Solid Waste Infrastructure & Facilities		

Justification:

Carryover is requested for this annual program for solid waste infrastructure and facilities. Carryover items include, but are not limited to, site works and investigations, progressive closure and landfill gas and leachate recirculation laterals. Work was not completed in 2024 due to internal scheduling challenges.

2024 Budget:	3,568,000	Expected Completion:	Dec 2025
2024 Expenditures:	719,000		
2024 Budget Not Required:	<u>—</u>		
Carryover requested:	2,849,000		

Strategic Direction: Other - Supports Base Business

Year	Cost	Reserve	DCC Reserve	Borrow	Grant	Other Revenue	Utility
2025	2,849,000	(2,849,000)	—	—	—	—	—

2025 Carryover Request Details

Service Area:	Transportation	Reason:	SCHED CAPITAL CARRYOVER
Title:	Active Transportation - Abbott St		

Justification:

Carryover is requested to complete the design of the Abbott Active Transportation Corridor from Cedar Ave to Walnut St and for small-scale land acquisitions between Walnut St and Watt Rd. Construction in 2025 will allow coordination with adjacent park frontage upgrades. Work was not completed in 2024 because of internal scheduling.

2024 Budget:	454,000	Expected Completion:	Dec 2025
2024 Expenditures:	97,000		
2024 Budget Not Required:	—		
Carryover requested:	<u>357,000</u>		

Strategic Direction: Transportation - More trips by alternative transportation modes

Year	Cost	Reserve	DCC Reserve	Borrow	Grant	Other Revenue	Utility
2025	357,000	(273,000)	(84,000)	—	—	—	—

Service Area:	Transportation	Reason:	SCHED CAPITAL CARRYOVER
Title:	Active Transportation - Ethel St (Rail Trail - Cawston)		

Justification:

Carryover is requested to complete the detailed design of the Ethel Active Transportation Corridor between Cawston St and the Okanagan Rail Trail. Work was not completed in 2024 because of internal scheduling.

2024 Budget:	83,000	Expected Completion:	Sep 2025
2024 Expenditures:	17,000		
2024 Budget Not Required:	—		
Carryover requested:	<u>66,000</u>		

Strategic Direction: Transportation - More trips by alternative transportation modes

Year	Cost	Reserve	DCC Reserve	Borrow	Grant	Other Revenue	Utility
2025	66,000	(57,000)	(9,000)	—	—	—	—

2025 Carryover Request Details

Service Area:	Transportation	Reason:	EXT EVENT CAPITAL CARRYOVER
Title:	Bertram Multiuse Overpass		

Justification:

Carryover is requested to complete the construction of the Bertram Multiuse Overpass. Work was not completed in 2024 because of external contractor delays.

2024 Budget:	10,928,000	Expected Completion:	Jun 2025
2024 Expenditures:	7,475,000		
2024 Budget Not Required:	—		
Carryover requested:	3,453,000		

Strategic Direction: Transportation - More trips by alternative transportation modes

Year	Cost	Reserve	DCC Reserve	Borrow	Grant	Other Revenue	Utility
2025	3,453,000	(3,453,000)	—	—	—	—	—

Service Area:	Transportation	Reason:	EXT EVENT CAPITAL CARRYOVER
Title:	Roads - Frost Rd Upgrades (w/utilities)		

Justification:

Carryover is requested for this project to complete the construction of Frost Rd (Killdeer to Chute Lake) including a new roundabout at Chute Lake Rd. Work was not completed in 2024 because of external contractor delays.

2024 Budget:	1,985,000	Expected Completion:	Dec 2025
2024 Expenditures:	724,000		
2024 Budget Not Required:	—		
Carryover requested:	1,261,000		

Strategic Direction: Transportation - Capacity and traffic flow is enhanced on major road corridors

Year	Cost	Reserve	DCC Reserve	Borrow	Grant	Other Revenue	Utility
2025	1,261,000	(202,000)	(1,059,000)	—	—	—	—

2025 Carryover Request Details

Service Area:	Transportation	Reason:	EXT EVENT CAPITAL CARRYOVER
Title:	Roads - Glenmore Rd Upgrades		

Justification:

Carryover is requested to complete the Glenmore Active Transportation Corridor (Dallas to Yates). Work was not completed in 2024 because of external contractor delays.

