



City of
Kelowna

10-Year Capital Plan Overview

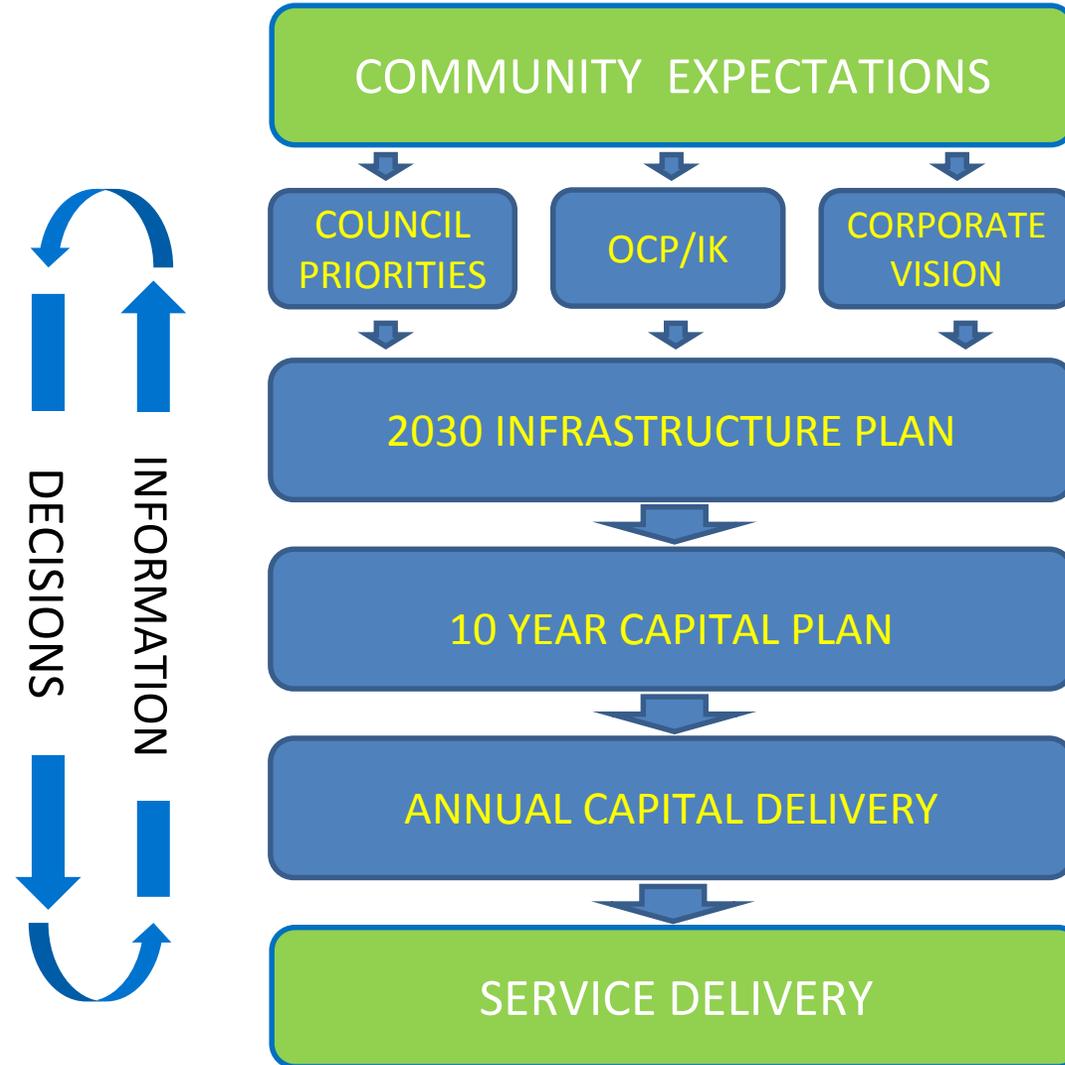
November 28th, 2022

Meeting Agenda

- ▶ Part 1 – Capital Plan Overview
 - ▶ How are the plans linked?
 - ▶ What is in the Capital Plan?
- ▶ Part 2 – Next Capital Planning Cycle
 - ▶ Capital Planning Process
 - ▶ Council's involvement
 - ▶ Where can I find the Plan?

