

Report to Council



Date: August 12, 2024
To: Council
From: City Manager
Subject: 10-Year Capital Plan Annual Update – Workshop #1
Department: Corporate Services

Recommendation:

THAT Council receives, for information, the report from Corporate Services dated August 12, 2024, with respect to this year’s annual update to the 10-Year Capital Plan.

Purpose:

To introduce this year’s process and provide a high-level overview of the 10-Year Capital Plan update.

Background:

Delivering municipal services in a financially, environmentally, and socially responsible manner now and into the future starts by understanding community needs and expectations and ends with providing infrastructure that delivers the expected services to the community. The City has many competing infrastructure demands, necessitating tough decisions to optimize spending, maximize community value, and balance wants versus needs.

To guide these decisions, the City maintains a rigorous capital planning process that aligns with [Council Priorities 2023-2026](#), Imagine Kelowna, the Official Community Plan and infrastructure master plans. The 10-Year Capital Plan (Capital Plan) provides the framework for long-term planning and fiscal management.

Recognizing that emerging issues and community priorities change, the Capital Plan was developed and is updated annually to respond to these changing conditions.

The last [Capital Plan](#) was adopted by Council in July 2023. This year’s update to the Capital Plan focuses on infrastructure investment for the years 2025 – 2034.

Previous Council Resolution

Resolution	Date
THAT Council receives, for information, the report from Financial Services dated July 24 th , 2023, with respect to this year’s annual update to the 10-Year Capital Plan; AND THAT Council adopt the 10-Year Capital Plan.	July 24, 2023

Capital Planning Process:

Over the next few weeks, Council will receive three reports (Table 1). This report to Council will provide an overview of the capital planning process, objectives and highlight the adjustments from the current Capital Plan. The second report will provide Council with a comprehensive review of the Capital Plan and the third report will ask for Council’s adoption.

Table 1 - Council Capital Plan touchpoints.

Touchpoint	Topic	Purpose	Date
1	Overview & Listening	Introduce the process and hear from Council	Aug. 12
2	Capital Plan Review	Comprehensive review of Capital Plan	Aug. 26
3	Capital Plan Adoption	Final review & adoption of Capital Plan	Sep. 9

The goals of this year’s annual Capital Plan update include:

- Maintain direction set by Council in last year’s Capital Plan,
- Accelerate transportation and other critical infrastructure projects,
- Balance planned capital investment with capacity to deliver infrastructure,
- Show previously approved budget in Capital Plan,
- Align capital investment with Service Based Budgeting,
- Improve transparency and capital coordination by mapping projects.

Last year, Council spent considerable effort shaping the Capital Plan and this update maintains that direction. Highlights of this Plan include:

- Emphasis on accelerating transportation projects to improve traffic flow on major roads,
- Expanded transit service with improved transit facilities,
- Additional parkades in urban centres,
- Water and Wastewater projects to support community growth,
- Increased investment in renewal of aging civic buildings and critical infrastructure; and
- Reduced environmental footprint and future-proofing infrastructure to be more resilient in the face of changing climate.

Projects that are not in the Capital Plan in the next 10-years but that are in preliminary planning phases include:

- Community Theatre,
- Transit Operations & Maintenance Facility,
- Public Works & Parks Operations facilities,
- Additional Fire Halls,
- Wastewater Digester Facility,
- Water Treatment Facility.

Conclusion:

The foundation of service delivery is a network of well-maintained, long-lasting and resilient infrastructure. The Capital Plan is updated annually to respond to emerging issues and changing community priorities. Through a commitment to continuous improvement, the City balances community wants versus needs and makes the necessary decisions to put in place the infrastructure to support a future Kelowna.

Internal Circulation:

General Manager, Infrastructure
Acting Divisional Director, Partnership & Investments
Asset Planning Manager

Considerations not applicable to this report:

Legal/Statutory Authority:

Legal/Statutory Procedural Requirements:

Existing Policy:

Financial/Budgetary Considerations:

External Agency/Public Comments:

Communications Comments:

Submitted by:

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Approved for inclusion:



J. Shaw, Acting General Manager, Corporate Services

cc: