



City of  
**Kelowna**

# 10-Year Capital Plan

2021 – 2030

*Building a City  
of the Future*

# City of Kelowna's 10-Year Capital Plan

## Building a City of the Future



world-class airport  
safe, protected bike routes

great public spaces  
safe and efficient roads  
climate resilience

reduced GHG emissions  
walkable neighbourhoods  
public safety

environmental stewardship  
high quality drinking water

**91%**  
of citizens are satisfied with City services

**\$1.49B**  
in infrastructure investments to renew, enhance and grow

Working together:



## EXECUTIVE SUMMARY

The 10-Year Capital Plan is a rolling 10-year plan that is updated annually. The previous Plan forecasted infrastructure investment from 2020 – 2029 and was endorsed by Council in December 2020. The planning horizon for this year’s update is 2021 – 2030 and once endorsed, will replace the previous 10-Year Capital Plan.

The City plans to invest \$1.49 billion in infrastructure in the next 10 years. Of this, 71% supports growth and improved services to the community while 29% renews aging infrastructure to maintain existing services. Overall, the City’s infrastructure investment has increased \$98 million from the previous plan across the 12 capital cost centres. This 10-Year Capital Plan focuses on continued investment in Transportation and Parks, increased investment in public facilities and flood protection as well as ongoing recovery from the COVID-19 Pandemic.

Prioritizing public infrastructure investment in times of growing fiscal constraints is not unique to the city of Kelowna. The 10-Year Capital Plan continues to deliver world class infrastructure and provide exemplary service to the community. The most recent Citizen Survey indicates 91% of citizens are satisfied with the overall level and quality of City services.

Ongoing investment in public infrastructure means high quality services can be delivered to the community now and into the future. Recently completed projects that support Council priorities, Imagine Kelowna and the Official Community Plan are:

- Provided safe and clean drinking water to 2,000 residents with the completion of the of the Water Integration Project into Southeast Kelowna;
- Extended the life of the Landfill by 75 years ensuring local waste management services;
- Established safer dedicated cycling and pedestrian sidewalks and walkways by extending the Active Transportation network.
- Supported the safe and continued use of Transit throughout the COVID-19 Pandemic and increased access for future ridership;
- Improved access in-and-out of the South Mission and help congestion by advancing the South Perimeter Road construction and other key road networks; and,
- Increased investment in Parks to further develop waterfront, dog, and recreational parks and other vibrant public green spaces with improved year-round amenities for all park users.

**91%**  
OF CITIZENS  
ARE SATISFIED WITH  
THE LEVEL &  
QUALITY OF CITY  
SERVICES.

# Kelowna's 10-Year Capital Plan invests in safer, healthier ways to move around the City



## THIS UPDATE

This update occurs amid truly extraordinary times. The city of Kelowna, like the rest of Canada, continues to endure another wave of the COVID-19 Pandemic. In Kelowna specifically, this has been exacerbated by a year of record-breaking heat, forest fires, historically low lake levels, while simultaneously experiencing flooding, and more frequent and intense storm events. Despite these challenges, the 2020 Citizen survey suggests the majority of people enjoy a good quality of life and receive exceptional value for their tax dollars. Good asset management and capital planning is key to this success.

Looking forward, this update continues to advance the corporate vision of a "City of the Future" by:

- Reducing car-dependency and supporting diverse transportation options, like walking and cycling;
- Improving efficiency and safety of the existing road network;
- Building great public spaces for recreation, culture, and increased green spaces to enjoy;
- Continuing to provide high quality drinking water as well as reliable irrigation supply and fire protection;
- Environmentally responsible and accessible wastewater service to all areas of the City by reducing the number of septic systems;
- Working with First Nations to improve riparian areas and fish passage to creeks and streams and to provide sewer and water service to First Nation Lands within City boundaries;
- Making the community more resilient in the face of a climate change; and

- Reduce the City's greenhouse gas emissions and carbon footprint with more efficient buildings, fleet vehicles, and biogas collection and reuse at City Landfill.

The City's capital program has increased to keep pace with the demands of a growing community while at the same time relying less on taxation as a primary funding source. Grants, user fees, reserves, borrowing make-up a larger share of the capital program. For example, the capital program five years ago was \$848 million funded 18% from taxation whereas today the 10-Year Capital Plan is \$1.49 billion funded 11% from taxation.

**THE CITY'S CAPITAL PROGRAM HAS INCREASED TO KEEP PACE WITH THE DEMANDS OF A GROWING COMMUNITY WHILE AT THE SAME TIME RELYING LESS ON TAXATION AS A PRIMARY FUNDING SOURCE.**

## INFLUENCING FACTORS & EMERGING ISSUES

Since the last update, there have been several major factors that have affected the City's capital program. These include the continued financial impacts of the COVID-19 pandemic, construction and land cost escalation, community demand for more and enhanced services, and greater need to replace aging assets. In further detail, these are:

1. Significant financial impacts related to the COVID-19 Pandemic has negatively affected the capital program. Council proactively softened the financial hardship of the COVID-19 pandemic by reducing the 2020 tax increase. This tax reduction was largely possible by deferring planned capital investment. The 2021 taxation increase along with the Infrastructure Levy has helped to offset deeper, compounded affects. However, the long-term impacts of these cuts have yet to be truly realized.
2. The City owns and maintains approximately \$3.9 billion of existing public infrastructure. Some of these assets are nearing the end of their service life. Therefore, the City will need to increase renewal investment in the future to maintain assets in a state of good repair and support current service levels.
3. The Buildings Cost Centre continues to be an area of increased investment pressure. Replacement of the Parkinson Recreation Centre has increased by \$35 million and there are several major buildings projects that do not have funding and make-up more than a third of the City's Infrastructure Deficit.
4. Kelowna is a growing community that is transitioning into a thriving urban centre with residents requesting more and

THE CITY  
OWNS &  
MAINTAINS  
INFRASTRUCTURE  
VALUED AT  
**\$3.9**  
**BILLION**

enhanced services. Improvements to service levels, although desirable, generally require increased infrastructure investment.

5. Construction and land acquisition costs continue to escalate. In the last three years, construction costs have increased 14% and land costs have increased 40%. These increases have been built into this update and have put further pressure on the City's ability to fund infrastructure needs.
6. Council approved a new Parks development DCC in 2020 to fund park improvements. The 2020 and 2021 revenue from this new DCC is lower than forecasted because many development applications were fast tracked and submitted prior to the new DCC going into affect. Staff will monitor this impact and may have to adjust timing for Park improvement projects. However, by 2030 the program is expected to deliver the full suite of Park Development DCC projects.
7. This update occurs prior to Council's endorsement of the 2040 Official Community Plan, the Transportation Master Plan, and the 20-Year Servicing Plan. Where possible, recommendations have been incorporated, but further alignment will be needed once Council approves these higher-level planning documents.



## CHANGES FROM THE PREVIOUS PLAN

Each year the Plan is reviewed and updated. Inevitably, updates occur to reflect changing community needs and other factors including capital projects from the previous Plan being completed, existing ones being deferred due to shifting priorities, cost escalations, as well as new projects being identified. Changes can occur in both Funded Projects, or Priority 1 (P1), as well as the Unfunded Projects, or Priority 2 (P2). The changes in this 10-Year Capital Plan are summarized below.

### Priority 1 Project Changes

Overall, the City's infrastructure investment in Funded Projects (P1) has increased \$98 million from the previous plan across the 12 Cost Centres. The following table compares the City's total investment for funded projects in each Cost Centre in this Plan to the previous Plan.

**Table 1.** Summary of changes from this Plan & the previous Plan for funded projects

Cost Centre	Previous Plan (\$ million)	This Plan (\$ million)	Difference (\$ million)	Change
Real Estate and Parking	\$41	\$44	\$3	↑
Buildings	\$205	\$240	\$35	↑
Parks	\$220	\$226	\$6	↑
Transportation	\$338	\$347	\$9	↑
Solid Waste	\$50	\$63	\$13	↑
Storm Drainage	\$35	\$47	\$12	↑
Information Services	\$10	\$11	\$1	↑
Vehicle or Mobile Equipment	\$43	\$50	\$7	↑
Fire	\$13	\$13	\$0	-
Water	\$103	\$108	\$5	↑
Wastewater	\$124	\$124	\$0	-
Airport	\$208	\$216	\$8	↑
<b>Total</b>	<b>\$1,390</b>	<b>\$1,488</b>	<b>\$98</b>	<b>↑</b>

Buildings increased by \$35 million largely related to cost increases for the Parkinson Recreation Centre replacement. Storm Drainage used existing reserves to leverage grant funding to advance flood protection work. Vehicle/Equipment Renewal investment increased by \$7 million to address replacement needs as well as increase purchase prices to maintain a modern City fleet. Water is planning new infrastructure to ensure water quality, support growth, adapt to climate change and provide system resiliency. Solid Waste continues to advance the Landfill footprint to efficiently accommodate regional waste management services for 75 years. The Airport is advancing work that was put on hold as a result of lower passenger demand due to the COVID-19 pandemic.

Project timing has been adjusted for nine major funded projects in Parks, Transportation, and the Airport, resulting in three occurring sooner and six happening at a later time. Timing has been adjusted to reflect available investment and changing community needs.

**\$98 MILLION** ↑  
 FUNDED CAPITAL INVESTMENT TO  
 SUPPORT NEW & EXPANDED SERVICES  
 & MAINTAIN EXISTING INFRASTRUCTURE

**Table 2.** Timing changes for funded projects.

Cost Centre	Project	Previous Plan	This Plan	Timing Change
<b>Parks</b>	Glenmore Recreation Park - Future Phases	2029	2026	Sooner
	Casorso Park	2028	2029-2030	Later
<b>Transportation</b>	Casorso 3 AT (KLO Rd - Barrera Rd)	2023-2024	2022	Sooner
	Richter 1 (Sutherland - KLO)	2022-2023	2024	Later
	Stewart 3 DCC (Crawford - Swamp Rd)	2025	2030	Later
<b>Airport</b>	Airport Hotel and Parking Development	2027 & 2028	2022 & 2023	Sooner
	Airport Airside Equipment	2022 & 2027	2023-2025 & 2028-2030	Later
	Airport Airside Pavement Rehabilitation	2021-2022 & 2025	2023 & 2026-2027	Later
	Airport East Lands Roads and Servicing	2021	2022	Later

### Priority 2 Project Changes

The unfunded projects (P2) forecast for the next 10-years decreased by \$91 million compared to the previous 10-Year Capital Plan.

**Table 3.** Summary of changes of from this Plan & the Previous plan for unfunded projects.

Cost Centre	Previous Plan (\$ million)	This Plan (\$ million)	Difference (\$ million)	Direction
<b>Real Estate and Parking</b>	\$38	\$12	\$26	↓
<b>Buildings</b>	\$264	\$217	\$47	↓
<b>Parks</b>	\$32	\$48	\$16	↑
<b>Transportation</b>	\$294	\$219	\$75	↓
<b>Storm Drainage</b>	\$30	\$24	\$6	↓
<b>Information Services</b>	\$2	\$1	\$1	↓
<b>Water</b>	\$10	\$29	\$19	↑
<b>Wastewater</b>	\$47	\$76	\$29	↑
<b>Total</b>	<b>\$717</b>	<b>\$626</b>	<b>\$91</b>	↓

The deficit in the Water and Wastewater cost centres represents the DCC share of several growth-related projects and is part of the ongoing DCC program update. These deficits will be reduced significantly once the updated DCC program is approved by Council.