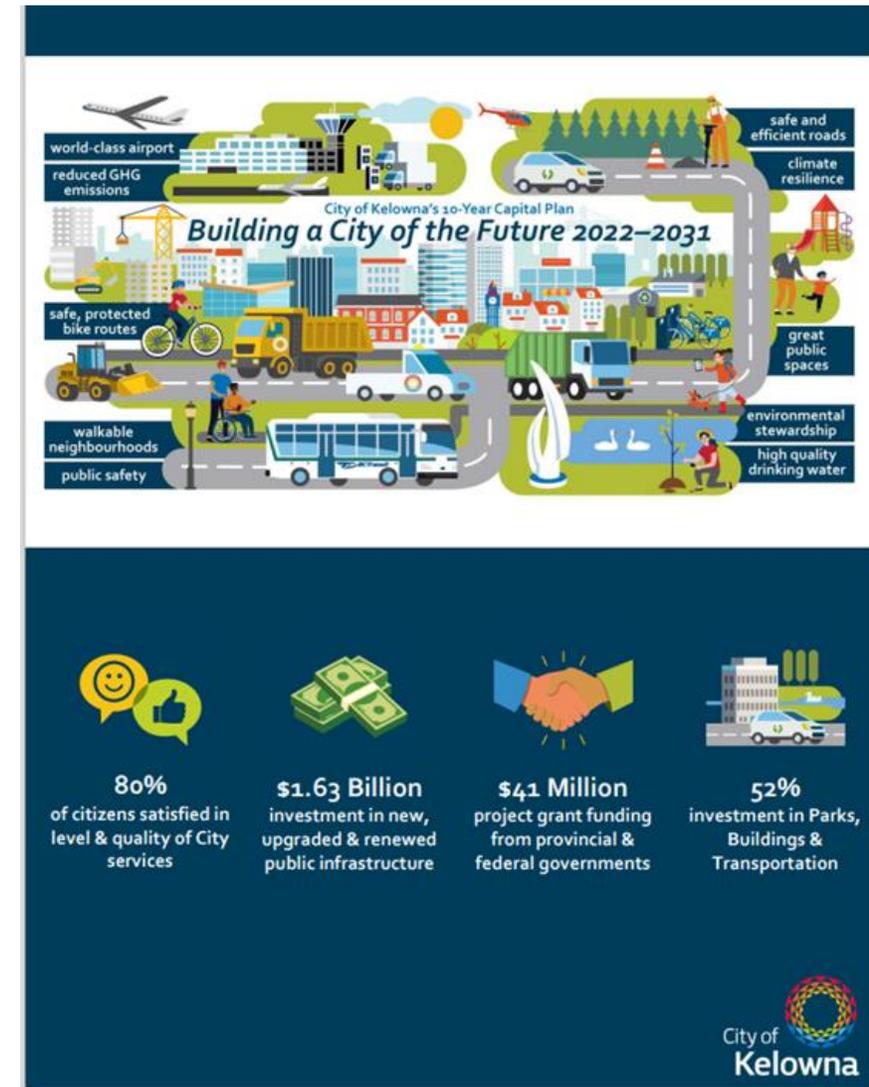


Capital Planning Continuum



10-Year Capital Plan

- ▶ Details capital investment required to support services for the next 10-years,
- ▶ Includes all of the City's 12 capital cost centres,
- ▶ Provides financial strategy for Priority 1 projects,
- ▶ Identifies projects that do not have adequate funding (Priority 2),
- ▶ Forecasts operating and maintenance costs,
- ▶ Tracks Infrastructure Deficit.



10-Year Infrastructure Investment

- ▶ Total: \$1.75 billion
 - ▶ Renewal 31%
 - ▶ New/Growth 69%
- ▶ Funding
 - ▶ 40% external funding (DCCs, grant, CWF, partnerships),
 - ▶ 60% City sources (taxation, Reserves, Borrowing, Utilities).

