



City of
Kelowna

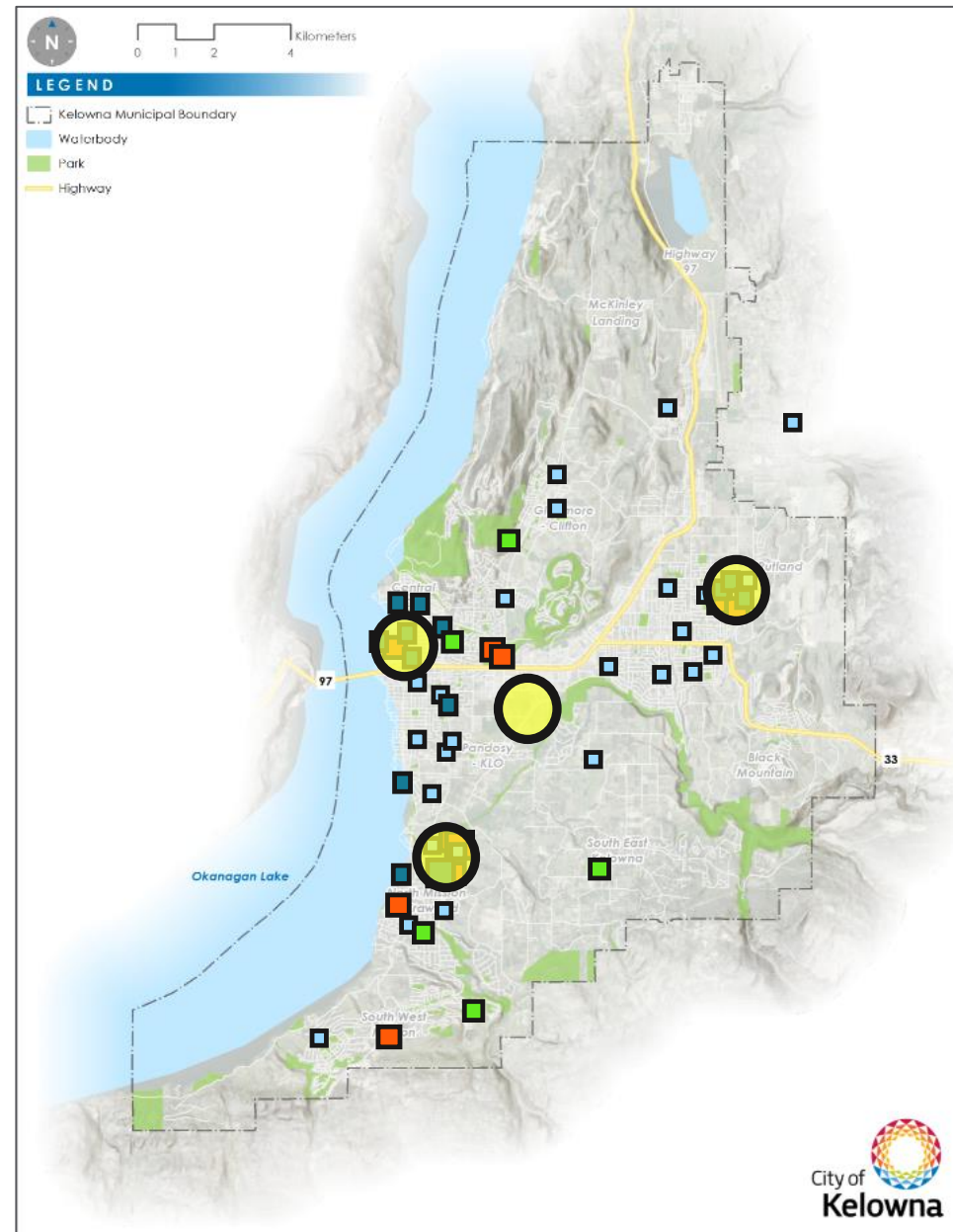
Kelowna Indoor Recreation Facility Strategy

April 3, 2023



Program Delivery Model

- City-owned, City-operated
- City-owned, Third party operated
- SD23 joint use agreement
- Partnerships and facility bookings
- Hubs



Facility Planning Process

Phase 1

Establishing the
State of Indoor
Facilities

Phase 2

Creating the Indoor
Recreation Facility
Strategy

Phase 3

Strategy
Implementation

Why Invest in Recreation Facilities?

The IRFS focuses attention on:

1. **Why** does the City invest in indoor recreation facilities?
2. **What** types of indoor recreation facilities does the City invest in?
3. **When** does the City invest in indoor recreation facilities?

