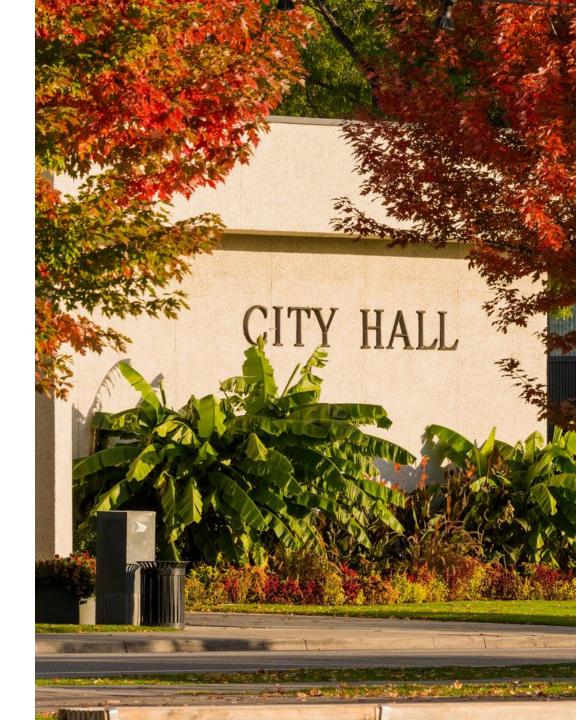




Economic Factors

- ► Inflation
- ► Labour shortages
- ► Supply chain disruptions



Our Citizens





Critical Infrastructure

- ► Infrastructure Levy index
- ▶ General building infrastructure renewal
- ▶ Vehicle/equipment renewal
- ► Kelowna Family Y building renewal
- ► Airport Air Terminal Building Capital Replacement and improvements



Community Safety

- ► Public Safety Levy
- ▶ Community Safety Advisor
- ► Part-time Bylaw support
- ▶ North Glenmore fire hall design
- ► Rutland CPO expansion
- ► Traffic safety initiatives



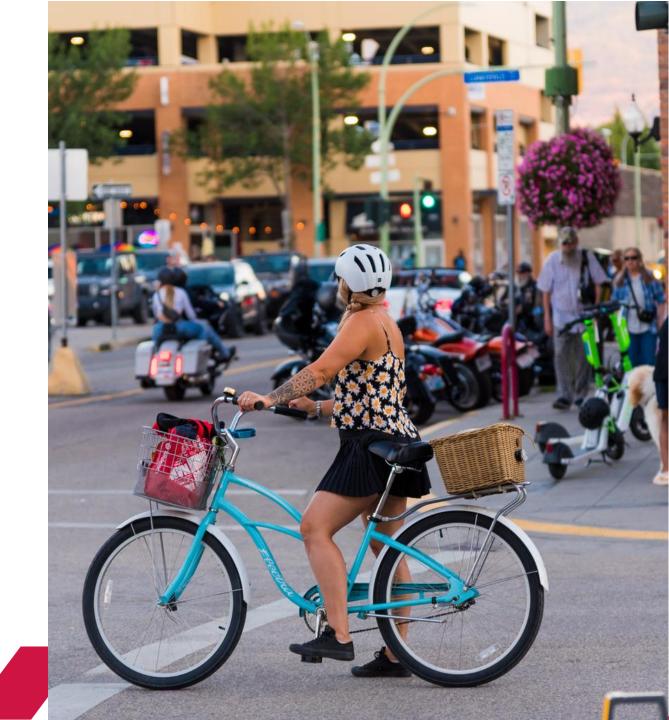
Social Wellness

- ► Engagement with Indigenous Communities
- ► Peer Navigator Program
- ► Outdoor Shelter Community Development Coordinator



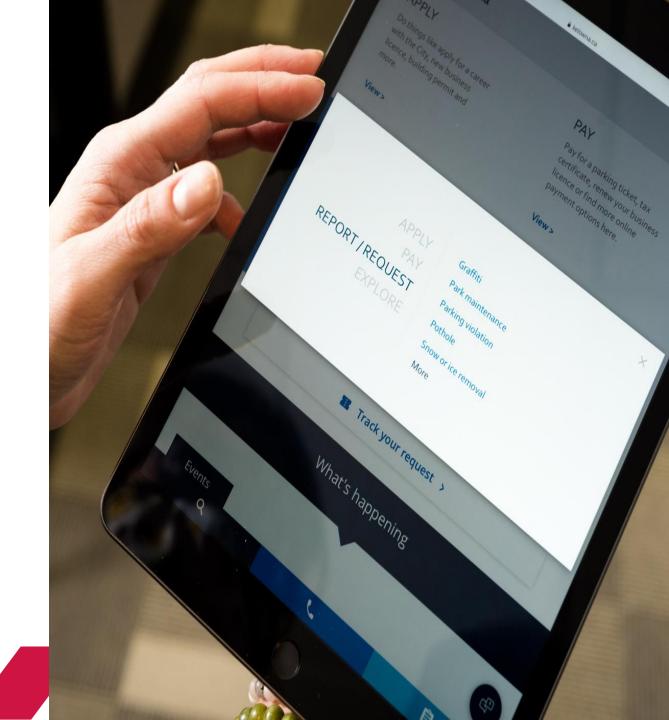
Transportation

- ► Active transportation networks
- ► Stewart Road West
- ► Sutherland 3
- ► Okanagan College Transit Exchange
- ▶ Downtown centre review



Digital Transformation

- ▶ Network as a service model
- ► Cybersecurity licensing
- ► Al Chat Bots

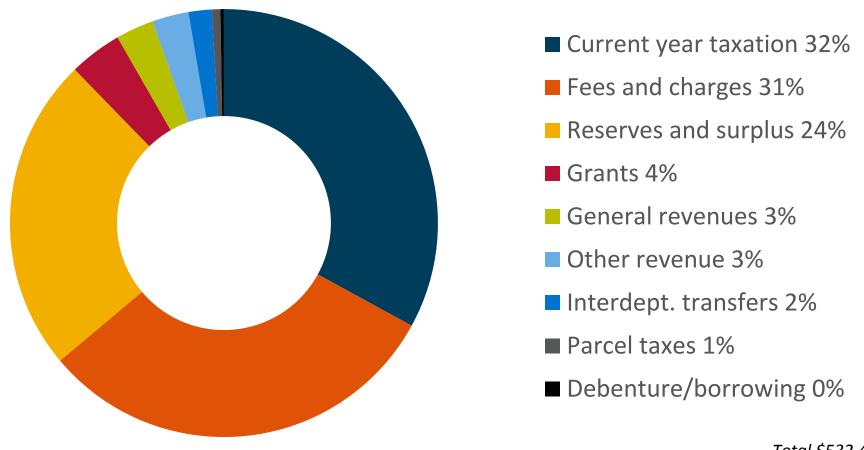


Climate Action

- ► Climate & Environment Review Implementation
- ► Community Climate Action Implementation
- ► Stormwater Management Plan
- ► Electric Vehicle Charing Stations
- ► Storm Drainage Replacement
- ► Mill Creek Flood Protection



Funding Sources



Total \$532.4M



2023 Capital Plan

- ► Guided by the 10-Year Capital Plan
- ▶ 116 P1 projects in 2023
- ▶ 12 Capital Costs Centers
- ▶ \$148.6M





80% of citizens satisfied in level & quality of City services



\$1.63 Billion investment in new, upgraded & renewed public infrastructure



\$41 Million project grant funding from provincial & federal governments



52% investment in Parks, Buildings & Transportation



Capital Challenges

- ► COVID-19 recovery
- ► Aging infrastructure
- ► Growing community
- ▶ Demand for more and improved services
- ► Construction and land costs
- ► Labour shortages/supply chain challenges

THE CITY
OWNS &
MAINTAINS
INFRASTRUCTURE
VALUED AT

\$4.7 BILLION

BC Construction Association (fall 2022)