2024 Budget:	1,315,000	Expected Completion:	Mar 2025
2024 Expenditures:	1,132,000		
2024 Budget Not Required:	—		
Carryover requested:	183,000		

Strategic Direction: Transportation - More trips by alternative transportation modes

Year	Cost	Reserve	DCC Reserve	Borrow	Grant	Other Revenue	Utility
2025	183,000	(148,000)	(35,000)	—	—	—	—

Service Area:	Transportation	Reason:	SCHED CAPITAL CARRYOVER
Title:	Roads - Richter St Upgrades		

Justification:

Carryover is requested to undertake preliminary design for the Richter Corridor. Work is expected to commence following the completion of the Richter Corridor Study. Work was not completed in 2024 because of internal scheduling.

2024 Budget:	200,000	Expected Completion:	Dec 2025
2024 Expenditures:	—		
2024 Budget Not Required:	—		
Carryover requested:	200,000		

Strategic Direction: Transportation - Capacity and traffic flow is enhanced on major road corridors

Year	Cost	Reserve	DCC Reserve	Borrow	Grant	Other Revenue	Utility
2025	200,000	(45,000)	(155,000)	—	—	—	—

2025 Carryover Request Details

Service Area:	Transportation	Reason:	EXT EVENT CAPITAL CARRYOVER
Title:	Roads - Sutherland Rd Upgrades		

Justification:

Carryover is requested to continue designing the Sutherland Avenue extension between Mill Creek and Spall. Work was not completed in 2024 because of additional stakeholder engagement.

2024 Budget:	525,000	Expected Completion:	Dec 2025
2024 Expenditures:	297,000		
2024 Budget Not Required:	—		
Carryover requested:	228,000		

Strategic Direction: Transportation - Capacity and traffic flow is enhanced on major road corridors

Year	Cost	Reserve	DCC Reserve	Borrow	Grant	Other Revenue	Utility
2025	228,000	(48,000)	(180,000)	—	—	—	—

Service Area:	Transportation	Reason:	EXT EVENT CAPITAL CARRYOVER
Title:	Active Transportation - Casorso 3		

Justification:

Carryover is requested to complete the construction at Casorso 3 (KLO Rd - Lanfranco Rd) active transportation corridor. Work was not completed in 2024 because of external contractor delays.

2024 Budget:	539,000	Expected Completion:	Apr 2025
2024 Expenditures:	369,000		
2024 Budget Not Required:	—		
Carryover requested:	170,000		

Strategic Direction: Transportation - More trips by alternative transportation modes

Year	Cost	Reserve	DCC Reserve	Borrow	Grant	Other Revenue	Utility
2025	170,000	(170,000)	—	—	—	—	—

2025 Carryover Request Details

Service Area:	Parks	Reason:	SCHED OPERATING CARRYOVER
Title:	Greenhouse Expansion		

Justification:

Carryover is requested for the installation of temporary fencing and a water service to expand staging and assembly areas outside of the Parks yard, to support the forecasted expansion of greenhouse operations. Scheduling challenges delayed the start of this project, which is now underway and expected to be completed in Q1 2025.

2024 Budget:	33,000	Expected Completion:	Mar 2025
2024 Expenditures:	—		
2024 Budget Not Required:	—		
Carryover requested:	<u>33,000</u>		

Strategic Direction: Other -Supports Base Business

Year	Cost	Reserve	DCC Reserve	Borrow	Grant	Other Revenue	Utility
2025	33,000	(33,000)	—	—	—	—	—

Service Area:	Parks	Reason:	SCHED OPERATING CARRYOVER
Title:	Hwy 97 & McCurdy Rd Tree Planting		

Justification:

Carryover is requested for the Hwy 97 Tree Planting & Black Mountain Tree Planting projects. There was a delay in securing contractors for these projects, which are now in progress expected to be completed in Q1 of 2025.