The total decrease of \$91 million is realized, in part, by deferring major projects, such as the Kelowna Museum Replacement, beyond the 2030 timeframe. Additionally, the Transit Operations & Maintenance Facility has been transferred to the operating budget. These changes impact six unfunded projects in three cost centres, totaling \$166.4 million.

**Table 4.** Changes to unfunded projects.

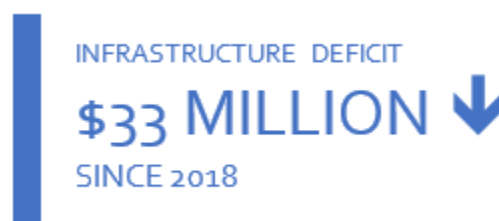
Cost Centre	Project	Reason	Project Cost (\$ million)
Transportation	Airport Way Interchange Proposed Partnership	Deferred beyond 2030	\$35.0
	Transit Operations & Maintenance Facility	Removed as Capital Project. Transferred to Operating budget	\$41.1
Real Estate & Parking	New Parkades - Design & Construction	Deferred beyond 2030.	\$25.0
Buildings	Kelowna Museum - Replacement Construction	Deferred beyond 2030.	\$47.6
	Memorial Arena - Adaptive Reuse	Deferred beyond 2030.	\$6.8
	Prospera Place – Renovations	Deferred beyond 2030.	\$10.9
<b>Total</b>			<b>\$166.4</b>

## INFRASTRUCTURE DEFICIT TRENDS

The Infrastructure Deficit is comprised of the City’s share of funding for all the P2 projects. The Infrastructure Deficit was trending down in 2019 and 2020 due to the increased revenue forecasts from the Infrastructure Levy and the Parks DCC. It increased in 2021 due to the financial impacts of the COVID-19 Pandemic, cost escalation, inflation and investment pressure for large Buildings and Parks projects. Over the long term, the Infrastructure Deficit has decreased by \$33 million since 2018, although it increased 11% from 2020.

**Table 5.** Summary of Infrastructure Deficit by year (\$million).

2018	2019	2020	2021
\$463	\$396	\$388	\$430



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# 1 SUSTAINABLE SERVICE DELIVERY

## 10-YEAR CAPITAL PLAN

The 10-Year Capital Plan is part of the City's rigorous capital planning process that supports Council priorities, Imagine Kelowna and the Official Community Plan and provides the framework for long-term planning and fiscal sustainability. It is updated annually to better respond to emerging issues and changing community needs. The 10-Year Capital Plan serves two purposes:

1. Deliver on Council priorities and community needs by prioritizing infrastructure investment within limited funding.
2. Outline the financial constraints and the associated impacts on infrastructure and service delivery.

## INFRASTRUCTURE PLANNING PROCESS

Economic resiliency is a Council priority aimed at efficient and sustainable service delivery supported by well-maintained world class infrastructure. The City's infrastructure planning process starts with understanding community expectations and ends with providing infrastructure that delivers the expected services to the community.

Council endorsed the 2030 Infrastructure Plan in April 2016 that set the direction for infrastructure investment until 2030. The 2030 Infrastructure Plan is the City's long-term strategic capital plan and is the link between the higher-level planning documents including Imagine Kelowna, the Official Community Plan, Council and Corporate Priorities and the infrastructure delivery plans which include the 10-Year Capital Plan and the Annual Capital Plan.

Recognizing that emerging issues and community priorities change, the 10-Year Capital Plan was developed and updated annually to respond to these changing conditions. The Annual Capital Plan is, in turn, directed by the 10-Year Capital Plan and in the end, the City turns these plans into actual public infrastructure that supports services the community depends on.

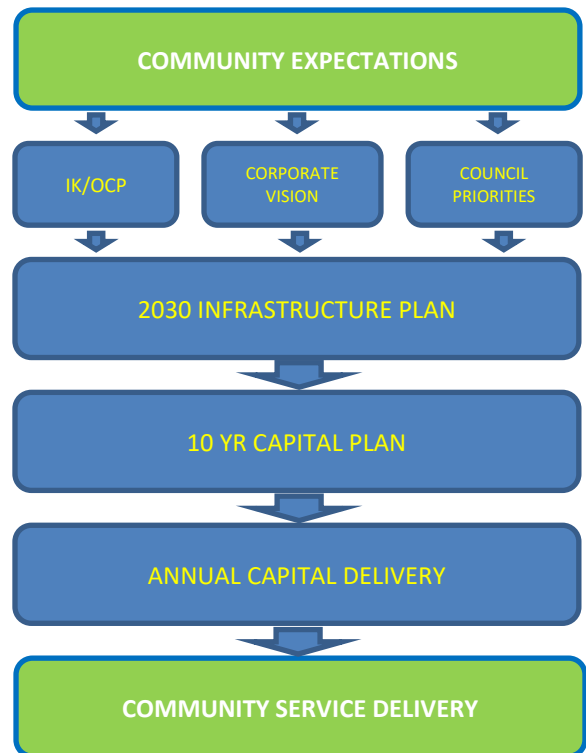


Figure 1. Infrastructure planning model

Adequate financing needs to be in place to schedule and undertake each capital investment. The 10-Year Capital Plan looks at revenue sources such as utility rates, taxes, fees, development cost charges, grants, reserves or borrowing. As the City faces competing priorities, difficult decisions need to be made to optimize the spending to provide the most value to citizens and balance needs versus wants.

The 10-Year Capital Plan provides the framework for long-term planning and fiscal management and allows the City to look ahead and answer four fundamental questions:

- “What do we need?”
- “Why do we need it?”
- “How are we going to pay for it?”
- “How much will it cost to operate and maintain?”

Answering these questions allows the City to anticipate current and future cost pressures, stretch the limits of our revenues by source, and make the necessary decisions to put in place essential infrastructure to support a future Kelowna. By doing so, this plan will help maximize the investment in the community where and when it is most needed.

## CONSIDERATIONS

The 10-Year Capital Plan contains infrastructure projects for all City service areas. Several documents have been used in this plan’s preparation. These include:

- Imagine Kelowna;
- Council priorities 2019 – 2022;
- 2030 Infrastructure Plan;
- 10-Year Capital Plan (2020 – 2029) – last year’s plan;
- Draft 2040 Official Community Plan;
- Draft 2040 Transportation Master Plan;
- 2030 Official Community Plan;
- 20 – Year Servicing Plan and Financing Strategy;
- Principles and Strategies for Financial Strength and Stability;
- Infrastructure Master Plans and Asset Management Plans; and
- Airport Long Term Capital Plan and the 2045 Airport Master Plan.



## 2 FUNDED PROJECTS

### INFRASTRUCTURE INVESTMENT

This 10-Year Capital Plan forecasts \$1.49 billion in infrastructure investment required to accommodate growth, enhance services, and renew existing infrastructure assets.

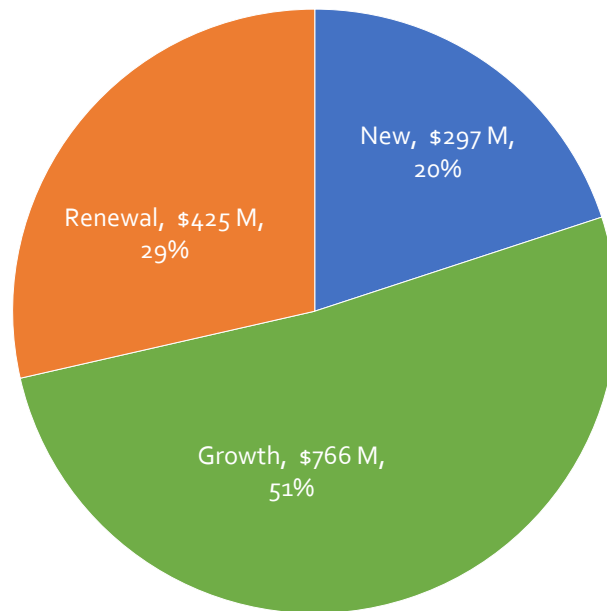


Figure 2. Funded new, growth, & renewal investment.

Recognizing these future demands, infrastructure required to support growth accounts for \$766 million (51%) of total investment and new infrastructure to support enhanced or improved services accounts for \$297 million (20%) of the Plan. There is approximately \$425 million (29%) allocated to renew existing infrastructure to maintain existing services.

The 10-Year Capital Plan forecasts \$1.06 billion in infrastructure to accommodate growth and improve services to the community. This new and growth infrastructure will require additional funding to operate and maintain. Renewal of existing infrastructure is assumed to have no additional operational impacts because budgets are currently in place to support existing infrastructure.

**\$425**  
**MILLION**  
RENEWAL  
INVESTMENT

**\$1.1**  
**BILLION**  
NEW &  
GROWTH  
INVESTMENT

## COST CENTRE FORECAST

The 10-Year Capital Plan forecasts \$1.49 billion of capital investment across 12 cost centres.

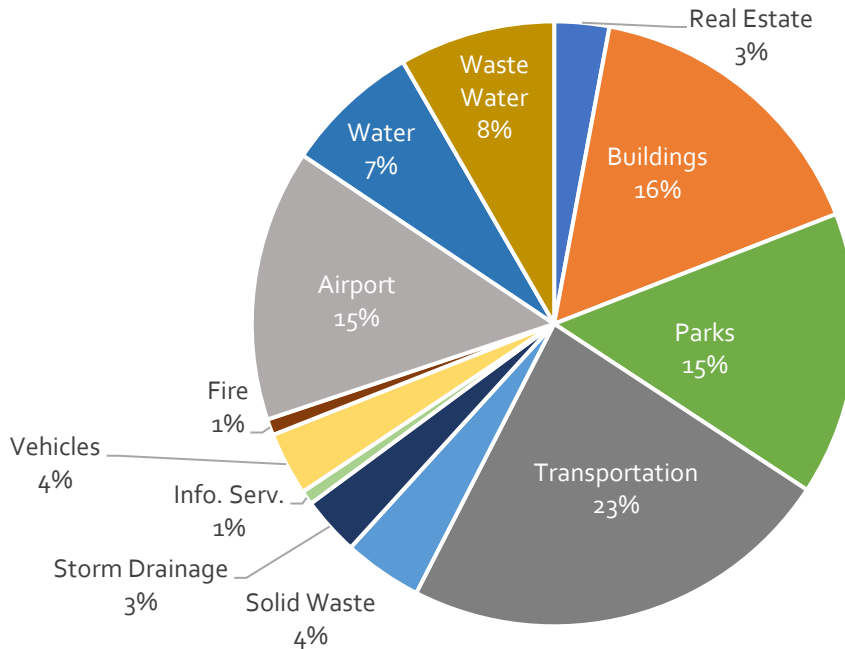


Figure 3. Investment for each cost centre.

Guided by Council and Corporate Priorities, proposed capital investment will focus on the following areas:

- Renewal of critical aging infrastructure;
- Parks acquisition and development;
- Transportation & mobility infrastructure making it easier for people to get around by vehicle, transit, cycling and walking;
- Flood protection infrastructure to protect the community against the effects of climate change and flooding;
- Community amenities like recreation centres and public space to keep pace with Kelowna's population growth and the evolving needs of its residents; and
- Airport development aligned with passenger forecasts.