12.8%

Price Of Non-residential Building In The Past Year

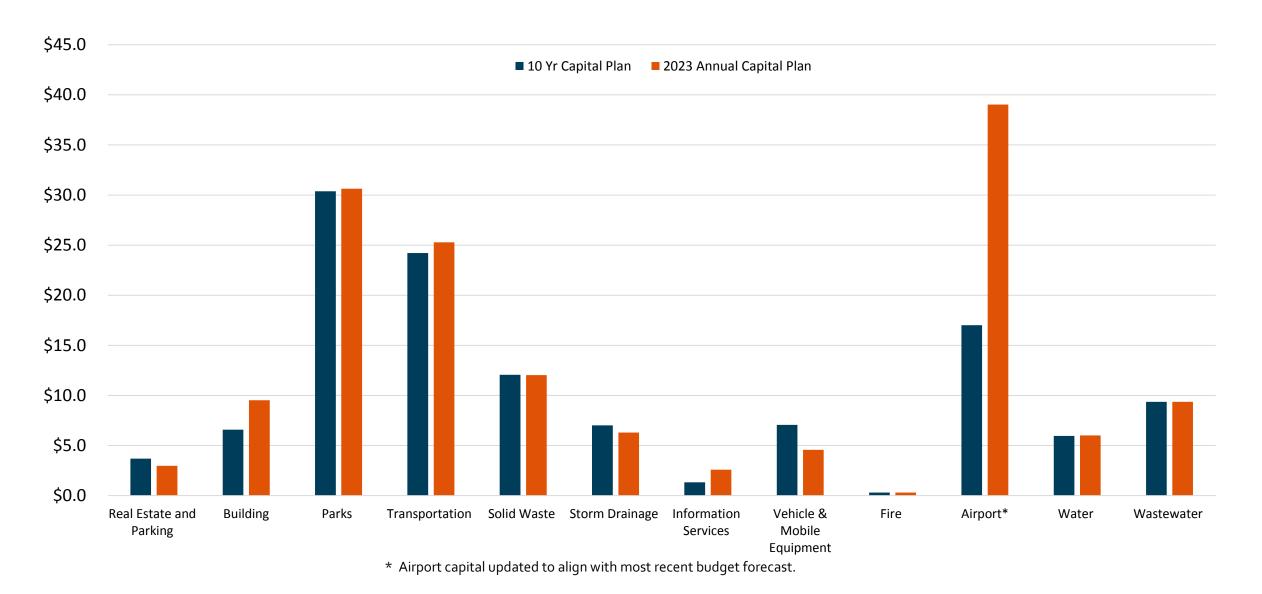
19.6%

Non-residential Building Price Index Since 2020

2023 Capital Plan

Cost Centre	Capital Investment (\$ million)	
Real Estate and Parking	\$ 3.0	
Buildings	\$ 9.5	
Parks	\$30.6	
Transportation	\$25.3	
Solid Waste	\$ 12.0	
Storm Drainage	\$6.3	
Information Services	\$2.6	
Vehicle or Mobile Equipment	\$4.6	
Fire	\$0.3	
Water	\$6.0	
Wastewater	\$9.4	
Airport	\$39.0	
Annual Capital Plan Total	\$148.6	