2024 Budget:	75,500	Expected Completion:	Mar 2025
2024 Expenditures:	100		
2024 Budget Not Required:	—		
Carryover requested:	<u>75,400</u>		

Strategic Direction: Climate & Environment -Include climate impact lens in City decision making

Year	Cost	Reserve	DCC Reserve	Borrow	Grant	Other Revenue	Utility
2025	75,400	(75,400)	—	—	—	—	—

2025 Carryover Request Details

Service Area:	Parks	Reason:	EXT EVENT OPERATING CARRYOVER
Title:	Parks Masterplan		

Justification:

Carryover is requested to continue work on the final stage of the Parks Masterplan. Progress was delayed in 2024 due to provincial legislative changes and rapid growth, requiring new population and residential growth predictions. Revised numbers for the Parks Master Plan were received in late 2024. The remaining work includes updating the parks model based on new data and addressing urban core park deficiencies. The project is expected to be completed by December 2025.

2024 Budget:	75,000	Expected Completion:	Dec 2025
2024 Expenditures:	9,200		
2024 Budget Not Required:	—		
Carryover requested:	<u>65,800</u>		

Strategic Direction: Other -Supports Base Business

Year	Cost	Reserve	DCC Reserve	Borrow	Grant	Other Revenue	Utility
2025	65,800	(65,800)	—	—	—	—	—

Service Area:	Parks	Reason:	EXT EVENT OPERATING CARRYOVER
Title:	Cook Road Boat Launch - Provincial Approvals		

Justification:

Carryover is requested for ongoing consultant services associated with the Provincial approvals submitted for improvements to the Cook Road boat launch. This is a multi-year project relating to a complex Provincial Section 11 approval and a resolution is anticipated in 2025. Costs are shared with the partnering developer.

2024 Budget:	72,600	Expected Completion:	Dec 2025
2024 Expenditures:	49,300		
2024 Budget Not Required:	—		
Carryover requested:	<u>23,300</u>		

Strategic Direction: Other -Supports Base Business

Year	Cost	Reserve	DCC Reserve	Borrow	Grant	Other Revenue	Utility
2025	23,300	—	—	—	—	(23,300)	—

2025 Carryover Request Details

Service Area:	Parks	Reason:	EXT EVENT CAPITAL CARRYOVER
Title:	Parkland Acquisition		

Justification:

Carryover is requested for parkland acquisitions initiated in late 2024 with completion dates in 2025.

2024 Budget:	7,472,000	Expected Completion:	Dec 2025
2024 Expenditures:	5,095,000		
2024 Budget Not Required:	—		
Carryover requested:	<u>2,377,000</u>		

Strategic Direction: Other - Supports Base Business

Year	Cost	Reserve	DCC Reserve	Borrow	Grant	Other Revenue	Utility
2025	2,377,000	(261,000)	(2,116,000)	—	—	—	—

Service Area:	Parks	Reason:	EXT EVENT CAPITAL CARRYOVER
Title:	City Park		

Justification:

Carryover is requested for multiple projects at City Park, including the dog run at City Park, Kerry Park improvements and City Park Phase 2 final clean up. Work was not completed in 2024 due to external contractor delays and weather.

2024 Budget:	2,562,000	Expected Completion:	Jun 2026
2024 Expenditures:	1,189,000		
2024 Budget Not Required:	—		
Carryover requested:	<u>1,373,000</u>		

Strategic Direction: Other - Supports Base Business

Year	Cost	Reserve	DCC Reserve	Borrow	Grant	Other Revenue	Utility
2025	1,373,000	(1,373,000)	—	—	—	—	—

2025 Carryover Request Details

Service Area:	Parks	Reason:	EXT EVENT CAPITAL CARRYOVER
Title:	DeHart Park		

Justification:

Carryover is requested to continue construction of DeHart Park which includes the washroom and pump track. Work was not completed in 2024 because of external contractor delays.