Cost Centre	This Plan (\$ million)	% Total
Airport	\$355*	20%
Transportation	\$307	18%
Buildings	\$290	17%
Parks	\$248	14%
Wastewater	\$197	11%
Water	\$118	7%
Solid Waste	\$61	3%
Vehicle or Mobile Equipment	\$55	3%
Real Estate and Parking	\$46	3%
Storm Drainage	\$45	3%
Fire	\$14	1%
Information Services	\$12	1%
Total	\$1,750	

* Airport capital updated to align with most recent budget forecast.

Kelowna International Airport

- ▶ Investment
 - ▶ \$355 million (20%)*
- ▶ Big Projects and Programs
 - ▶ Terminal expansion
 - ▶ Airside pavement
 - ▶ Hotel
 - ▶ East Lands development
 - ▶ Combined operations building
 - ▶ Airside equipment



*Continuing to be
Your Link to the World.*

*Aligned with 2023 Proposed Budget, changes have been made as a part of the 2023 Budgeting process

Transportation

- ▶ Investment
 - ▶ \$307 million (18%)
- ▶ Big Projects & Programs (P1)
 - ▶ Active transportation & transit
 - ▶ Road improvements for growth
 - ▶ Road and bridge renewal
 - ▶ Sidewalk & Bicycle expansion
 - ▶ Safety & Traffic Control



Making it easier for people to get around by vehicle, transit, cycling & walking.

Buildings

- ▶ Investment
 - ▶ \$290 million (17%)
- ▶ Big projects & programs (P1)
 - ▶ Kelowna Community Campus
 - ▶ CNC Expansion
 - ▶ North Glenmore Firehall
 - ▶ Park Washrooms
 - ▶ Mission Activity Centre
 - ▶ Buildings Renewal



*Expanding recreational, cultural,
& protective services facilities
to support a growing community.*

Parks

- ▶ Investment
 - ▶ \$248 million (14%)
- ▶ Big projects and programs (P1)
 - ▶ DCC parkland acquisition
 - ▶ Neighbourhood Parks
 - ▶ Community Parks
 - ▶ Recreation Parks
 - ▶ City-wide Parks
 - ▶ Linear & Natural Area Parks
 - ▶ Parks Renewal



Creating vibrant, animated spaces for the community to connect, enjoy & experience.

Wastewater

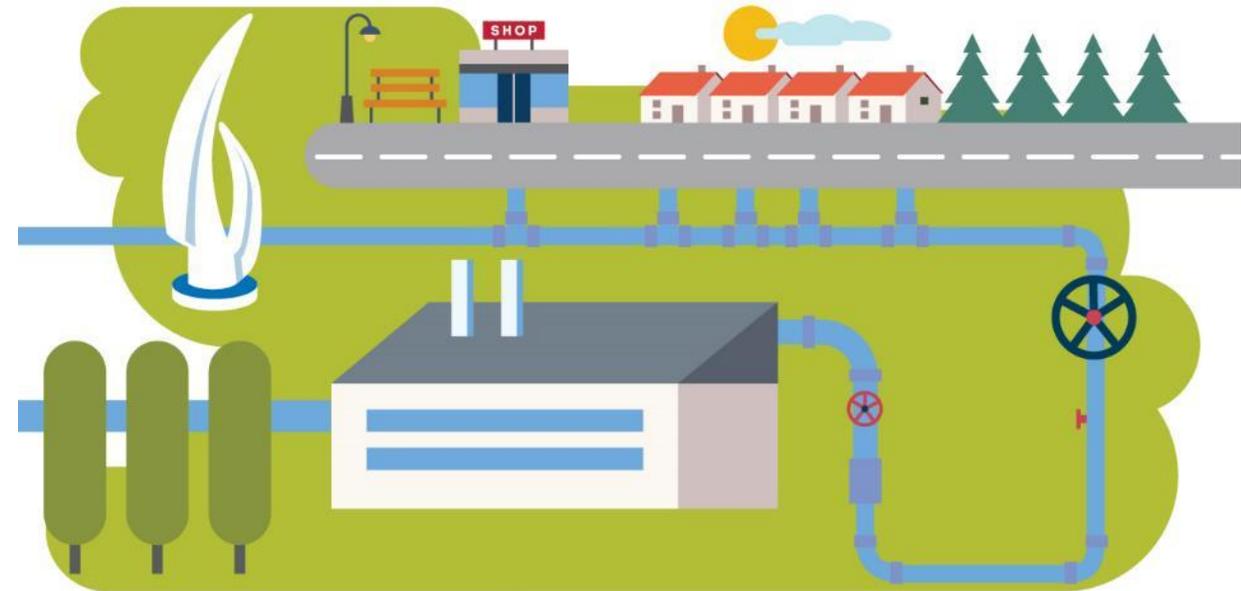
- ▶ Investment
 - ▶ \$197 million (11%)
- ▶ Big Projects & Programs (P1)
 - ▶ Infrastructure to support growth
 - ▶ Wastewater infrastructure Renewal
 - ▶ Biosolids Digestion
 - ▶ Septic removal projects