**54%**  
FOCUSED ON  
BUILDINGS, PARKS, &  
TRANSPORTATION

## Kelowna's 10-Year Capital Plan invests in recreation, cultural and public facilities



### OPERATIONS & MAINTENANCE IMPACTS

Infrastructure investment decisions should consider asset life cycle costs which includes both capital and operating expenses. Municipal infrastructure is designed to last a long time, varying from 20 – 100 years, and the operating expense can amount to 70 - 80% of the life cycle cost, which is why it is important to consider operational impacts when making capital investment decisions.

Renewal of existing infrastructure is assumed to have no operational impacts because operational budgets are currently in place to support existing infrastructure. New infrastructure required for growth and to improve services will require additional funding to operate and maintain.

Incremental operational impacts for new/growth infrastructure were calculated as a percentage of the 10-year annual historic average of operating expense/capital.

ADDITIONAL **3.5%**  
NEEDED TO FUND  
OPERATIONS &  
MAINTENANCE FOR  
NEW INFRASTRUCTURE

**Table 6.** Forecasted operational and maintenance (O&M) impacts for each service area.

Cost Centre*	New + Growth Capital Investment (\$ million)	O&M Capital Investment %	O & M Forecast by 2030 (\$ million)
Real Estate & Parking	\$36	11.51%	\$4.14
Buildings	\$143	1.35%	\$1.93
Parks	\$100	2.81%	\$2.81
Transportation	\$285	1.64%	\$4.67
Solid Waste	\$53	9.96%	\$5.28
Storm Drainage	\$41	4.26%	\$1.75
Information Services	\$4	2.64%	\$0.11
Vehicles & Equipment	\$8	3.69%	\$0.30
Water	\$53	2.82%	\$1.49
Wastewater	\$68	7.17%	\$4.88
<b>Total</b>	<b>\$791</b>	<b>3.5%</b>	<b>\$27.36</b>

\* Information for Airport and Fire cost centres not included.

The operational impacts for the self-funded service areas including Water, Wastewater, Solid Waste and Airport are accounted for in their respective funding models. The General Fund Cost Centres (Buildings, Parks, Transportation, Storm Drainage, Information Services, and Vehicles) will require an additional \$11.5 million annually to operate and maintain new infrastructure by 2030.

## DETAILED CHANGES FOR FUNDED PROJECTS

The more notable changes between this update and the previous 10-Year Capital Plan are listed below. This list is not comprehensive and does not include many of the smaller projects and changes.

- Real Estate and Parking
  - Overall net investment in Real Estate and Parking infrastructure has increased by \$3 million with increases in both Downtown Parkades-Major Maintenance and General Land, Acquisition.
- Buildings
  - Overall net investment in Buildings infrastructure has increased by \$35 million.
  - Parkinson Recreation Centre (Building, field realignment and parking): Project increase of \$34 million for total project cost of \$134 million.



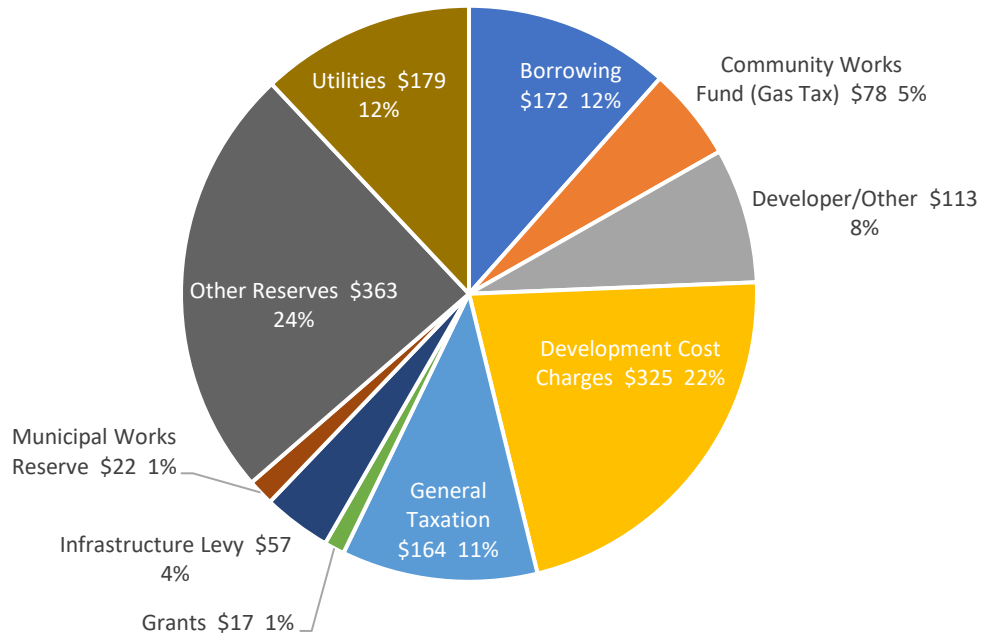
- Capital News Centre – Expansion – Project increase of \$1.3 million for total project cost of \$28 million.
- Parks
  - Overall net investment in Parks infrastructure has increased \$6 million.
  - Irrigation Renewal – Net investment increase of \$2.4 million.
  - Glenmore Recreation - Future Phases - Net investment increase of \$0.9 million.
- Transportation
  - Overall net investment in Transportation infrastructure has increased by \$9 million.
  - Road Renewal - Net investment increase of \$3.8 million.
  - Traffic Signals and Roundabouts - Net investment increase of \$1 million.
  - Sidewalk & Bikeway Renewal/Network Expansion - Net investment increase of \$1.1 million.
- Solid Waste
  - Overall net investment in Solid Waste infrastructure has increased by \$13 million.
  - Landfill Liner Design and Construction - Net investment increase of \$4.7 million.
  - Stockpiles and Reprocessing Areas Relocation - Net investment increase of \$1.8 million.
  - Landfill Compactor – Project added at a cost of \$1.5 million.
- Storm Drainage
  - Overall net investment in Storm Drainage infrastructure has increased by \$12 million.
  - Mill Creek Flood Protection - Net investment increase of \$8 million resulting in a shift from P2 to P1 supported by a federal grant.
  - Asset Renewal Projects - Net investment increase of \$2 million.
- Information Services
  - Overall net investment in Information Services infrastructure has increased by \$1 million.
  - Front Office Equipment - Net investment increase of \$0.5 million.
- Vehicle or Mobile Equipment
  - Overall net investment in Vehicle or Mobile Equipment infrastructure has increased by \$7 million to renew existing vehicles, accommodate growth and modernize fleet to reduce GHG emissions.
- Fire
  - No significant net increase/decrease to Fire.

- Airport
  - Overall net investment in Airport infrastructure has increased by \$8 million.
  - Airport West Lands Roads and Servicing - Project added at a cost of \$3.2 million.
  - Airport Terminal Expansion South - Net investment increase of \$ 1.4 million.
- Water
  - Overall net investment in Water infrastructure has increased by \$5 million.
  - Transmission main - Clifton to Dilworth - Net investment increase of \$8.6 million.
  - Cedar Creek Transmission System Stage 2 - Net investment decrease of \$2 million.
- Wastewater
  - No significant net increase/decrease to Wastewater.



# 3 FUNDING SOURCES

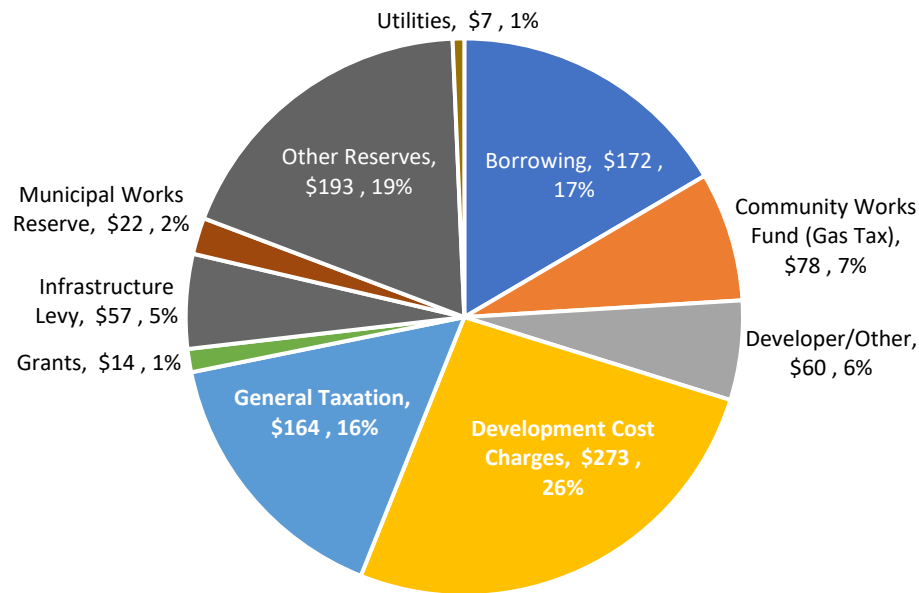
The funding for the P1 projects come from a number of sources. Approximately 60% of the funding of these projects will come from Developer Cost Charges, Borrowing, and General Taxation.



**Figure 4.** Funding sources for 10-Year Capital Plan (\$ million). Total \$1.49 billion.

## GENERAL FUND

There are nine capital Cost Centres funded from the General Fund (Real Estate, Buildings, Parks, Transportation, Storm Drainage, Information Services, Vehicles, Fire, Solid Waste). The General Fund is made up of several funding sources including: Taxation, Gas Tax, Surplus/Reserves, DCC Reserves, Debenture/Borrowing, Federal/Prov Grants, Developer/Community Contributions, Municipal Works Reserve, Utility revenue and the Infrastructure Levy. The commitment from all funding sources is \$1.04 billion.

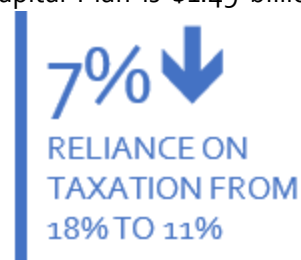


**Figure 5.** General Fund Investment (\$ million).

Revenues from landfill tipping fees contribute to the Solid Waste reserve in the General Fund, in turn the Solid Waste Cost Centre is funded from the Solid Waste reserve. Water and Wastewater are primarily funded from their own self-funded reserves and not the General Fund. The Airport is fully-funded from its own self-funded reserve and is not funded by the General Fund.