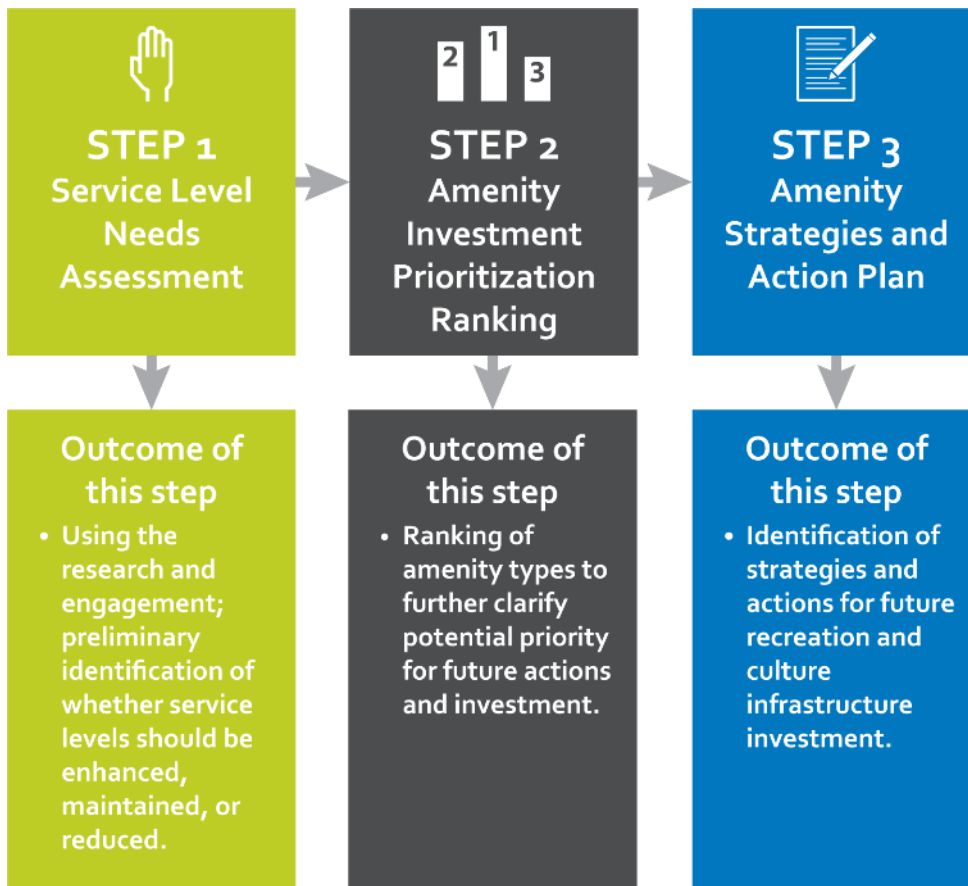
Indoor recreation facilities improve quality of life of residents by promoting and enabling healthy lifestyles, fostering social connections, and showcasing the community and region.

Planning Phases



Strategic Planning

Three Step Framework:



Strategic Planning



Three Step Framework:

Criteria and scoring related to...

1. General **public** preference
2. Organized **user group** preference
3. Meeting **current demand** pressure
4. Meeting **future demand** pressure
5. Observed **trends and other practices**
6. Existing **supply in the region**
7. Supply compared to **other communities**

Strategic Planning



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7. Supply compared to other communities
8. **Associated costs and financial impact**
9. **Expected economic impact**
10. **Expected social impact**

Needs Assessment and Prioritization

- ▶ Using **weighted criteria**, each amenity is scored in reference to **the best information available**
(2022 State of Indoor Recreation Facilities and 2022 What We Heard)
- ▶ For example...

	Needs assessment	Enhance	Maintain	Maintain	Decrease
	Prioritization	3 Points	2 Points	1 Point	0 Points
General Public Preference	The degree to which the amenity is identified as a priority of the general public via a reliable source	High priority	Moderate priority	Low priority	Not a priority

Needs Assessment and Prioritization

2022 Results

Amenity	Service Level Direction	Score	Priority
Gymnasia	Enhance	101	1
Multi-sport courts	Enhance	88	2
Ice arenas	Enhance	82	3
Program / competitive aquatics	Enhance	72	4
Fitness and wellness	Maintain	72	4
Special event facilities	Maintain	72	4
Indoor turf	Maintain	71	7
Leisure aquatics	Maintain	67	8
Program rooms	Maintain	67	8
Other indoor facilities	Maintain	58	10

Strategic Planning



STEP 3 Amenity Strategies and Action Plan



Outcome of this step

- Identification of strategies and actions for future recreation and culture infrastructure investment.

Three Step Framework:

Detailed actions plans for each **amenity** including...

1. Investment in **existing facilities** to sustain or enhance service levels
2. Investment in **new facilities** to enhance service levels
3. Direction on how to **manage and maintain facilities**

Action Plan - Summary

The City's indoor recreation infrastructure focus over next 5-10 years:

1. Redevelop the Parkinson Recreation Centre including expanded competitive/program and leisure aquatics, gymnasium/multi-sport court spaces, fitness, and program room amenities.
2. Undertake feasibility and functional planning for the following existing facilities, that could be upgraded or expanded:
 - ▶ Memorial Arena (short term)
 - ▶ Capital News Centre (short-mid term)
 - ▶ H2o Centre (mid term)
 - ▶ Rutland Arena (mid term)

Action Plan - Summary

The City's indoor recreation infrastructure focus over next 5-10 years:

3. Undertake regular physical facility condition assessments of all existing indoor recreation facilities.
4. Conduct analysis of new amenities to ensure current service levels keep pace with population growth. Accelerate planning of the following neighbourhood-based facilities:
 - ▶ Mission Activity Centre (short term)
 - ▶ Glenmore Activity Centre (short term)

Tactical Planning and Implementation

Where, How & By Whom...

- ▶ Feasibility and functional planning
- ▶ Detailed design and construction
- ▶ Other Considerations:
 - ▶ Partnerships
 - ▶ Asset Management
 - ▶ Development & Operational Plans



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Questions?

For more information, visit kelowna.ca.