*Ensuring environmental stewardship,
community preparedness, & resiliency while
meeting regulatory requirements.*

Water

- ▶ Investment
 - ▶ \$118 million (7%)
- ▶ Big Projects & Programs (P1)
 - ▶ Water transmission & storage projects to support growth
 - ▶ Renewal of water infrastructure
 - ▶ Regulatory upgrades
 - ▶ Installation of water meters



*Delivering high-quality drinking water
& reliable irrigation water to
all City customers.*

Solid Waste

- ▶ Investment
 - ▶ \$61 million (3%)
- ▶ Big Projects and Programs (P1)
 - ▶ Expansion of the landfill footprint
 - ▶ Stockpiles and Reprocessing Areas
 - ▶ New stormwater management program



Operating a progressive, environmentally-aware site to manage, reduce, & divert waste that considers today's regional needs & future demands.

Storm Drainage

- ▶ Investment
 - ▶ \$45 million (3%)
- ▶ Big Projects and Programs (P1)
 - ▶ Mill Creek Flood Protection
 - ▶ Renewal of drainage infrastructure



Utilizing natural & engineered solutions to improve resiliency, flood mitigation, & water quality in a changing climate.

Real Estate and Parking

- ▶ Investment
 - ▶ \$46 million (3%)
- ▶ Big Projects and Programs (P1)
 - ▶ General Land Acquisition
 - ▶ Parking Infrastructure
 - ▶ Strategic Land Redevelopment



Investing in strategic land acquisition & providing state-of-the-art, well-maintained parking facilities.

Vehicles and Equipment

- ▶ Investment
 - ▶ \$55 million (3%)
- ▶ Big Projects & Programs (P1)
 - ▶ Vehicle & Equipment Renewal
 - ▶ Additional vehicles to support growth



Maintaining a reliable, sustainable fleet while Going Green & reducing GHGs.

Information Services

- ▶ Investment
 - ▶ \$12 million (1%)
- ▶ Big Projects & Programs (P1)
 - ▶ Front Office Equipment
 - ▶ Server and Data Storage
 - ▶ Major System Projects
 - ▶ Communications Network & Fibre Optics



*Transforming into a digital-first City
by supporting hardware, software, &
system infrastructure.*

Fire

- ▶ Investment
 - ▶ \$14 million (1%)
- ▶ Big Projects & Programs (P1)
 - ▶ New vehicles and equipment to support growth
 - ▶ Vehicle/Equipment Renewal
 - ▶ Communication Systems



Responding to calls with well-trained personnel equipped with the necessary equipment & tools when the community needs it the most.