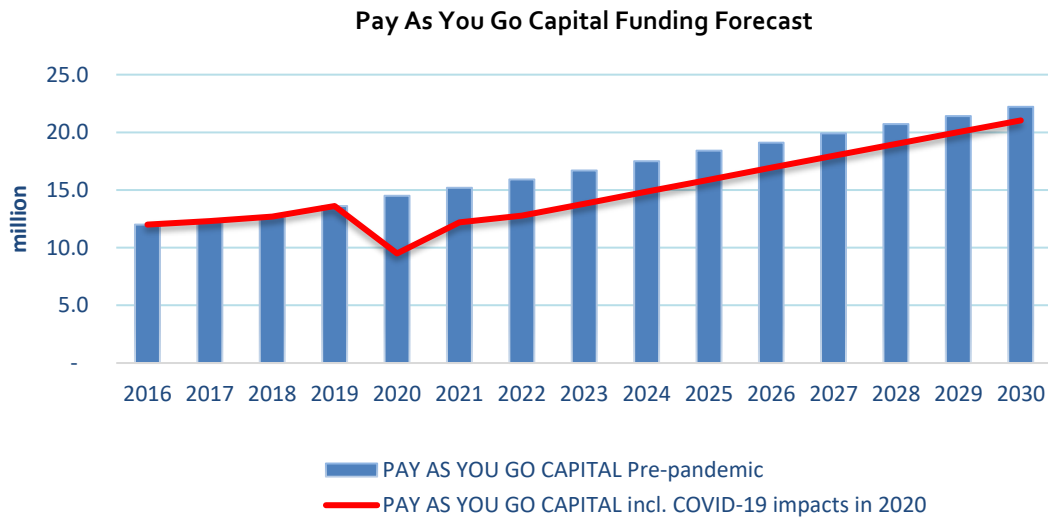
## GENERAL TAXATION

At \$164 million over the next 10 years, General Taxation contributes to 16% of the General Fund capital investment. The City's capital program has increased to keep pace with the demands of a growing community while at the same time relying less on taxation as a primary funding source. Grants, user fees, reserves, and borrowing make-up a larger share of the funding for the capital program. For example, the capital program from five years ago was \$848 million and funded 18% from taxation whereas today the 10-Year Capital Plan is \$1.49 billion and funded 11% from taxation.



The general taxation funding for capital or Pay-as-you-go capital (PAYG), has decreased as a percentage of the overall tax demand from 21% to 8% from 2010 to 2021.

The financial impacts related to COVID-19 have long-term implications. Figure 6 shows the \$27 million decrease in PAYG between 2020 – 2030.



**Figure 6.** Pay as you go Capital impacts due to COVID-19 Pandemic.

## INFRASTRUCTURE LEVY

The Infrastructure Levy was approved in 2019 with increases to occur in the 2020 budget, and ongoing thereafter. The amount to be contributed to the Infrastructure Levy reserve over the next 10 years is \$56.4 million (\$5.64 million annually).

**Table 7.** Projected appropriations from infrastructure levy (\$ million).

Cost Centre	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total
<b>Parks</b>	1.4	0.9	1.8	1.4	1.4	2.8	1.4	-	1.5	1.3	13.9
<b>Transportation</b>	2.8	3	2.3	1.7	2.3	1.3	4	4.2	4.1	4.4	30.1
<b>Storm Drainage</b>	1.4	1.6	1.9	2.6	1.9	3.3	-	-	-	-	12.7
<b>Total</b>	<b>5.6</b>	<b>5.5</b>	<b>6.0</b>	<b>5.7</b>	<b>5.6</b>	<b>7.4</b>	<b>5.4</b>	<b>4.2</b>	<b>5.6</b>	<b>5.7</b>	<b>56.7*</b>

*\*Total appropriations of \$56.7 million are net of the reserve opening balance and investment interest earned on the reserve funds.*

## RESERVE/ SURPLUS

Reserve funds are used to fund infrastructure to prevent large fluctuations in annual general taxation requirements. There is a total of \$302 million in total general reserve funding. Community Works Fund reserve, which is funded from Gas Tax, accounts for \$78 million. The Solid Waste reserve accounts for \$61 million. The Municipal Works reserve was established in 2015 and will be used to fund \$22 million worth of Buildings renewal projects in the next 10 years.

## DEVELOPMENT COST CHARGE

Development cost charge (DCC) funding accounts for \$273 million or 26% of the General Fund capital investment. The timing of DCC projects must coincide with the availability of DCC revenues. Should revenue not be realized, because of slower growth, the timing of DCC projects may need to be adjusted.

## **Kelowna's 10-Year Capital Plan helps create vibrant parks, playgrounds and beaches**



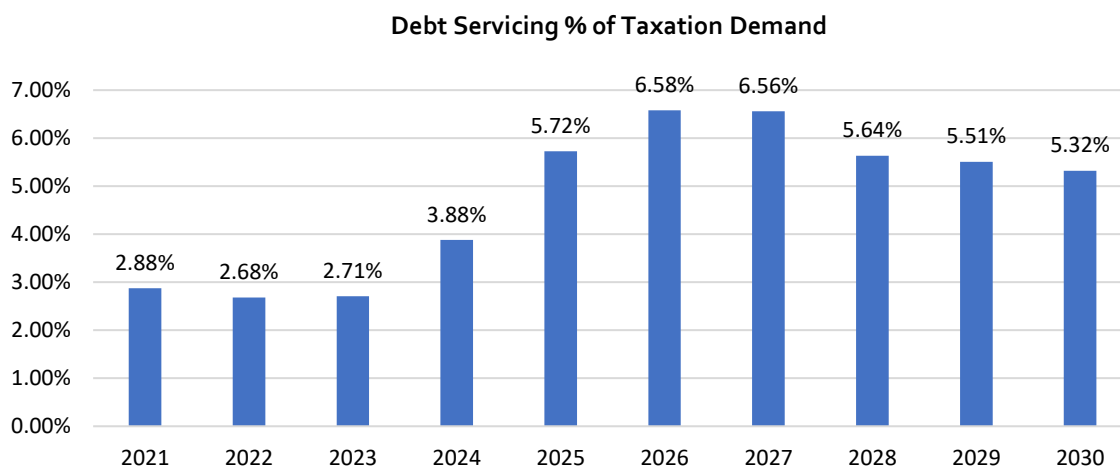
## DEBENTURE/BORROWING

Debenture borrowing of \$171 million is required to fund significant building projects. The debt analysis only reports on debt according to the General Fund and the taxation impact of these borrows.

**Table 8.** Infrastructure Projects that require borrowing.

Cost Centre	Project	Year	Borrowing (\$ million)
Buildings	PRC Building, Site Work/Field Relocation & Net-zero Carbon Emissions	2022	\$131.0
	Capital News Centre - Expansion, 2 Ice Sheets & Multi-use Facility	2024	\$23.0
	North Glenmore Fire Hall (Stn #5) - Construction	2024	\$3.0
	City Hall - Envelope Renewal	2025	\$5.0
	Mission Activity Centre - Construction	2025	\$5.0
	City Yards - New offices	2029	\$4.0
		<b>Total</b>	<b>\$171.0</b>

The cost for debt servicing for the above projects is recoverable through taxation based on a 20-year amortization period. Figure 7 shows projected debt servicing on the existing and projected expenditures as a percentage of the total taxation demand. The current policy of debt repayment is to not exceed 8% of the taxation demand for supported debt and 15% of City-owned source revenues. Debt servicing, as a percentage of taxation demand, is anticipated to remain below 8% for the duration of the planning horizon.



**Figure 7.** Annual debt servicing as a percentage of taxation demand.

## FEDERAL/PROVINCIAL GRANTS

Consistent with the City's Financial Principles & Strategies, the 10-Year Capital Plan uses only confirmed grants as part of the financial strategy. As grants become available this will reduce reliance on taxation and other funding sources. A total of \$16.6 million is budgeted in the 10-Year Capital Plan to be funded from confirmed provincial/federal grants. The approved federal Disaster Mitigation and Adaptation Fund grant is up to \$22 million but requires the City to come up with its share of the funding to leverage the full amount.

**Table 9.** Federal/Provincial funding (\$ million).

Cost Centre	Project	Assumed Funding (\$ million)
Storm Drainage	Mill Creek Flood Protection	\$14.2
Airport	Mill Creek Realignment	\$2.4
<b>Total</b>		<b>\$16.6</b>



**\$16.6 MILLION**  
CONFIRMED GRANT FUNDING

## DEVELOPER/COMMUNITY/OTHER CONTRIBUTIONS

Developer/Community/Other Contributions provide \$112.5 million towards capital projects in this plan.

**Table 10.** Developer, Community, & Other Contributions (\$ million).

Cost Centre	Assumed Funding (\$ million)
Real Estate	\$2.3
Buildings	\$0.2
Parks	\$0.2
Transportation	\$55.6
Information Services	\$0.5
Vehicles & Equipment	\$1.0
Airport	\$44.0
Water	\$4.7
Wastewater	\$4.1
<b>Total</b>	<b>\$112.5</b>



## UTILITY REVENUE

Water and Wastewater utility revenue funding provides \$7.1 million towards General Fund capital investment in this Plan. Airport utility revenue does not contribute to the General Fund capital investment.

### Water and Wastewater

Water and Wastewater infrastructure is funded primarily from Utility, DCC reserves and Developer/Community/Other Contributions. The cost for Water and Wastewater capital projects is \$232.1 million and is funded from the following sources.

**Table 11.** Water & Wastewater Utility funding (\$ million).

Water and Wastewater Funding Source	Amount (\$ million)
Development Cost Charges	\$51.8
Dev/Community/Other Contributions	\$8.8
Utility Revenue	\$171.5
<b>Total</b>	<b>\$232.1</b>

### Airport

The Airport's capital projects are split by business segment: Airside, Groundside, Terminal, and Airport Improvement Fee. Each segment maintains a reserve where the net of revenues and expenditures are contributed for future use of that business segment, including capital development.

In the event the capital funding required exceeds the funds available for capital development the Airport will reassess the timing and scope of the project as well as the ability to increase fees and the capacity to take on additional debt when determining the best way to fund the development.

During the 10-year term, additional debt is forecasted to be taken out for capital development within the Airport Improvement Fee (AIF) business segment. Airport debenture affects the overall debt capacity of the City and these impacts must be considered holistically.

**Table 12.** Airport Funding Sources 10-Year Capital Plan (\$ million).

Airport	Amount (\$ million)
Reserves	\$169.7*
Developer/Other	\$44.0
Grants	\$2.4
<b>Total</b>	<b>\$216.1</b>

*\*54.0 million will initially be funded through debt, with annual debt repayments funded through the AIF reserve.*



## 4 UNFUNDED PROJECTS

Infrastructure projects that are lower priority, and not fully funded, are deemed Priority 2 (P2) projects. P2 projects amount to \$626 million in the 10-Year Capital Plan and include projects to accommodate growth, enhance services, and renew existing assets. The value of P2 projects forecast for the next 10-years decreased by \$91 million compared to the previous 10-Year Capital Plan.