2024 Budget:	11,180,000	Expected Completion:	Sep 2025
2024 Expenditures:	7,139,000		
2024 Budget Not Required:	—		
Carryover requested:	4,041,000		

Strategic Direction: Other - Supports Base Business

Year	Cost	Reserve	DCC Reserve	Borrow	Grant	Other Revenue	Utility
2025	4,041,000	(3,326,000)	(715,000)	—	—	—	—

Service Area:	Parks	Reason:	EXT EVENT CAPITAL CARRYOVER
Title:	Kelowna's Newest Waterfront Park		

Justification:

Carryover is requested for the continued work at Kelowna's Newest Waterfront Park which includes parks road frontage and completion of landscaping around the Kelowna Paddle Centre (KPC). Work was not completed in 2024 due to delays experienced by project partners.

2024 Budget:	2,059,000	Expected Completion:	Dec 2026
2024 Expenditures:	86,000		
2024 Budget Not Required:	—		
Carryover requested:	1,973,000		

Strategic Direction: Other - Supports Base Business

Year	Cost	Reserve	DCC Reserve	Borrow	Grant	Other Revenue	Utility
2025	1,973,000	(1,360,000)	(613,000)	—	—	—	—

2025 Carryover Request Details

Service Area:	Parks	Reason:	EXT EVENT CAPITAL CARRYOVER
Title:	Mission Recreation Park		

Justification:

Carryover is requested to install protective netting at the Mission Recreation Park softball diamonds. Work was not completed in 2024 because of external contractor delays.

2024 Budget:	2,634,000	Expected Completion:	Apr 2025
2024 Expenditures:	2,115,000		
2024 Budget Not Required:	—		
Carryover requested:	519,000		

Strategic Direction: Other - Supports Base Business

Year	Cost	Reserve	DCC Reserve	Borrow	Grant	Other Revenue	Utility
2025	519,000	(519,000)	—	—	—	—	—

Service Area:	Parks	Reason:	EXT EVENT CAPITAL CARRYOVER
Title:	Park Infrastructure & Facilities		

Justification:

Carryover is requested for this annual program to maintain and enhance park infrastructure and facilities. Carryover items include, but are not limited to, parks washrooms, accessibility improvements, irrigation renewal, playgrounds and other park improvements. Work was not completed in 2024 because of external contractor delays.

2024 Budget:	642,000	Expected Completion:	Dec 2026
2024 Expenditures:	258,000		
2024 Budget Not Required:	—		
Carryover requested:	384,000		

Strategic Direction: Other - Supports Base Business

Year	Cost	Reserve	DCC Reserve	Borrow	Grant	Other Revenue	Utility
2025	384,000	(337,000)	—	—	(36,000)	(11,000)	—

2025 Carryover Request Details

Service Area:	Sport & Recreation	Reason:	BASE POL OPERATING CARRYOVER
Title:	Event Support Policy		

Justification:

Per the Event Support Policy No. 381, funds not expended in a focus area in any given year will be automatically carried over and retained for use in the same focus area in the subsequent year.

2024 Budget:	192,700	Expected Completion:	Dec 2025
2024 Expenditures:	—		
2024 Budget Not Required:	—		
Carryover requested:	<u>192,700</u>		

Strategic Direction: Other -Supports Base Business

Year	Cost	Reserve	DCC Reserve	Borrow	Grant	Other Revenue	Utility
2025	192,700	(192,700)	—	—	—	—	—

Service Area:	Arts & Culture	Reason:	EXT EVENT OPERATING CARRYOVER
Title:	Indigenous Community Engagement Framework		

Justification:

Throughout 2024, with the guidance of consultants and in collaboration with Westbank First Nation, significant progress has been made toward developing a Memorandum of Understanding (MOU) and a Commitment to Reconciliation. Activities undertaken included staff and council forums, as well as the development of a draft document. These foundational steps have set the stage for deeper engagement. The ongoing focus is on finalizing the MOU and creating a Commitment to Reconciliation that reflects the values of all parties involved. Delays in the project timeline have arisen due to the need for careful and respectful relationship-building.

