



City of
Kelowna

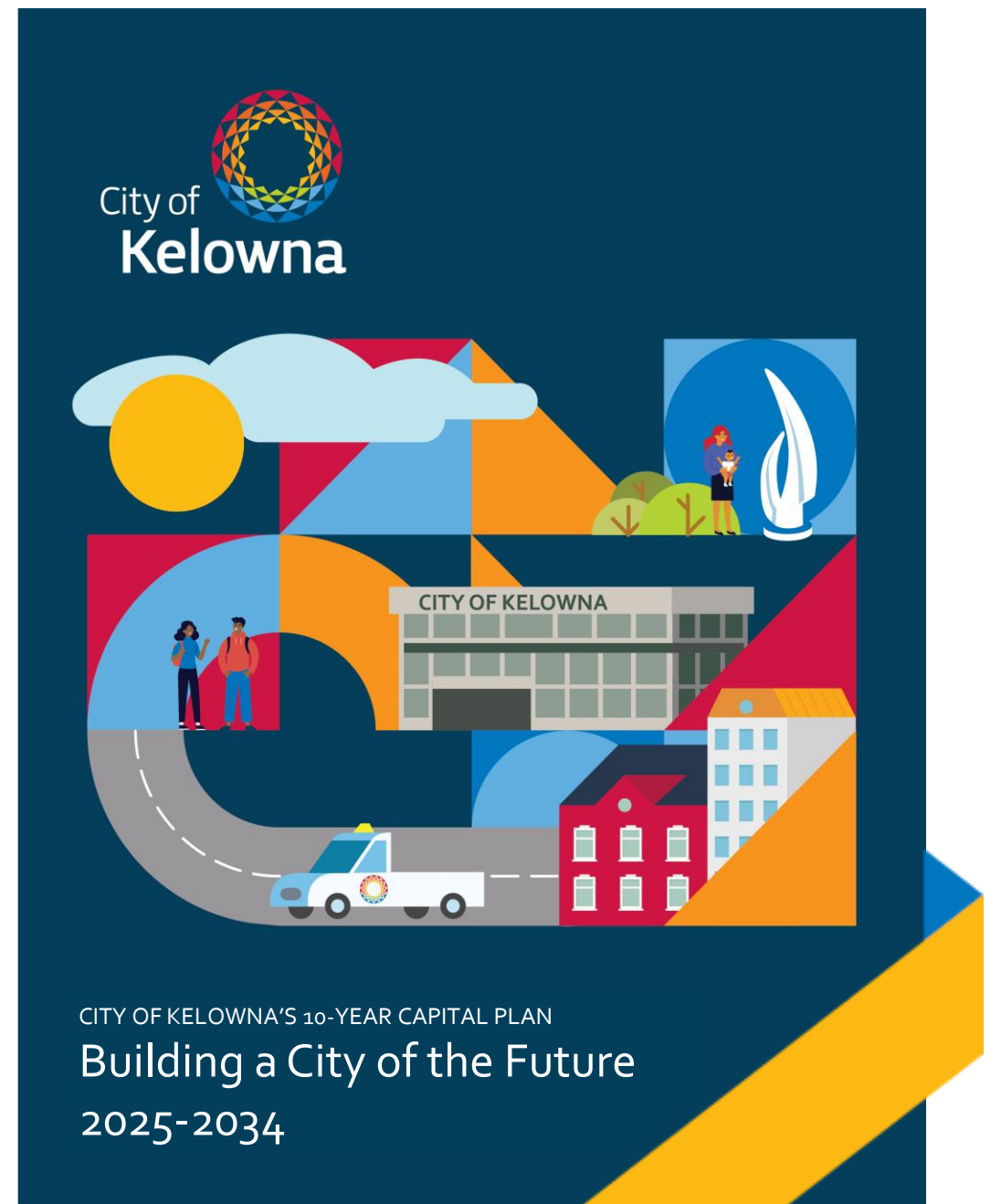
10-Year Capital Plan Overview Council Workshop #1