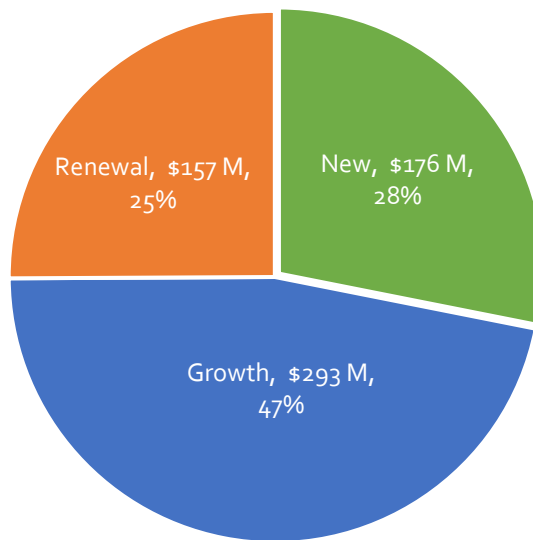
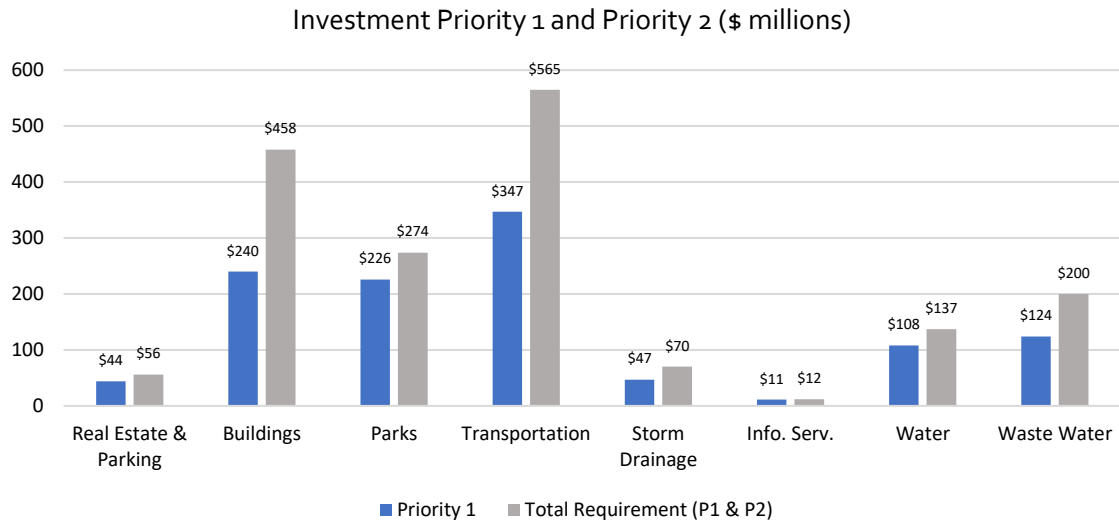


Figure 8. Unfunded new, growth, & renewal investment (\$ million).

### FUNDING GAP

The Funding Gap is the available funding for P1 projects compared to the total funding needed for both P1 and P2 projects. Currently, the greatest unfunded area is the Buildings cost centre at \$217.0 Million. There are several large projects totaling \$181.4 Million. Specific projects are:

- Kelowna Community Theatre - \$75 million
- City Yards Replacement - \$60 million
- General Buildings Renewal - \$22 million
- Glenmore Recreation Centre - \$9.5 million
- H2O Renewal - \$ 8.6 million
- KLO Firehall - \$6.3 million



**Figure 9.** Investment Priority of funded projects versus funded & non-funded projects (\$ million).

The Transportation cost centre also has a large funding gap. However, this will change in future iterations of the 10-Year Capital Plan to align with the recommendations of the Transportation Master Plan.

Currently, Transportation’s funding deficit is \$219 million with several large projects and programs that do not have adequate funding including:

- Clement extension to Hwy 33 - \$60 million
- Lakeshore 3 - \$22 million
- Abbott 1 AT - \$7 million
- Hollywood 8 - \$5 million
- Renewal of roads, bridges, sidewalks, signals - \$60 million
- Master planned AT routes - \$14 million
- Transit upgrades (not including Transit facility) - \$22 million

Storm Drainage cost centre has several large unfunded projects related to flood protection along Mill Creek. The City received a \$22 million federal grant (Disaster Mitigation Adaptation Fund) that will support 40% of the Mill Creek work but the City has not secured the matching funds to take full advantage of this grant. The City has until 2028 to secure matching funds. The Wastewater cost centre is currently reviewing funding options to construct a large anerobic digester to improve management of wastewater treatment biosolids in an environmentally responsible manner. A portion of the Digester should be recoverable through DCCs.

## INFRASTRUCTURE DEFICIT

The Infrastructure Deficit is comprised of the City's share of funding for all the P2 projects net of the portion the portion to be funded from other sources including DCCs, grants, utilities and/or partnerships. The City's share of the P2 projects is \$430 million and represents the City's Infrastructure Deficit for the next 10-years.

**Table 13.** Infrastructure deficit for unfunded project for unfunded projects (\$ million).

Infrastructure Funding Category	Cost	Funding	
		City	Other*
Renewal	\$157	\$138	\$19
Growth	\$293	\$164	\$129
New (enhance service)	\$176	\$128	\$48
<b>Total</b>	<b>\$626</b>	<b>\$430</b>	<b>\$196</b>

\*Other includes DCC's, Grants, Utilities and Partnerships.

## DETAILED CHANGES FOR UNFUNDED PROJECTS

The total value of unfunded P2 projects have decreased by \$91 million to \$626 million in the updated 10-Year Capital Plan. The main drivers for the decrease are noted below. This list does not include many of the smaller changes related to cost increases and reductions, project additions and deletions and impacts related to changes in project timing.

- Real Estate and Parking
  - Overall net investment in Real Estate and Parking infrastructure has decreased by \$26 million.
  - New Parkades - Design and Construction - Net investment decrease of \$25 million due to project being pushed beyond the current 10-year planning horizon.
- Buildings
  - Overall net investment in Buildings infrastructure has decreased by \$47 million.
  - Net investment decrease due to projects being pushed beyond the current 10 year planning horizon:
    - Prospera Place – Renovations - Net decrease of \$10 million.
    - Memorial Arena - Adaptive Reuse - Net decrease of \$7 million.
    - Kelowna Museum - Replacement Construction - Net decrease of \$47 million.

- Increase from projects being added to the current 10-year planning horizon:
    - H<sub>2</sub>O – Renewal –cost of \$8.7 million.
    - Critical Service Facility Air Quality Improvements (HVAC) - cost of \$4 million.
- Parks
  - Overall net investment in Parks infrastructure has increased by \$16 million.
  - Irrigation Renewal - Net investment increase of \$10.7 million.
  - Parking Renewal - Net investment increase of \$1.4 million.
  - Pedestrian Bridge Renewal - Project added at a cost of \$1.2 million.
- Transportation
  - Overall net investment in Transportation infrastructure has decreased by \$75 million.
  - Net investment decrease due to projects being pushed beyond the current 10-year planning horizon or funded through the operating budget:
    - Airport Way Interchange Proposed Partnership - Net decrease of \$35 million as delivery deferred beyond 2030.
    - Transit Operations and Maintenance Facility - Net decrease of \$41 million as facility will be a BC Transit asset annually funded through the operating budget.
- Storm Drainage
  - Overall net investment in Storm Drainage infrastructure has decreased by \$6 million.
  - Mill Creek Flood Protection - Net investment decrease of \$8 million resulting in a shift from P2 to P1 to align with federal grant timing.
  - Downtown drainage project - Project added at a cost of \$2 million.
- Information Services
  - Overall net investment in Information Services infrastructure has decreased by \$1 million.
  - Front Office Equipment - Net investment decrease of \$400 thousand.
- Water
  - Overall net investment in Water infrastructure has increased by \$18 million.
  - Increase from projects being to the current 10-year scope:

- Mission Creek South Connector - cost of \$13.2 million.
- Minor Interconnections - cost of \$3 million.
- Springfield Connector - cost of \$1.2 million.
- Wastewater
  - Overall net investment in Water infrastructure has increased by \$29 million.
  - Increase from projects being to the current 10-year scope:
    - New Harvey Downtown (Water St) Crossing - cost of \$11 million.
    - Wastewater New Treatment Process (+N Removal) - cost of \$10 million.

## Kelowna's 10-Year Capital Plan invests in technology and innovation to be future-ready



# 5 APPENDIX



## REAL ESTATE AND PARKING

### Real Estate and Parking - Categories

Cost Centre	Category Code	Name	Description	Total Cost 2021-2030 (P1)
300 - Real Estate and Parking	L1	General Land	Annual allocation for the purchase of land for general purposes. This may allow for acquiring properties at less than fair market value, creating land assembly opportunities, creating a revenue generating land bank and providing trade potential.	22,923,615
300 - Real Estate and Parking	L2	Road and Sidewalk Land Acquisition	To fund the purchase of land required for the widening of roads to accommodate road improvements and/or sidewalks.	761,133
300 - Real Estate and Parking	L3	Parking Infrastructure	Funding to renew parking infrastructure and to invest in efficient parking management technology.	17,458,000
300 - Real Estate and Parking	L4	Strategic Land Redevelopment	Funding to redevelop City owned land to improve public benefit and encourage economic development.	2,500,000
<b>Grand Total</b>				<b>43,642,748</b>

Real Estate and Parking - Categories

Priority 1 - Costs

Code	Name	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
L1	General Land	1,460,000	2,946,256	2,156,600	2,355,348	2,417,579	2,175,483	2,219,334	2,232,136	2,382,554	2,578,325	22,923,615
L2	Road and Sidewalk Land Acquisition	150,000	25,000	25,000	142,559	127,866	68,588	51,208	62,792	47,496	60,624	761,133
L3	Parking Infrastructure	1,530,000	1,555,000	1,642,500	1,421,000	2,620,000	693,000	633,000	401,000	1,560,000	5,402,500	17,458,000
L4	Strategic Land Redevelopment	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	2,500,000
Total		3,390,000	4,776,256	4,074,100	4,168,907	5,415,445	3,187,071	3,153,542	2,945,928	4,240,050	8,291,449	43,642,748

Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	525,500	2,716,256	1,544,753	1,242,907	1,290,445	989,071	1,015,542	1,039,928	1,175,050	1,383,949	12,923,401
Community Works Fund	0	0	0	0	0	0	0	0	0	0	0
Reserves	2,780,000	1,805,000	2,274,347	2,671,000	3,870,000	1,943,000	1,883,000	1,651,000	2,810,000	6,652,500	28,339,847
Development Cost Charges	84,500	0	0	0	0	0	0	0	0	0	84,500
Borrowing	0	0	0	0	0	0	0	0	0	0	0
Developer/Other	0	255,000	255,000	255,000	255,000	255,000	255,000	255,000	255,000	255,000	2,295,000
Grants	0	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0	0	0
Total	3,390,000	4,776,256	4,074,100	4,168,907	5,415,445	3,187,071	3,153,542	2,945,928	4,240,050	8,291,449	43,642,748

Real Estate and Parking - Categories  
Priority 2 - Costs

Code	Name	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
L1	General Land	222,000	374,931	258,370	125,608	115,607	338,029	300,260	395,551	286,695	183,100	2,600,151
L2	Road and Sidewalk Land Acquisition	66,000	176,000	190,000	197,000	205,000	252,000	280,000	313,000	326,000	338,705	2,343,705
L3	Parking Infrastructure	0	0	0	0	7,700,000	0	0	0	0	0	7,700,000
L4	Strategic Land Redevelopment	0	0	0	0	0	0	0	0	0	0	0
Total		288,000	550,931	448,370	322,608	8,020,607	590,029	580,260	708,551	612,695	521,805	12,643,856

Funding Sources (Unfunded)

300 - Real Estate and Parking  
L1 - General Land  
Priority 1 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Land, Acquisition	1,460,000	2,691,256	1,901,600	2,100,348	2,162,579	1,920,483	1,964,334	1,977,136	2,127,554	2,323,325	20,628,615
Mission Creek Restoration	0	255,000	255,000	255,000	255,000	255,000	255,000	255,000	255,000	255,000	2,295,000
<b>Total</b>	<b>1,460,000</b>	<b>2,946,256</b>	<b>2,156,600</b>	<b>2,355,348</b>	<b>2,417,579</b>	<b>2,175,483</b>	<b>2,219,334</b>	<b>2,232,136</b>	<b>2,382,554</b>	<b>2,578,325</b>	<b>22,923,615</b>

Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	460,000	2,691,256	1,519,753	1,100,348	1,162,579	920,483	964,334	977,136	1,127,554	1,323,325	12,246,768
Community Works Fund	0	0	0	0	0	0	0	0	0	0	0
Reserves	1,000,000	0	381,847	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	8,381,847
Development Cost Charges	0	0	0	0	0	0	0	0	0	0	0
Borrowing	0	0	0	0	0	0	0	0	0	0	0
Developer/Other	0	255,000	255,000	255,000	255,000	255,000	255,000	255,000	255,000	255,000	2,295,000
Grants	0	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0	0	0
<b>Total</b>	<b>1,460,000</b>	<b>2,946,256</b>	<b>2,156,600</b>	<b>2,355,348</b>	<b>2,417,579</b>	<b>2,175,483</b>	<b>2,219,334</b>	<b>2,232,136</b>	<b>2,382,554</b>	<b>2,578,325</b>	<b>22,923,615</b>

Priority 2 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Land, Acquisition	222,000	374,931	258,370	125,608	115,607	338,029	300,260	395,551	286,695	183,100	2,600,151
<b>Total</b>	<b>222,000</b>	<b>374,931</b>	<b>258,370</b>	<b>125,608</b>	<b>115,607</b>	<b>338,029</b>	<b>300,260</b>	<b>395,551</b>	<b>286,695</b>	<b>183,100</b>	<b>2,600,151</b>

Funding Sources (Unfunded)

300 - Real Estate and Parking  
L2 - Road and Sidewalk Land Acquisition  
Priority 1 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
DCC Road Widening, Land Acquisition	100,000	0	0	0	0	0	0	0	0	0	100,000
Road & Sidewalk, Land Acquisition	50,000	25,000	25,000	142,559	127,866	68,588	51,208	62,792	47,496	60,624	661,133
<b>Total</b>	<b>150,000</b>	<b>25,000</b>	<b>25,000</b>	<b>142,559</b>	<b>127,866</b>	<b>68,588</b>	<b>51,208</b>	<b>62,792</b>	<b>47,496</b>	<b>60,624</b>	<b>761,133</b>

Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	65,500	25,000	25,000	142,559	127,866	68,588	51,208	62,792	47,496	60,624	676,633
Community Works Fund	0	0	0	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0	0	0	0
Development Cost Charges	84,500	0	0	0	0	0	0	0	0	0	84,500
Borrowing	0	0	0	0	0	0	0	0	0	0	0
Developer/Other	0	0	0	0	0	0	0	0	0	0	0
Grants	0	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0	0	0
<b>Total</b>	<b>150,000</b>	<b>25,000</b>	<b>25,000</b>	<b>142,559</b>	<b>127,866</b>	<b>68,588</b>	<b>51,208</b>	<b>62,792</b>	<b>47,496</b>	<b>60,624</b>	<b>761,133</b>

Priority 2 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
DCC Road Widening, Land Acquisition	0	120,000	140,000	160,000	180,000	200,000	220,000	240,000	260,000	280,000	1,800,000
Road & Sidewalk, Land Acquisition	66,000	56,000	50,000	37,000	25,000	52,000	60,000	73,000	66,000	58,705	543,705
<b>Total</b>	<b>66,000</b>	<b>176,000</b>	<b>190,000</b>	<b>197,000</b>	<b>205,000</b>	<b>252,000</b>	<b>280,000</b>	<b>313,000</b>	<b>326,000</b>	<b>338,705</b>	<b>2,343,705</b>

Funding Sources (Unfunded)

300 - Real Estate and Parking  
L3 - Parking Infrastructure  
Priority 1 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Chapman Parkade - Infrastructure Renewal (HVAC)	0	180,000	0	0	0	0	0	0	0	0	180,000
Cook Road Boat Launch – Asphalt Renewal	95,000	0	0	0	0	0	0	0	0	0	95,000
Downtown Parkades-Major Maintenance	760,000	300,000	150,000	880,000	50,000	340,000	310,000	0	60,000	0	2,850,000
Expansion of Parking Mgmt into New Areas	0	615,000	0	0	0	0	0	0	0	0	615,000
Land Acquisition - Parkades and Strategic Initiatives	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,000,000
New Off-Street Parking - Purchase or Construction of Surface Stalls	0	0	1,200,000	0	2,000,000	0	0	0	0	0	3,200,000
New Parkades - Design and Construction	0	0	0	150,000	0	0	0	0	300,000	5,000,000	5,450,000
Parking Equipment and Facilities	575,000	360,000	192,500	291,000	470,000	253,000	223,000	301,000	1,100,000	302,500	4,068,000
<b>Total</b>	<b>1,530,000</b>	<b>1,555,000</b>	<b>1,642,500</b>	<b>1,421,000</b>	<b>2,620,000</b>	<b>693,000</b>	<b>633,000</b>	<b>401,000</b>	<b>1,560,000</b>	<b>5,402,500</b>	<b>17,458,000</b>

Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	0	0	0	0	0	0	0	0	0	0	0
Community Works Fund	0	0	0	0	0	0	0	0	0	0	0
Reserves	1,530,000	1,555,000	1,642,500	1,421,000	2,620,000	693,000	633,000	401,000	1,560,000	5,402,500	17,458,000
Development Cost Charges	0	0	0	0	0	0	0	0	0	0	0
Borrowing	0	0	0	0	0	0	0	0	0	0	0
Developer/Other	0	0	0	0	0	0	0	0	0	0	0
Grants	0	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0	0	0
<b>Total</b>	<b>1,530,000</b>	<b>1,555,000</b>	<b>1,642,500</b>	<b>1,421,000</b>	<b>2,620,000</b>	<b>693,000</b>	<b>633,000</b>	<b>401,000</b>	<b>1,560,000</b>	<b>5,402,500</b>	<b>17,458,000</b>

Priority 2 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
New Parkades - Design and Construction	0	0	0	0	7,700,000	0	0	0	0	0	7,700,000
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,700,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,700,000</b>

Funding Sources (Unfunded)

300 - Real Estate and Parking  
 L4 - Strategic Land Redevelopment  
 Priority 1 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Strategic Land Servicing Requirements	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	2,500,000
<b>Total</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>2,500,000</b>

Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	0	0	0	0	0	0	0	0	0	0	0
Community Works Fund	0	0	0	0	0	0	0	0	0	0	0
Reserves	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	2,500,000
Development Cost Charges	0	0	0	0	0	0	0	0	0	0	0
Borrowing	0	0	0	0	0	0	0	0	0	0	0
Developer/Other	0	0	0	0	0	0	0	0	0	0	0
Grants	0	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0	0	0
<b>Total</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>2,500,000</b>

Priority 2 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
No Projects											
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Funding Sources (Unfunded)

## BUILDINGS

### Buildings - Categories

Cost Centre	Category Code	Name	Description	Total Cost 2021-2030 (P1)
301 - Buildings	B1	Parks and Recreation Buildings	An allocation for the development of new Parks and Recreation buildings as well as the redevelopment and expansion of existing ones in various locations throughout the City to keep pace with the increasing demand due to population growth and emerging trends. This category includes Parks Administration, Parks washrooms, field houses, arenas and pools.	167,595,000
301 - Buildings	B2	Community and Cultural Buildings	An allocation for the development of new community and cultural buildings as well as the redevelopment, renewal and expansion of existing ones. This category includes the theaters, libraries, senior centres, community halls, art gallery, museums and the RCA.	15,960,000
301 - Buildings	B3	Civic/Protective Service Buildings	Funding to support renewal, replacement and cost of new Protective Services buildings which include firehalls, police stations and City Hall.	23,775,000
301 - Buildings	B4	Transportation and Public Works Buildings	Funding to support renewal, replacement and new construction of new Transportation and Public Works Buildings throughout the City to keep pace increasing demand due to population growth and emerging trends. This category includes Public Works Yard, parkades, cemetery and WWTF administration.	6,920,000
301 - Buildings	B5	Heritage Buildings	Funding for the restoration of City-owned heritage buildings.	1,831,750
301 - Buildings	B6	Capital Opportunities and Partnerships	Funding for special projects including partnerships with the School District on community space as part of new school construction as well as funding to allow for capital projects that were not envisioned during the plan development, including partnerships.	300,000
301 - Buildings	B7	Building Renewal, Rehabilitation & Infrastructure Upgrades	An allocation for major repairs or replacement of existing building infrastructure such as roofs, windows, mechanical systems, lighting, electrical and water services, hazardous material abatement, and other major maintenance items.	23,959,758
<b>Grand Total</b>				<b>240,341,508</b>



## Buildings - Categories

### Priority 1 - Costs

Code	Name	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
B1	Parks and Recreation Buildings	1,500,000	133,180,000	1,785,000	27,480,000	600,000	890,000	780,000	890,000	490,000	0	167,595,000
B2	Community and Cultural Buildings	0	0	0	900,000	10,070,000	0	0	0	660,000	4,330,000	15,960,000
B3	Civic/Protective Service Buildings	4,835,000	0	2,470,000	10,520,000	5,950,000	0	0	0	0	0	23,775,000
B4	Transportation and Public Works Buildings	0	0	0	0	0	0	0	0	6,920,000	0	6,920,000
B5	Heritage Buildings	0	0	0	0	0	852,250	0	979,500	0	0	1,831,750
B6	Capital Opportunities and Partnerships	0	100,000	0	100,000	0	0	0	100,000	0	0	300,000
B7	Building Renewal, Rehabilitation & Infrastructure Upgrades	3,891,300	1,750,000	1,750,000	2,160,000	2,389,024	2,350,000	2,296,028	2,630,006	2,286,328	2,457,072	23,959,758
Total		10,226,300	135,030,000	6,005,000	41,160,000	19,009,024	4,092,250	3,076,028	4,599,506	10,356,328	6,787,072	240,341,508

### Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	3,065,500	315,083	1,701,379	2,670,476	2,512,118	1,898,208	1,826,548	2,868,168	2,368,310	3,155,399	22,381,189
Community Works Fund	124,200	0	108,000	1,614,000	140,000	1,037,000	310,000	953,000	90,000	556,000	4,932,200
Reserves	6,736,600	3,542,190	4,203,029	10,835,400	5,805,000	1,166,000	946,000	790,000	4,075,520	3,087,000	41,186,739
Development Cost Charges	0	0	0	0	0	0	0	0	0	0	0
Borrowing	0	131,180,000	0	26,053,200	10,560,000	0	0	0	3,830,000	0	171,623,200
Developer/Other	300,000	-7,273	-7,408	-13,076	-8,094	-8,958	-6,520	-11,662	-7,502	-11,327	218,180
Grants	0	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0	0	0
Total	10,226,300	135,030,000	6,005,000	41,160,000	19,009,024	4,092,250	3,076,028	4,599,506	10,356,328	6,787,072	240,341,508