2024 Budget:	87,700	Expected Completion:	Dec 2025
2024 Expenditures:	26,700		
2024 Budget Not Required:	—		
Carryover requested:	<u>61,000</u>		

Strategic Direction: Other -Supports Base Business

Year	Cost	Reserve	DCC Reserve	Borrow	Grant	Other Revenue	Utility
2025	61,000	(51,000)	—	—	(10,000)	—	—

2025 Carryover Request Details

Service Area:	Parking	Reason:	SCHED OPERATING CARRYOVER
Title:	Curb Space Management Strategy - Development		

Justification:

Carryover is requested to allow for development of a curb space management strategy. Staff were unable to launch this project in 2024 due to internal resource limitations and the reprioritization of projects. This strategy will support the effective management of curb space to enhance mobility and access for people and goods, particularly within town centres. In recent years, the demand for this space has continued to grow and broaden to accommodate new forms of mobility that require access.

2024 Budget:	40,000	Expected Completion:	Dec 2025
2024 Expenditures:	—		
2024 Budget Not Required:	—		
Carryover requested:	<u>40,000</u>		

Strategic Direction: Transportation -More trips by alternative transportation modes

Year	Cost	Reserve	DCC Reserve	Borrow	Grant	Other Revenue	Utility
2025	40,000	(40,000)	—	—	—	—	—

Service Area:	Parking	Reason:	SCHED OPERATING CARRYOVER
Title:	Recreation Parks and Facilities & Capri-Landmark Parking Studies		

Justification:

Phase 1 of the Parking study for recreation Parks and facilities is assessing increased parking demand at various city recreational facilities resulting from the Building a Stronger Kelowna (BSK) project bundle. It will recommend methods to manage demand, particularly during peak periods. The overall intent is to maximize the use of capital assets and protect valuable parkland for other amenities. This project was carried over to 2025 to better align with key milestones associated with BSK projects. The continuation of the parking study for the Capri-Landmark area is being done in conjunction with this project.

2024 Budget:	76,800	Expected Completion:	Dec 2025
2024 Expenditures:	400		
2024 Budget Not Required:	—		
Carryover requested:	<u>76,400</u>		

Strategic Direction: Transportation -More trips by alternative transportation modes

Year	Cost	Reserve	DCC Reserve	Borrow	Grant	Other Revenue	Utility
2025	76,400	(76,400)	—	—	—	—	—

2025 Carryover Request Details

Service Area:	Parking	Reason:	EXT EVENT CAPITAL CARRYOVER
Title:	Parking Infrastructure & Facilities		

Justification:

Carryover is requested for this annual program of parking infrastructure and facilities. Carryover items for consideration may include, but are not limited to, major maintenance to parkades, electric vehicle infrastructure and strategic initiatives, parking equipment and new off street parking. Work was not completed in 2024 because of external contractor delays.

2024 Budget:	1,128,000	Expected Completion:	Dec 2025
2024 Expenditures:	517,000		
2024 Budget Not Required:	<u>134,000</u>		
Carryover requested:	477,000		

Strategic Direction: Other - Supports Base Business

Year	Cost	Reserve	DCC Reserve	Borrow	Grant	Other Revenue	Utility
2025	477,000	(477,000)	—	—	—	—	—

Service Area:	Partnerships Office	Reason:	SCHED OPERATING CARRYOVER
Title:	Partnerships Office Consulting		

Justification:

Carryover is requested for consulting services budget that was not utilized in 2024 due to scheduling conflicts, positions being filled late in the year and consulting contract delays. Significant projects are planned for 2025 including consulting services for UNESCO, MOU's and legal fees for significant partnerships, site analysis for strategic partnerships, P3 partnership exploration, strategy development for research development with academia partnerships and implementation strategies for current research partnerships. These projects are planned to commence in Q1/Q2 of 2025 with many consultants hired in contracts to start in early 2025.