August 12th, 2024



Agenda

- ▶ Timeline overview
- ▶ 2025 Capital Plan goals
- ▶ Highlights & adjustments



Roadmap to Preliminary Budget



Capital Plan Goals - 2025

- ▶ Maintain direction set by Council in last year's Capital Plan
- ▶ Accelerate transportation & other critical infrastructure projects
- ▶ Balance with capacity to deliver
- ▶ Show previous approved budget
- ▶ Align with Service Based Budgeting
- ▶ Improve transparency & capital coordination by mapping projects
- ▶ Deliver on the Plan



Capital Plan Forecast

	Last Capital Plan (\$ million)	This Capital Plan (\$ million)
Transportation	\$ 373	\$ 724
Buildings	\$ 416	\$ 379
Airport*	\$ 371	\$ 371*
Parks	\$ 288	\$ 284
Water	\$ 147	\$ 194
Wastewater	\$ 211	\$ 161
Real Estate	\$ 46	\$ 94
Storm Drainage	\$ 44	\$ 92
Solid Waste	\$ 73	\$ 52
Vehicles	\$ 53	\$ 44
Fire	\$ 14	\$ 13
Information Services	\$ 12	\$ 13
Previously approved budget remaining (mid-year est.)		\$ 162*
TOTAL	\$ 2,048	\$ 2,582

*Airport revised dollar amount in upcoming workshop.

10-Year Capital Plan - Maintain Direction

- ▶ Council shaped Capital Plan in 2023
 - ▶ 6 workshops
- ▶ Overall consistent investment
 - ▶ \$2.0 Billion
 - ▶ Annual adjustments
 - ▶ Leverage Partnerships
 - ▶ Evolving community needs
 - ▶ External influences
 - ▶ Data-driven asset decisions
- ▶ Priority alignment



Highlights

- ▶ Transportation
 - ▶ Transportation Accelerated Program
 - ▶ Highway 33 / Clement Extension
 - ▶ Transit Facilities & improved network
 - ▶ New parkades
- ▶ Park, Recreation, & Community Facilities
 - ▶ Building a Stronger Kelowna
 - ▶ North Glenmore Fire Hall replacement
 - ▶ MNP Expansion
 - ▶ Marine Facilities Program



More Highlights

- ▶ Action on Climate & Environment
 - ▶ EV charging stations & vehicles
 - ▶ Flood Protection
- ▶ Support community growth
 - ▶ GEID Integration
 - ▶ Wastewater Treatment facility expansion