Infrastructure Deficit

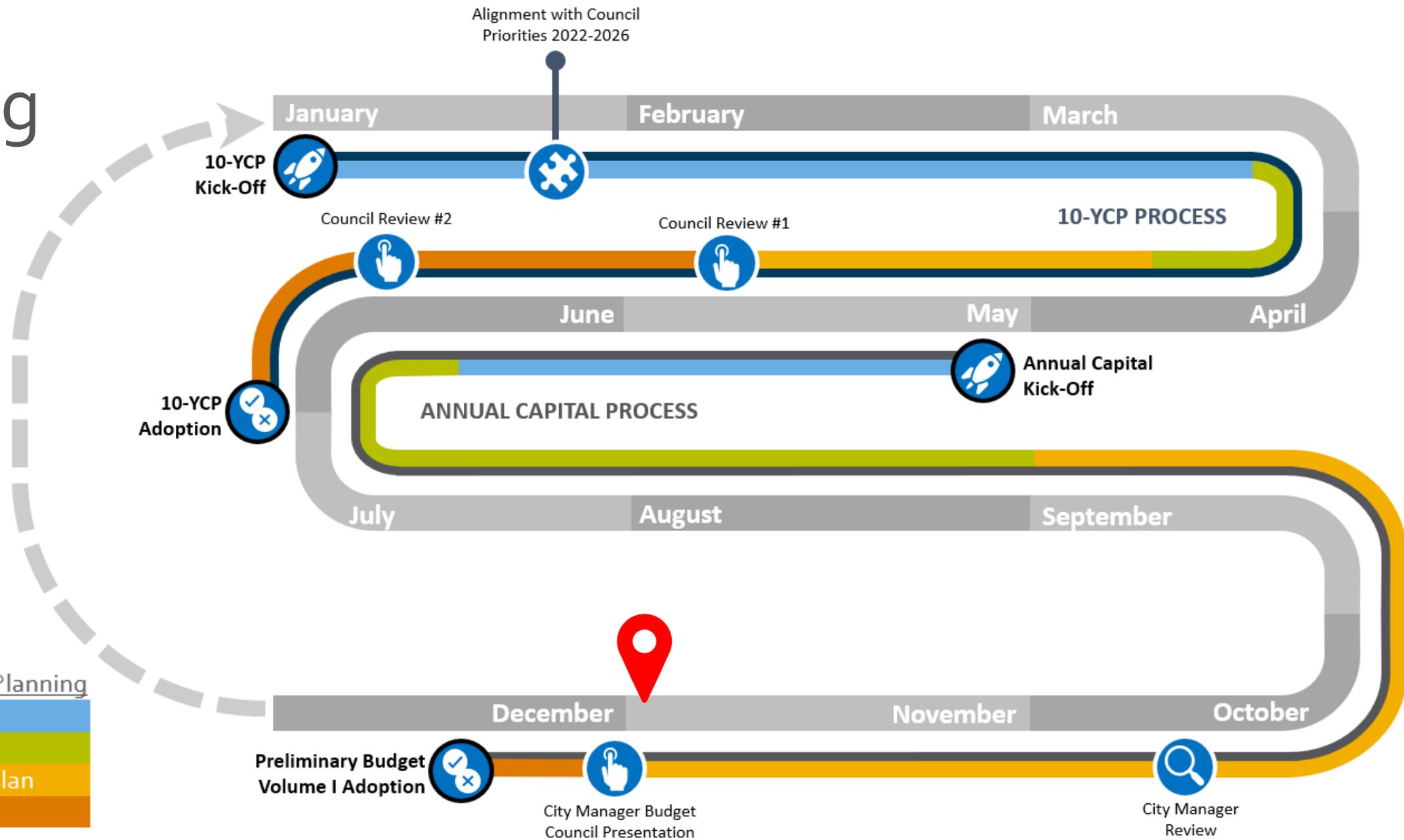
- ▶ Unfunded portion of P2 projects
 - ▶ Infrastructure Deficit = P2's less confirmed funding
 - ▶ \$744 M - \$134 M = \$610 M

	2018	2019	2020	2021	2022
ID (\$millions)	\$463	\$396	\$388	\$430	\$610
ID % of funded capital	44%	31%	29%	29%	37%