2024 Budget:	448,100	Expected Completion:	Sep 2025
2024 Expenditures:	342,000		
2024 Budget Not Required:	<u>—</u>		
Carryover requested:	106,100		

Strategic Direction: Other - Supports Base Business

Year	Cost	Reserve	DCC Reserve	Borrow	Grant	Other Revenue	Utility
2025	106,100	(106,100)	—	—	—	—	—

2025 Carryover Request Details

Service Area:	Enabling Services	Reason:	SCHED OPERATING CARRYOVER
Title:	Kelowna Integrated Water Asset Management		

Justification:

Carryover is requested to continue collecting and updating the asset information. A consultant was retained in 2024 and work progressed but was not completed due to staffing challenges and shifting priorities. The remaining budget will be used to complete the final phase of updating the related asset inventories.

2024 Budget:	26,000	Expected Completion:	Dec 2025
2024 Expenditures:	16,500		
2024 Budget Not Required:	—		
Carryover requested:	<u>9,500</u>		

Strategic Direction: Other -Supports Base Business

Year	Cost	Reserve	DCC Reserve	Borrow	Grant	Other Revenue	Utility
2025	9,500	—	—	—	—	—	(9,500)

Service Area:	Enabling Services	Reason:	EXT EVENT OPERATING CARRYOVER
Title:	20 Year Servicing Plan and DCC Bylaw Update		

Justification:

These carryover funds from the previous DCC update will be used for an upcoming DCC update in 2025 to respond to new growth forecasts, infrastructure demand and changes to DCC legislation. This work was not completed in 2024 because new growth forecasts and clarification on legislation were not available.

2024 Budget:	87,300	Expected Completion:	Jun 2026
2024 Expenditures:	4,200		
2024 Budget Not Required:	—		
Carryover requested:	<u>83,100</u>		

Strategic Direction: Other -Supports Base Business

Year	Cost	Reserve	DCC Reserve	Borrow	Grant	Other Revenue	Utility
2025	83,100	(76,200)	—	—	—	—	(6,900)

2025 Carryover Request Details

Service Area:	Enabling Services	Reason:	SCHED OPERATING CARRYOVER
Title:	2040 Infrastructure Plan Consulting Support		

Justification:

Carryover is requested to continue the work on the 2040 Infrastructure Plan. The 2040 Infrastructure Plan will be the City's updated asset management plan and set the direction for infrastructure investment until 2040. This is a multi-year project that was scheduled to be completed in 2024. Work was not completed due to staffing challenges and reprioritization of initiatives. Budget is for consultant support for this staff-led initiative to be completed in 2025.

2024 Budget:	92,200	Expected Completion:	Dec 2025
2024 Expenditures:	31,200		
2024 Budget Not Required:	—		
Carryover requested:	61,000		

Strategic Direction: Other -Supports Base Business

Year	Cost	Reserve	DCC Reserve	Borrow	Grant	Other Revenue	Utility
2025	61,000	(45,800)	—	—	—	—	(15,200)

Service Area:	Enabling Services	Reason:	EXT EVENT OPERATING CARRYOVER
Title:	Fleet Repair Garage - Hardy St. Facility Upgrades		

Justification:

Carryover is requested to fund facility upgrades to the aging Fleet Repair shop space including safety and technology improvements. Work planned for 2024 was delayed due to longer than anticipated lead times for necessary parts and equipment and is expected to progress in 2025 with completion planned for Q4 2026.

2024 Budget:	50,000	Expected Completion:	Dec 2026
2024 Expenditures:	—		
2024 Budget Not Required:	—		
Carryover requested:	50,000		

Strategic Direction: Other -Supports Base Business

Year	Cost	Reserve	DCC Reserve	Borrow	Grant	Other Revenue	Utility
2025	50,000	(50,000)	—	—	—	—	—

2025 Carryover Request Details

Service Area:	Enabling Services	Reason:	EXT EVENT OPERATING CARRYOVER
Title:	Accessibility Improvements at Okanagan Heritage Museum		

Justification:

Carryover is requested to complete planned accessibility improvements at the Okanagan Heritage Museum. Delays occurred due to contractor availability. Completion is expected in Q2 2025.