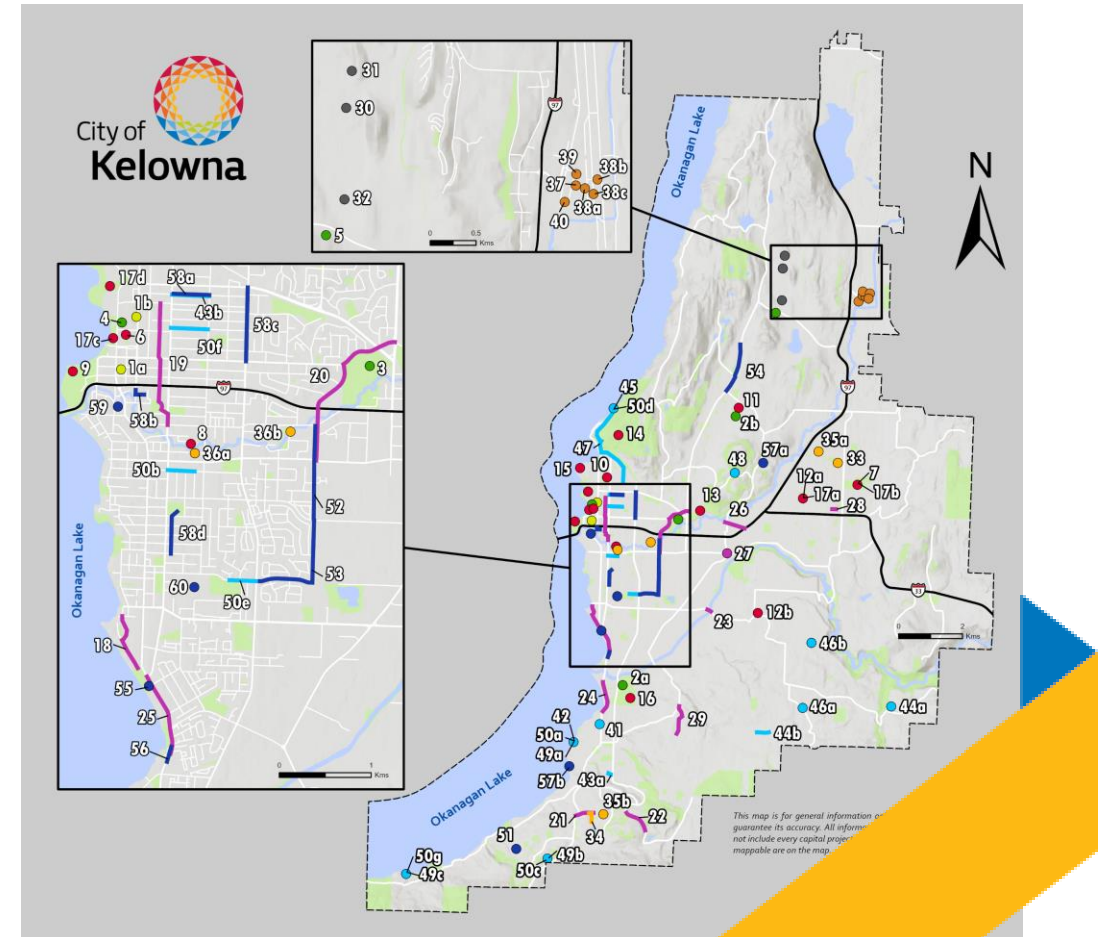
Big Ticket items we're watching...

- ▶ Transit Operations & Maintenance Facility
- ▶ Public Works & Parks Operations facilities
- ▶ Additional Fire Halls
- ▶ Community Theatre
- ▶ Wastewater Digester Facility
- ▶ Water Treatment Facility



Continuous Improvement

- ▶ Digital transformation
- ▶ Proactive project management
- ▶ Increased coordination
- ▶ Innovative procurement strategies
- ▶ Adapt to immediate priorities
- ▶ Long-term vision



Plan to Deliver

THEN

- ▶ Capital cost centre-centric
- ▶ Categories
- ▶ Funded & unfunded (P₁ & P₂s)
- ▶ Project costs requested annually
- ▶ Carryovers not included
- ▶ Reviewed annually

NOW

- ▶ Service-based
- ▶ Projects & Programs
- ▶ Multi-year budget
- ▶ Total Project cost cashflow'd
- ▶ Carryovers included
- ▶ Reviewed quarterly