10-Year Capital Plan vs. 2023 Capital Plan



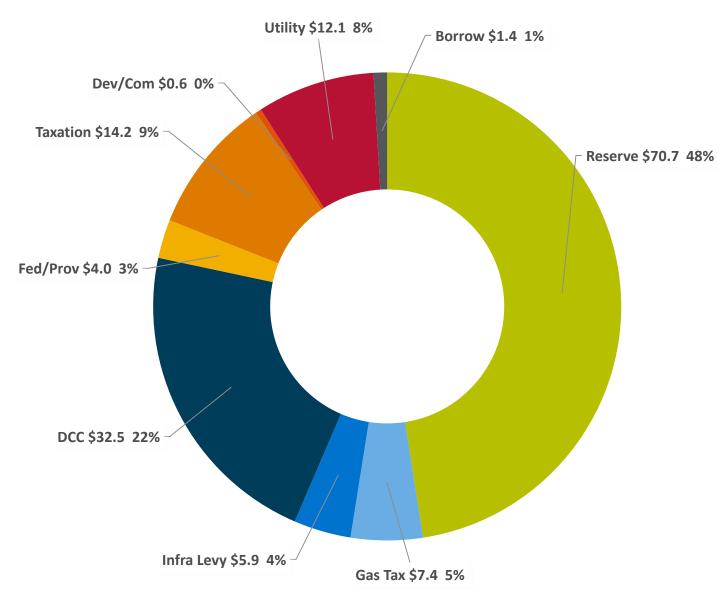
Infrastructure investment by category

- ► Renewal of critical aging infrastructure (\$34.9M)
- ► Infrastructure to support growth (\$90.0M)
- ▶ Infrastructure to improve services (\$23.7M)

Capital by type:			
	Renew	Growth	New
>	23%	61%	16%

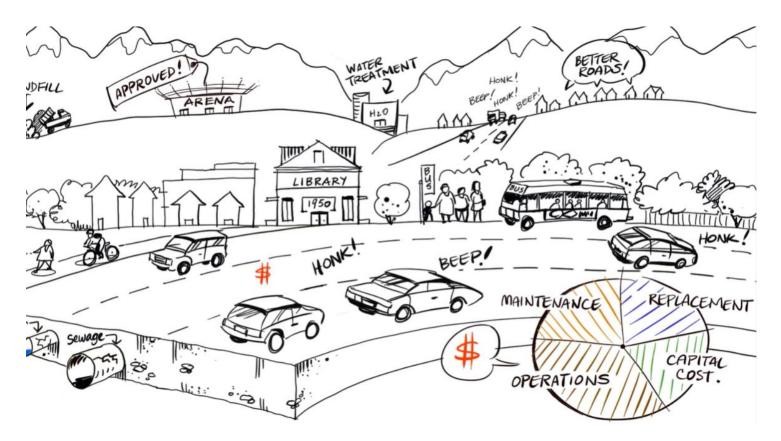
2023 Capital funding

- Capital funded from variety of sources
- ▶ 9% (\$14.2M) funded from taxation
- ► Contribution from reserve (\$70.7M)
- ▶ DCC contribute (\$32.5M)
- ► Gas tax (\$7.4M)
- ▶ 4% Levy (\$5.9M)
- ► Grants (\$4.0M)



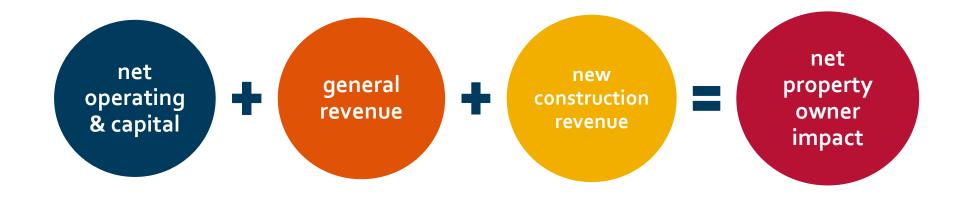
Annual Capital Plan

- ▶ What are we *not* investing in?
 - ▶ 22 P2 projects
 - ► Total value \$10M
 - ► City share \$9M





Analysis of Tax Demand



Net Operating + Capital \$190.8M

General revenues +(15.3)

New Construction Revenue +(1.7)

2023 Net Tax demand \$173.8M → 4.01%

Net Property Owner Impact







Municipal

Community Safety Levy

Est. net property owner impact

3.01% + 1.00% = 4.01%

Taxation impact



Total net property owner impact 4.01% Municipal Portion of taxes \$2,378

Public Safety Levy Impact
Municipal Impact

% increase from prior year \$ increase from prior year 1.00% \$22.86 3.01% \$68.82

2022 Property tax information

Property Tax on Representative House (\$)