2024 Budget:	109,600	Expected Completion:	Jun 2025
2024 Expenditures:	40,000		
2024 Budget Not Required:	—		
Carryover requested:	<u>69,600</u>		

Strategic Direction: Other -Supports Base Business

Year	Cost	Reserve	DCC Reserve	Borrow	Grant	Other Revenue	Utility
2025	69,600	(28,700)	—	—	(40,900)	—	—

Service Area:	Enabling Services	Reason:	EXT EVENT OPERATING CARRYOVER
Title:	Furniture & Equipment - City Hall & Police Services Building		

Justification:

Carryover is requested for workstations and furniture to support remaining new staff positions that were not filled in 2024. Expected completion Q3 2025.

2024 Budget:	113,000	Expected Completion:	Sep 2025
2024 Expenditures:	61,900		
2024 Budget Not Required:	—		
Carryover requested:	<u>51,100</u>		

Strategic Direction: Other -Supports Base Business

Year	Cost	Reserve	DCC Reserve	Borrow	Grant	Other Revenue	Utility
2025	51,100	(51,100)	—	—	—	—	—

2025 Carryover Request Details

Service Area:	Enabling Services	Reason:	EXT EVENT OPERATING CARRYOVER
Title:	Provision of Shelter Services - Optimization of Physical Locations		

Justification:

The City is working with various organizations and community groups to improve the delivery of shelter services through coordinated efforts. Carryover is requested to allow continued exploration of land acquisition opportunities and related review of shelter site models and resource allocations.

2024 Budget:	21,000	Expected Completion:	Jun 2025
2024 Expenditures:	—		
2024 Budget Not Required:	—		
Carryover requested:	<u>21,000</u>		

Strategic Direction: Homelessness -Fewer people living on streets with mental health and/or addictions

Year	Cost	Reserve	DCC Reserve	Borrow	Grant	Other Revenue	Utility
2025	21,000	(21,000)	—	—	—	—	—

Service Area:	Enabling Services	Reason:	EXT EVENT OPERATING CARRYOVER
Title:	4690 Hwy 97 Agricultural Considerations		

Justification:

The City is planning several measures to address the agricultural impacts related to the proposed exclusion of Agricultural Land Reserve property at 4690 Hwy 97, to facilitate the construction of a new transit centre in partnership with BC Transit. The project has experienced delays related to archaeological assessments and procedural requirements, and is expected to be completed in 2025.

2024 Budget:	472,600	Expected Completion:	Dec 2025
2024 Expenditures:	91,000		
2024 Budget Not Required:	—		
Carryover requested:	<u>381,600</u>		

Strategic Direction: Transportation -More trips by alternative transportation modes

Year	Cost	Reserve	DCC Reserve	Borrow	Grant	Other Revenue	Utility
2025	381,600	(381,600)	—	—	—	—	—

2025 Carryover Request Details

Service Area:	Enabling Services	Reason:	SCHED OPERATING CARRYOVER
Title:	Housing Accelerator Grant Program		

Justification:

Various Housing Accelerator Fund (HAF) initiatives were approved by council during 2024. Multiple initiatives had unforeseen delays due to staff and partnership constraints. Carryover is requested to complete these initiatives.

2024 Budget:	480,700	Expected Completion:	Dec 2025
2024 Expenditures:	386,300		
2024 Budget Not Required:	—		
Carryover requested:	<u>94,400</u>		

Strategic Direction: Affordable Housing -Increase affordable housing supply options

Year	Cost	Reserve	DCC Reserve	Borrow	Grant	Other Revenue	Utility
2025	94,400	—	—	—	(94,400)	—	—

Service Area:	Enabling Services	Reason:	DESIGNOPT OPERATING CARRYOVER
Title:	Capital Planning Process Review		

Justification:

Following the Value for Money Audit (VFM) in early 2024 that included recommendations for capital planning and delivery processes to increase the City's infrastructure delivery capacity, staff implemented internal improvements and monitored the changes through the entire capital planning cycle. This budget will be used to support recommended improvements from the VFM and incorporate lessons learned through the past capital planning cycle.