From Cost Centers & Categories

Transportation - Categories

Cost Centre	Category Code	Name	Description	Overall Total Cost 2023-2032 (P1)
304 - Transportation	T1	DCC Roads	Allocation for design, land and construction costs associated with DCC Road projects.	170,756,772
304 - Transportation	T2	DCC Roads - Active Transportation	Allocation for design, land and construction costs associated with DCC Active Transportation projects. General taxation to cover 77.7% Assist.	73,169,050
304 - Transportation	T3	Non-DCC Roads	Infrastructure upgrades which are not part of the 20 Year Servicing Plan and Financing Strategy (collectors and local roads) and City initiated projects to upgrade streets to full urban standards including drainage, fillet paving, sidewalks and landscaped boulevards.	6,523,000
304 - Transportation	T4	Transportation System Renewal	Allocation for overlay and other processes, including micro asphaltting, for rehabilitation of City roads. Also includes renewal of curb and gutter, bike paths, retaining walls, handrails and stairways	89,382,589
304 - Transportation	T5	Bicycle Network	Allocation for bike network system additions and improvements.	8,428,000
304 - Transportation	T6	Sidewalk Network	Allocation required to complete the Non-DCC portion of the sidewalk network.	8,085,000
304 - Transportation	T7	Safety and Operational Improvements	Allocation to cover field reviews and capital improvements for safety improvements or to improve operational efficiency. This will include projects such as left turn bays, traffic control changes, safety barriers, signs, markings, handicap access improvements and retrofit medians.	5,152,000
304 - Transportation	T8	Traffic Control Infrastructure	This program is for construction of new traffic signal control infrastructure that is not part of the DCC program. This includes new traffic signals and pedestrian activated traffic signals, installation of new communication for the traffic signals system and where new development occurs install conduit for future traffic signals. Program also includes renewal of existing traffic signals.	0
304 - Transportation	T9	Transit Facilities	Construction of new and renewal of existing transit facilities, bus pullouts and shelters.	12,753,178
			Grand Total	374,249,589

To SBB Projects & Programs

10-Year Capital Plan

SBB Multi-Year Budget

TRANSPORTATION PROGRAMS		2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2025-2034
Active Transportation		4,615,000	12,894,000	5,135,000	7,220,000	5,649,000	11,691,000	5,088,000	1,225,000	5,872,000	1,155,000	60,544,000
Road Network		30,021,000	53,048,000	29,301,000	17,481,000	36,334,000	22,247,000	17,689,000	24,649,000	22,013,000	20,951,000	273,734,000
Transit		6,496,000	1,315,000	1,253,000	1,855,000	2,604,000	17,118,000	4,524,000	20,011,000	2,821,000	1,664,000	59,661,000
PROJECTS	TOTAL COST											
Burtch Rd Upgrades	49,705,000	18,055,000	30,050,000	-	-	-	-	-	600,000	1,000,000	-	49,705,000
Frost Road Upgrades	5,888,000	5,143,000	-	-	-	-	-	-	-	-	-	5,143,000
Glenmore Rd Upgrades	43,145,000	12,177,000	1,540,000	5,059,000	3,700,000	-	573,000	-	1,911,000	420,000	17,765,000	43,145,000
Highway 33 / Clement Extension	135,000,000	2,800,000	3,000,000	4,500,000	75,000,000	45,000,000	5,000,000	-	-	-	-	135,300,000
Hollywood Rd Upgrades	34,612,000	9,067,000	13,600,000	350,000	224,000	3,164,000	1,004,000	-	-	-	189,000	27,598,000
KLO Bridge Replacement (w/utilities)	26,200,000	20,164,000	2,400,000	1,600,000	-	-	-	-	-	-	-	24,164,000
Lakeshore Rd Upgrades	25,253,000	6,950,000	1,140,000	5,611,000	-	-	-	-	-	560,000	4,808,000	19,069,000
Parkinson Recreation Centre Road improvements	3,290,000	128,000	1,152,000	658,000	-	-	-	-	-	-	-	1,938,000
Richter St Upgrades	23,785,000	450,000	1,120,000	1,120,000	1,120,000	1,775,000	6,160,000	-	5,880,000	-	6,160,000	23,785,000
Sub-total (New)		116,066,000	121,259,000	54,587,000	106,600,000	94,526,000	63,793,000	27,301,000	54,276,000	32,686,000	52,692,000	723,786,000
Previously approved budget remaining		36,400,000										
Total Capital Investment		152,466,000	121,259,000	54,587,000	106,600,000	94,526,000	63,793,000	27,301,000	54,276,000	32,686,000	52,692,000	760,186,000

Next Steps

- ▶ August 26: Workshop #2 – Comprehensive Capital Plan Review
- ▶ September 9: Final Capital Plan Review & Adoption





Questions?

For more information, visit kelowna.ca.