Buildings - Categories

Priority 2 - Costs

Code	Name	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total Cost 2021-2030 (P2)
B1	Parks and Recreation Buildings	477,000	890,000	1,350,000	4,300,000	0	0	0	0	670,000	2,270,000	9,957,000
B2	Community and Cultural Buildings	0	0	3,498,000	184,000	77,110,000	0	0	0	1,290,000	18,010,000	100,092,000
B3	Civic/Protective Service Buildings	0	0	330,000	3,290,000	0	360,000	4,190,000	5,730,000	0	0	13,900,000
B4	Transportation and Public Works Buildings	0	0	0	0	0	0	0	0	59,430,000	0	59,430,000
B5	Heritage Buildings	0	0	110,000	1,450,000	0	0	0	0	0	0	1,560,000
B6	Capital Opportunities and Partnerships	53,000	0	890,000	0	110,000	110,000	110,000	450,000	110,000	110,000	1,943,000
B7	Building Renewal, Rehabilitation & Infrastructure Upgrades	735,000	3,938,000	5,800,000	4,280,000	1,220,000	3,840,000	1,100,000	6,260,000	1,170,000	2,030,000	30,373,000
Total		1,265,000	4,828,000	11,978,000	13,504,000	78,440,000	4,310,000	5,400,000	12,440,000	62,670,000	22,420,000	217,255,000

Funding Sources (Unfunded)

301 - Buildings

B1 - Parks and Recreation Buildings

Priority 1 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Capital News Centre - Expansion, 2 Ice Sheets & Multi-use Facility	0	0	1,785,000	26,590,000	0	0	0	0	0	0	28,375,000
Parkinson Rec Centre - Building Replacement	0	88,850,000	0	0	0	0	0	0	0	0	88,850,000
Parkinson Recreation Centre - Building replacement	1,420,000	0	0	0	0	0	0	0	0	0	1,420,000
Parkinson Recreation Centre - Net-zero Carbon Emissions	0	8,700,000	0	0	0	0	0	0	0	0	8,700,000
Parkinson Recreation Centre - Offsites	0	2,400,000	0	0	0	0	0	0	0	0	2,400,000
Parkinson Recreation Centre - Site work & field relocation	0	33,230,000	0	0	0	0	0	0	0	0	33,230,000
Parks Washrooms Renovations or Replacement	80,000	0	0	890,000	600,000	890,000	780,000	890,000	490,000	0	4,620,000
<b>Total</b>	<b>1,500,000</b>	<b>133,180,000</b>	<b>1,785,000</b>	<b>27,480,000</b>	<b>600,000</b>	<b>890,000</b>	<b>780,000</b>	<b>890,000</b>	<b>490,000</b>	<b>0</b>	<b>167,595,000</b>

Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	1,500,000	0	0	480,000	460,000	523,000	470,000	477,000	262,480	0	4,172,480
Community Works Fund	0	0	0	410,000	140,000	367,000	310,000	413,000	0	0	1,640,000
Reserves	0	2,000,000	1,785,000	3,415,800	0	0	0	0	227,520	0	7,428,320
Development Cost Charges	0	0	0	0	0	0	0	0	0	0	0
Borrowing	0	131,180,000	0	23,174,200	0	0	0	0	0	0	154,354,200
Developer/Other	0	0	0	0	0	0	0	0	0	0	0
Grants	0	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0	0	0
<b>Total</b>	<b>1,500,000</b>	<b>133,180,000</b>	<b>1,785,000</b>	<b>27,480,000</b>	<b>600,000</b>	<b>890,000</b>	<b>780,000</b>	<b>890,000</b>	<b>490,000</b>	<b>0</b>	<b>167,595,000</b>

Priority 2 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Elks Stadium - Renovations	0	0	430,000	4,300,000	0	0	0	0	0	0	4,730,000
Knox Pavilion and Caretaker House Rehabilitation	0	0	250,000	0	0	0	0	0	0	0	250,000
Memorial Arena - Adaptive Reuse	0	0	0	0	0	0	0	0	0	720,000	720,000
Mission Recreation Field House - Construction (2019 Prov)	477,000	0	0	0	0	0	0	0	0	0	477,000
Parks Washrooms Renovations or Replacement	0	890,000	670,000	0	0	0	0	0	670,000	400,000	2,630,000
Prospera Place - Renovations	0	0	0	0	0	0	0	0	0	1,150,000	1,150,000
<b>Total</b>	<b>477,000</b>	<b>890,000</b>	<b>1,350,000</b>	<b>4,300,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>670,000</b>	<b>2,270,000</b>	<b>9,957,000</b>

Funding Sources (Unfunded)

301 - Buildings

B2 - Community and Cultural Buildings

Priority 1 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Mission Activity Centre - Construction	0	0	0	900,000	10,070,000	0	0	0	0	0	10,970,000
Rotary Centre for the Arts Expansion	0	0	0	0	0	0	0	0	660,000	4,330,000	4,990,000
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>900,000</b>	<b>10,070,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>660,000</b>	<b>4,330,000</b>	<b>15,960,000</b>

Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	0	0	0	0	0	0	0	0	570,000	1,473,000	2,043,000
Community Works Fund	0	0	0	600,000	0	0	0	0	90,000	556,000	1,246,000
Reserves	0	0	0	300,000	4,890,000	0	0	0	0	2,301,000	7,491,000
Development Cost Charges	0	0	0	0	0	0	0	0	0	0	0
Borrowing	0	0	0	0	5,180,000	0	0	0	0	0	5,180,000
Developer/Other	0	0	0	0	0	0	0	0	0	0	0
Grants	0	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0	0	0
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>900,000</b>	<b>10,070,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>660,000</b>	<b>4,330,000</b>	<b>15,960,000</b>

Priority 2 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Art Gallery Envelope Replacement	0	0	0	184,000	1,850,000	0	0	0	0	0	2,034,000
Cultural Hub - Construction	0	0	3,498,000	0	0	0	0	0	0	0	3,498,000
Glenmore Recreation Activity Centre - Development	0	0	0	0	0	0	0	0	860,000	8,650,000	9,510,000
Kelowna Community Theatre - Replacement Construction	0	0	0	0	75,260,000	0	0	0	0	0	75,260,000
Kelowna Museum - Replacement Construction	0	0	0	0	0	0	0	0	0	5,020,000	5,020,000
Rotary Art Centre - Expansion	0	0	0	0	0	0	0	0	430,000	4,340,000	4,770,000
<b>Total</b>	<b>0</b>	<b>0</b>	<b>3,498,000</b>	<b>184,000</b>	<b>77,110,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,290,000</b>	<b>18,010,000</b>	<b>100,092,000</b>

Funding Sources (Unfunded)

301 - Buildings  
 B3 - Civic/Protective Service Buildings  
 Priority 1 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
City Hall - Envelope Renewal	0	0	0	0	5,950,000	0	0	0	0	0	5,950,000
City Hall - Renovations, Phase 5	1,625,000	0	0	0	0	0	0	0	0	0	1,625,000
City Hall, Phase IV - Renovations	3,060,000	0	0	0	0	0	0	0	0	0	3,060,000
Civic Accommodation	150,000	0	0	0	0	0	0	0	0	0	150,000
North Glenmore Fire Hall (Stn #5) - Construction	0	0	900,000	9,080,000	0	0	0	0	0	0	9,980,000
North Glenmore Fire Hall (Stn #5) - Land acquisition	0	0	1,430,000	0	0	0	0	0	0	0	1,430,000
Rutland Community Policing Office - Expansion	0	0	70,000	720,000	0	0	0	0	0	0	790,000
Rutland Fire Hall (Stn #3) - Renovation	0	0	70,000	720,000	0	0	0	0	0	0	790,000
<b>Total</b>	<b>4,835,000</b>	<b>0</b>	<b>2,470,000</b>	<b>10,520,000</b>	<b>5,950,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>23,775,000</b>

Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	676,400	0	51,971	903,400	445,000	0	0	0	0	0	2,076,771
Community Works Fund	0	0	108,000	604,000	0	0	0	0	0	0	712,000
Reserves	4,158,600	0	2,310,029	6,133,600	125,000	0	0	0	0	0	12,727,229
Development Cost Charges	0	0	0	0	0	0	0	0	0	0	0
Borrowing	0	0	0	2,879,000	5,380,000	0	0	0	0	0	8,259,000
Developer/Other	0	0	0	0	0	0	0	0	0	0	0
Grants	0	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0	0	0
<b>Total</b>	<b>4,835,000</b>	<b>0</b>	<b>2,470,000</b>	<b>10,520,000</b>	<b>5,950,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>23,775,000</b>

Priority 2 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Kelowna Police Services Building - Expansion	0	0	0	0	0	360,000	3,620,000	0	0	0	3,980,000
KLO Fire Hall (Stn #6) - Construction	0	0	0	0	0	0	570,000	5,730,000	0	0	6,300,000
North Glenmore Community Policing Office - Construction	0	0	190,000	1,860,000	0	0	0	0	0	0	2,050,000
North Glenmore Fire Training Centre - Construction	0	0	140,000	1,430,000	0	0	0	0	0	0	1,570,000
<b>Total</b>	<b>0</b>	<b>0</b>	<b>330,000</b>	<b>3,290,000</b>	<b>0</b>	<b>360,000</b>	<b>4,190,000</b>	<b>5,730,000</b>	<b>0</b>	<b>0</b>	<b>13,900,000</b>

Funding Sources (Unfunded)

301 - Buildings  
 B4 - Transportation and Public Works Buildings  
 Priority 1 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
City Yards - New offices	0	0	0	0	0	0	0	0	6,920,000	0	6,920,000
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,920,000</b>	<b>0</b>	<b>6,920,000</b>

Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	0	0	0	0	0	0	0	0	27,000	0	27,000
Community Works Fund	0	0	0	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0	3,063,000	0	3,063,000
Development Cost Charges	0	0	0	0	0	0	0	0	0	0	0
Borrowing	0	0	0	0	0	0	0	0	3,830,000	0	3,830,000
Developer/Other	0	0	0	0	0	0	0	0	0	0	0
Grants	0	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0	0	0
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,920,000</b>	<b>0</b>	<b>6,920,000</b>

Priority 2 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
City Yards - Replacement Construction	0	0	0	0	0	0	0	0	59,430,000	0	59,430,000
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>59,430,000</b>	<b>0</b>	<b>59,430,000</b>

Funding Sources (Unfunded)

301 - Buildings  
 B5 - Heritage Buildings  
 Priority 1 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Heritage Asset Management Program	0	0	0	0	0	852,250	0	979,500	0	0	1,831,750
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>852,250</b>	<b>0</b>	<b>979,500</b>	<b>0</b>	<b>0</b>	<b>1,831,750</b>

Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	0	0	0	0	0	182,250	0	439,500	0	0	621,750
Community Works Fund	0	0	0	0	0	670,000	0	540,000	0	0	1,210,000
Reserves	0	0	0	0	0	0	0	0	0	0	0
Development Cost Charges	0	0	0	0	0	0	0	0	0	0	0
Borrowing	0	0	0	0	0	0	0	0	0	0	0
Developer/Other	0	0	0	0	0	0	0	0	0	0	0
Grants	0	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0	0	0
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>852,250</b>	<b>0</b>	<b>979,500</b>	<b>0</b>	<b>0</b>	<b>1,831,750</b>

Priority 2 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Brent's Grist Mill - Adaptive Reuse and Site Development	0	0	110,000	1,450,000	0	0	0	0	0	0	1,560,000
<b>Total</b>	<b>0</b>	<b>0</b>	<b>110,000</b>	<b>1,450,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,560,000</b>

Funding Sources (Unfunded)