2024 Budget:	50,000	Expected Completion:	Dec 2025
2024 Expenditures:	1,000		
2024 Budget Not Required:	—		
Carryover requested:	<u>49,000</u>		

Strategic Direction: Other -Supports Base Business

Year	Cost	Reserve	DCC Reserve	Borrow	Grant	Other Revenue	Utility
2025	49,000	(49,000)	—	—	—	—	—

2025 Carryover Request Details

Service Area:	Enabling Services	Reason:	SCHED CAPITAL CARRYOVER
Title:	Equipment and Vehicle (Growth)		

Justification:

Carryover is requested for both equipment and vehicles that were approved in 2024 but will be invoiced and delivered in 2025. These were delayed for various reasons including internal scheduling, vendor availability, and review of design options. These are for Growth vehicles/equipment and ordering is often tied to timing of recruitment of new staff.

2024 Budget:	1,660,000	Expected Completion:	Dec 2025
2024 Expenditures:	—		
2024 Budget Not Required:	—		
Carryover requested:	<u>1,660,000</u>		

Strategic Direction: Other - Supports Base Business

Year	Cost	Reserve	DCC Reserve	Borrow	Grant	Other Revenue	Utility
2025	1,660,000	(1,277,000)	—	—	—	—	(383,000)

Service Area:	Enabling Services	Reason:	EXT EVENT CAPITAL CARRYOVER
Title:	Building Systems & Infrastructure		

Justification:

Carryover is requested for this annual program of building systems and infrastructure. Carryover items for consideration may include, but are not limited to, replacing end of life equipment, energy efficiency improvements and general building renewal items. Work was not completed in 2024 because of external contractor delays.

2024 Budget:	300,000	Expected Completion:	Jun 2025
2024 Expenditures:	263,000		
2024 Budget Not Required:	—		
Carryover requested:	<u>37,000</u>		

Strategic Direction: Other - Supports Base Business

Year	Cost	Reserve	DCC Reserve	Borrow	Grant	Other Revenue	Utility
2025	37,000	(37,000)	—	—	—	—	—

2025 Carryover Request Details

Service Area:	Enabling Services	Reason:	SCHED CAPITAL CARRYOVER
Title:	Server & Data Storage		

Justification:

Carryover is requested for this annual program for server and data storage. Carryover items for consideration may include, but are not limited to, advance the implementation of disaster recovery infrastructure and aids the cyber security program in safeguarding the City's digital assets. Work was not completed in 2024 because of internal scheduling.

2024 Budget:	860,000	Expected Completion:	Jun 2025
2024 Expenditures:	518,000		
2024 Budget Not Required:	—		
Carryover requested:	<u>342,000</u>		

Strategic Direction: Other - Supports Base Business

Year	Cost	Reserve	DCC Reserve	Borrow	Grant	Other Revenue	Utility
2025	342,000	(342,000)	—	—	—	—	—

Service Area:	Enabling Services	Reason:	SCHED CAPITAL CARRYOVER
Title:	Major Systems		

Justification:

Carryover is requested for this annual program for major systems. Carryover items for consideration may include, but are not limited to, modernization of legacy applications, analytic solutions, and dashboards. Work was not completed in 2024 because of internal scheduling.

2024 Budget:	1,372,000	Expected Completion:	Dec 2025
2024 Expenditures:	904,000		
2024 Budget Not Required:	—		
Carryover requested:	<u>468,000</u>		

Strategic Direction: Other - Supports Base Business

Year	Cost	Reserve	DCC Reserve	Borrow	Grant	Other Revenue	Utility
2025	468,000	(468,000)	—	—	—	—	—

2025 Carryover Request Details

Service Area:	Enabling Services	Reason:	EXT EVENT CAPITAL CARRYOVER
Title:	Property Acquisition		

Justification:

Carryover is requested for property acquisitions initiated in late 2024 that were not completed until 2025.

2024 Budget:	3,455,000	Expected	Dec 2025
2024 Expenditures:	2,301,000		
2024 Budget Not Required:	<u>—</u>		
Carryover requested:	1,154,000		

Strategic Direction: Other - Supports Base Business

Year	Cost	Reserve	DCC Reserve	Borrow	Grant	Other Revenue	Utility
2025	1,154,000	(1,154,000)	—	—	—	—	—