Part Two – Next Capital Planning Cycle

- ▶ Capital Planning Process Overview
- ▶ Council's involvement

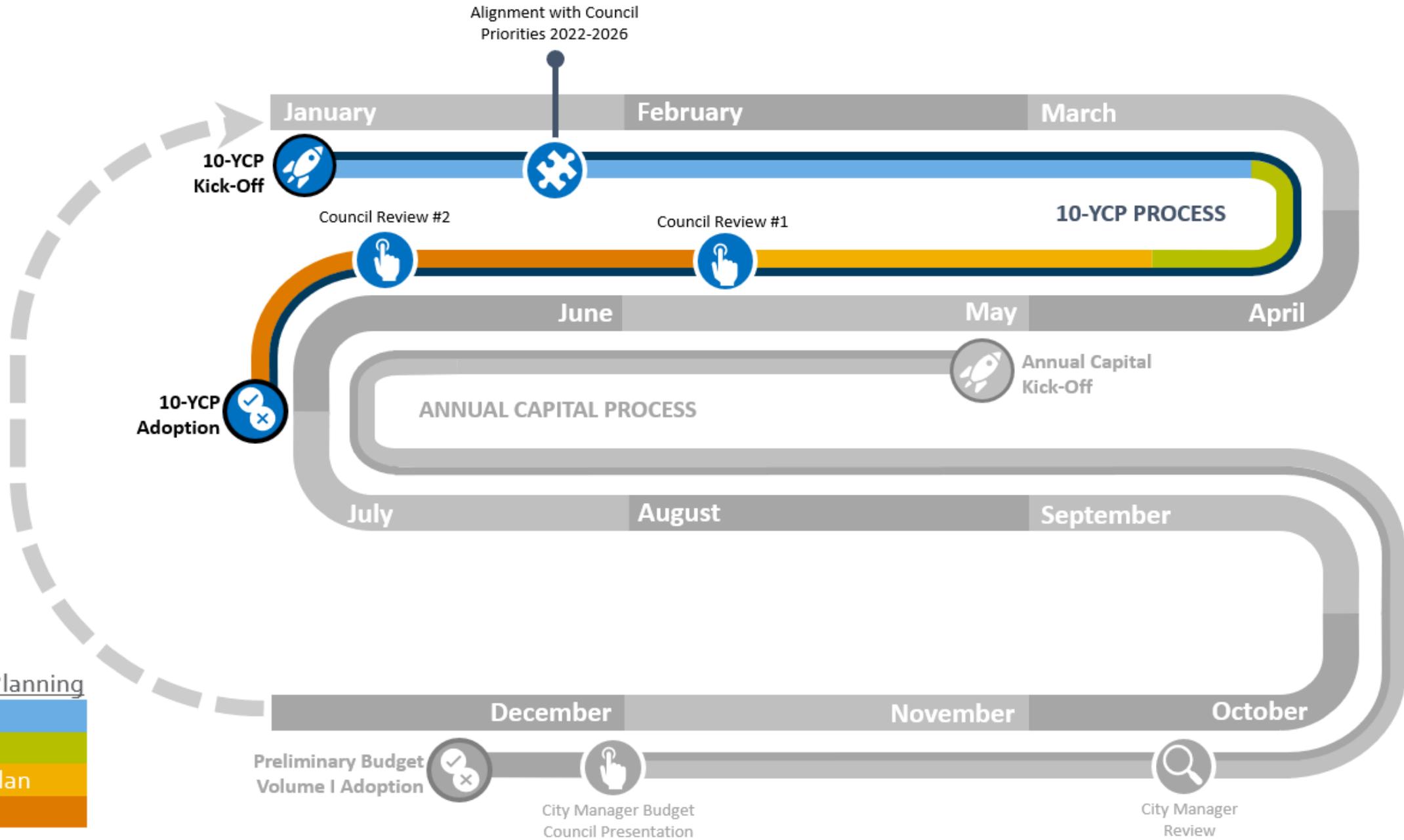
Capital Planning Cycle



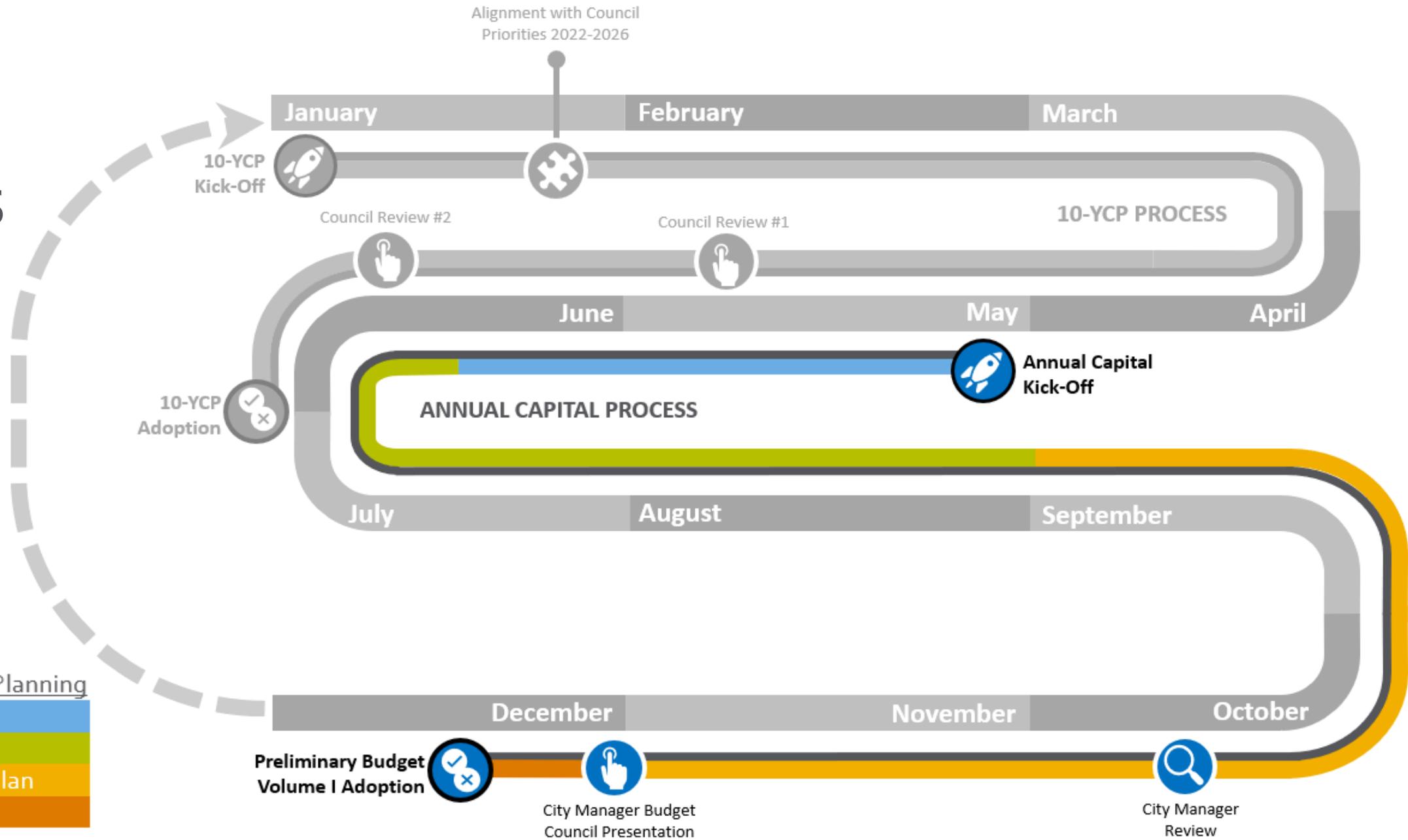
4 Phases of Capital Planning

1. Gather Info
2. Update System
3. Prepare Draft Plan
4. Engage Council

10-YCP Process



Annual Capital Process



4 Phases of Capital Planning

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Where to find 10-Year Capital Plan?

City website

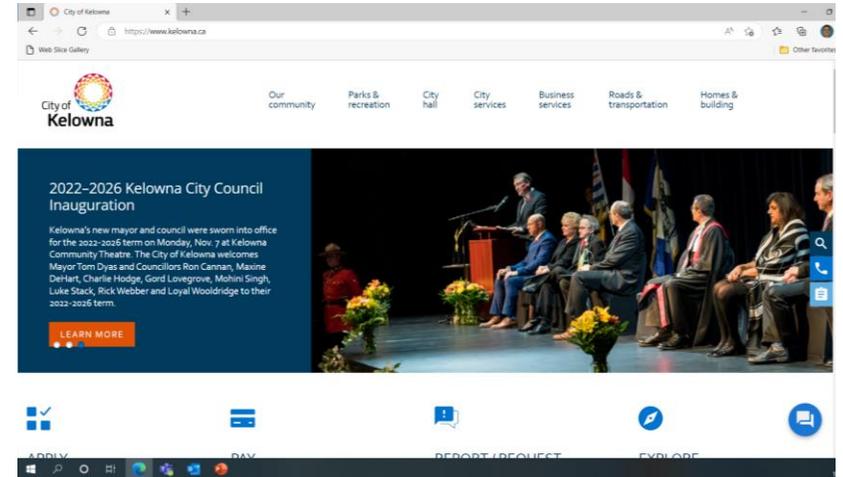
kelowna.ca

↳ City Hall

↳ Budget

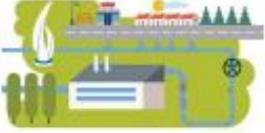
↳ Infrastructure Planning

↳ 10-Year Capital Plan



6 APPENDIX

Click on the cost centre names below to view its detailed financials.

 <p>300-Real Estate & Parking</p>	 <p>308-Information Services</p>
 <p>301-Buildings</p>	 <p>310-Vehicles</p>
 <p>302-Parks</p>	 <p>311-Fire</p>
 <p>304-Transportation</p>	 <p>312-Airport</p>
 <p>305-Solid Waste</p>	 <p>313-Water</p>
 <p>306-Storm Drainage</p>	 <p>314-Wastewater</p>

Compared to the Previous Plan

	Total P ₁ & P ₂ projects	611
✓	Completed or In-Progress	39
★	New	53
⊗	Cancelled or Removed	31
⊘	No changes	48
↑↑	OCP/TMP/20-YSP/MP	226
\$\$\$/-\$\$\$	+/- \$5mil	69

Where to find 10-Year Capital Plan System?

Internal website

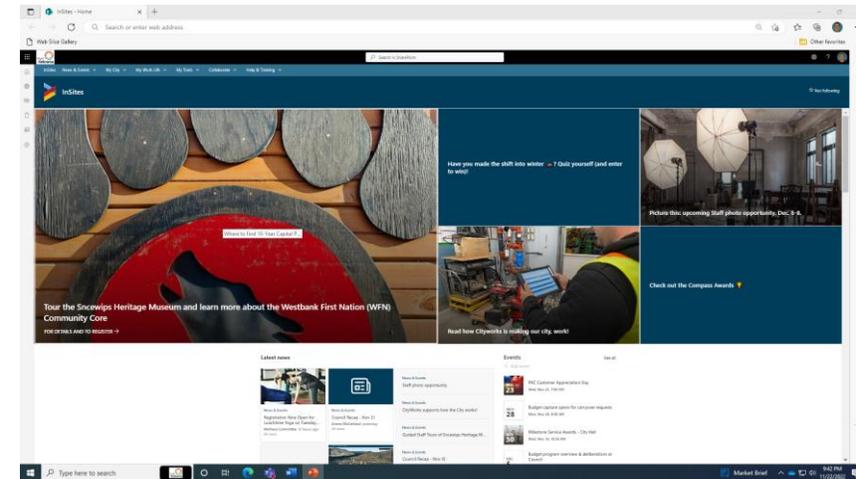
InSites

↳ My Tools

↳ Systems

↳ Public Works

↳ [10-Year Capital Plan \(Council Approved\)](#)



*InSites – only available to Council and Staff



Questions?

For more information, visit kelowna.ca.