301 - Buildings  
 B6 - Capital Opportunities and Partnerships  
 Priority 1 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Capital Opportunities & Partnership Fund	0	100,000	0	100,000	0	0	0	100,000	0	0	300,000
<b>Total</b>	<b>0</b>	<b>100,000</b>	<b>0</b>	<b>100,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100,000</b>	<b>0</b>	<b>0</b>	<b>300,000</b>

Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	0	107,273	7,408	113,076	8,094	8,958	6,520	111,662	7,502	11,327	381,820
Community Works Fund	0	0	0	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0	0	0	0
Development Cost Charges	0	0	0	0	0	0	0	0	0	0	0
Borrowing	0	0	0	0	0	0	0	0	0	0	0
Developer/Other	0	-7,273	-7,408	-13,076	-8,094	-8,958	-6,520	-11,662	-7,502	-11,327	-81,820
Grants	0	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0	0	0
<b>Total</b>	<b>0</b>	<b>100,000</b>	<b>0</b>	<b>100,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>100,000</b>	<b>0</b>	<b>0</b>	<b>300,000</b>

Priority 2 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Capital Opportunities & Partnership Fund	53,000	0	890,000	0	110,000	110,000	110,000	450,000	110,000	110,000	1,943,000
<b>Total</b>	<b>53,000</b>	<b>0</b>	<b>890,000</b>	<b>0</b>	<b>110,000</b>	<b>110,000</b>	<b>110,000</b>	<b>450,000</b>	<b>110,000</b>	<b>110,000</b>	<b>1,943,000</b>

Funding Sources (Unfunded)



### 301 - Buildings

#### B7 - Building Renewal, Rehabilitation & Infrastructure Upgrades

##### Priority 1 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Building Infrastructure Renewal	0	0	0	2,160,000	2,389,024	2,350,000	2,296,028	2,630,006	2,286,328	2,457,072	16,568,458
Capital News Centre - Arena Chiller Replacement	350,000	0	0	0	0	0	0	0	0	0	350,000
Civic/Protective Service Buildings Infrastructure Renewal	355,100	0	0	0	0	0	0	0	0	0	355,100
Community and Cultural Buildings Infrastructure Renewal	212,200	0	0	0	0	0	0	0	0	0	212,200
H2O Centre Heat Recovery Chiller Replacement	600,000	0	0	0	0	0	0	0	0	0	600,000
Kelowna Community Theatre Renewal	630,000	0	0	0	0	0	0	0	0	0	630,000
KFY - Pool Mechanical Renewal	345,000	1,750,000	1,750,000	0	0	0	0	0	0	0	3,845,000
Library Boiler Replacement	350,000	0	0	0	0	0	0	0	0	0	350,000
Parks and Recreation Buildings Infrastructure Renewal	530,000	0	0	0	0	0	0	0	0	0	530,000
Rutland Arena (West) Chiller & Dehumidifer Replacement	424,000	0	0	0	0	0	0	0	0	0	424,000
Water St. Boat Launch Ramp Renewal	95,000	0	0	0	0	0	0	0	0	0	95,000
<b>Total</b>	<b>3,891,300</b>	<b>1,750,000</b>	<b>1,750,000</b>	<b>2,160,000</b>	<b>2,389,024</b>	<b>2,350,000</b>	<b>2,296,028</b>	<b>2,630,006</b>	<b>2,286,328</b>	<b>2,457,072</b>	<b>23,959,758</b>

##### Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	889,100	207,810	1,642,000	1,174,000	1,599,024	1,184,000	1,350,028	1,840,006	1,501,328	1,671,072	13,058,368
Community Works Fund	124,200	0	0	0	0	0	0	0	0	0	124,200
Reserves	2,578,000	1,542,190	108,000	986,000	790,000	1,166,000	946,000	790,000	785,000	786,000	10,477,190
Development Cost Charges	0	0	0	0	0	0	0	0	0	0	0
Borrowing	0	0	0	0	0	0	0	0	0	0	0
Developer/Other	300,000	0	0	0	0	0	0	0	0	0	300,000
Grants	0	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0	0	0
<b>Total</b>	<b>3,891,300</b>	<b>1,750,000</b>	<b>1,750,000</b>	<b>2,160,000</b>	<b>2,389,024</b>	<b>2,350,000</b>	<b>2,296,028</b>	<b>2,630,006</b>	<b>2,286,328</b>	<b>2,457,072</b>	<b>23,959,758</b>

##### Priority 2 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Apple Bowl - Renewal	615,000	0	100,000	0	0	0	0	0	0	0	715,000
Ben Lee Park – Pergola Renewal	0	120,000	0	0	0	0	0	0	0	0	120,000
Capital News Centre - Renewal	0	0	950,000	1,000,000	0	250,000	0	0	100,000	0	2,300,000
City Hall - Chiller & Cooling Tower Renewal	0	900,000	0	0	0	0	0	0	0	0	900,000
City Yards - HVAC Renewal	0	0	1,500,000	0	0	0	0	0	0	0	1,500,000
City-wide Concessions – Exhaust & fire Renewal	0	60,000	0	0	0	0	0	0	0	0	60,000
Critical Service Facility Air Quality Improvements (HVAC)	0	0	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	4,000,000
Enterprise Fire Hall (Stn #1) – Dispatch Centre HVAC Renewal	0	115,000	0	0	0	0	0	0	0	0	115,000

Enterprise Fire Hall (Stn #1) – HVAC & dormitory Renewal	0	250,000	0	0	0	0	0	0	0	0	250,000
General Building Infrastructure Renewal	0	0	0	780,000	470,000	590,000	600,000	510,000	570,000	280,000	3,800,000
H2O - Renewal	0	400,000	0	2,000,000	0	1,250,000	0	5,000,000	0	0	8,650,000
H2O – Pool Tile Renewal	0	90,000	0	0	0	0	0	0	0	0	90,000
Kelowna Family Y Facility Renewal	0	0	0	0	0	1,250,000	0	0	0	1,250,000	2,500,000
Kelowna Police Services Building – UPS battery Renewal	0	75,000	0	0	0	0	0	0	0	0	75,000
Library – Elevator Renewal	0	350,000	0	0	0	0	0	0	0	0	350,000
Memorial arena – Electrical Renewal	0	105,000	0	0	0	0	0	0	0	0	105,000
Multiple Locations – CCTV Renewal	0	178,000	0	0	0	0	0	0	0	0	178,000
Multiple Locations – HVAC automation Renewal	0	250,000	0	0	0	0	0	0	0	0	250,000
Parkinson Rec Centre Boiler & Hot Water Tank Replacements	120,000	0	0	0	0	0	0	0	0	0	120,000
Parks Administration - HVAC and Envelope Renewal	0	250,000	2,500,000	0	0	0	0	0	0	0	2,750,000
Prospera - Renewal	0	350,000	250,000	0	250,000	0	0	250,000	0	0	1,100,000
Prospera Place – Condenser Renewal	0	375,000	0	0	0	0	0	0	0	0	375,000
Rotary Centre for the Arts – Roof Renewal	0	70,000	0	0	0	0	0	0	0	0	70,000
<b>Total</b>	<b>735,000</b>	<b>3,938,000</b>	<b>5,800,000</b>	<b>4,280,000</b>	<b>1,220,000</b>	<b>3,840,000</b>	<b>1,100,000</b>	<b>6,260,000</b>	<b>1,170,000</b>	<b>2,030,000</b>	<b>30,373,000</b>

Funding Sources (Unfunded)

## PARKS

### Parks - Categories

Cost Centre	Category Code	Name	Description	Total Cost 2021-2030 (P1)
302 - Parks	P1	DCC Parkland Acquisition	Park acquisition program based on the residential growth in the City for the purchase of parkland (Neighbourhood, Community, Recreation and City-wide level parks) under the Development Cost Charge program (DCC). Funding is primarily allocated from developer revenue with general taxation covering both the assist factor and infill/conversion units and Land Use Contracts not required to pay DCC's.	107,118,000
302 - Parks	P2	Natural Area Parkland Acquisition	Park acquisition program for the purchase of Natural Areas not attributed to the DCC program.	800,000
302 - Parks	P3	Neighbourhood Park Development	An allocation to cover the development of neighbourhood level parks including off-site costs related to park development, but does not include buildings.	20,509,200
302 - Parks	P4	Community Park Development	An allocation to cover the development of community level parks including off-site costs related to park development, but does not include buildings.	23,810,000
302 - Parks	P5	Recreation Park Development	An allocation to cover the development of recreation level parks including off-site costs related to park development, but does not include buildings.	32,032,101
302 - Parks	P6	City-wide Park Development	An allocation to cover the development of city-wide level parks including off-site costs related to park development, but does not include buildings.	26,252,000
302 - Parks	P7	Linear/Natural Area Park Development	An allocation to cover the development of natural areas and linear parks/trails.	1,775,000
302 - Parks	P8	Park Renewal, Rehabilitation & Infrastructure Upgrades	An allocation for major repairs or replacement of existing park infrastructure such as sidewalks, hard-surfaced trails, parking lots, sport courts, lighting, electrical and water services, irrigation, fencing, bridges and other major structures.	12,325,271
302 - Parks	P9	Capital Opportunities Partnership	An allocation for various strategic investments into the park and open space system as well as funding to allow for capital projects that were not envisioned during the plan development, including partnerships.	890,000
302 - Parks	P10	Urban Streetscape and Urban Centres Development and Renewal	An allocation for urban centre improvements, enhanced streetscapes and walkways, and other urban spaces that are not defined parks.	68,900
			Grand Total	225,580,472

Parks - Categories

Priority 1 - Costs

Code	Name	DCC Parkland Acquisition	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
P1	DCC Parkland Acquisition	3,658,000	12,292,000	11,396,000	11,396,000	11,396,000	11,396,000	11,396,000	11,396,000	11,396,000	11,396,000	107,118,000
P2	Natural Area Parkland Acquisition	0	0	0	0	0	300,000	0	0	500,000	0	800,000
P3	Neighbourhood Park Development	1,999,200	0	2,790,000	4,350,000	3,650,000	3,010,000	1,150,000	960,000	1,640,000	960,000	20,509,200
P4	Community Park Development	0	6,400,000	3,220,000	0	0	0	0	0	11,755,900	2,434,100	23,810,000
P5	Recreation Park Development	4,390,000	2,120,000	6,180,000	1,360,000	2,660,000	4,035,318	8,709,315	2,577,468	0	0	32,032,101
P6	City-wide Park Development	2,222,000	0	0	8,000,000	4,480,000	2,760,000	0	0	0	8,790,000	26,252,000
P7	Linear/Natural Area Park Development	295,000	150,000	300,000	80,000	280,000	0	360,000	0	280,000	30,000	1,775,000
P8	Park Renewal, Rehabilitation & Infrastructure Upgrades	670,000	1,156,544	509,004	735,232	1,074,050	3,675,164	1,580,841	1,229,135	721,411	973,890	12,325,271
P9	Capital Opportunities Partnership	150,000	0	0	0	0	210,000	320,000	210,000	0	0	890,000
P10	Urban Streetscape and Urban Centres Development and Renewal	68,900	0	0	0	0	0	0	0	0	0	68,900
Total		13,453,100	22,118,544	24,395,004	25,921,232	23,540,050	25,386,482	23,516,156	16,372,603	26,293,311	24,583,990	225,580,472

Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	2,341,600	3,804,433	5,699,253	4,416,682	4,788,835	4,146,611	6,304,156	3,977,541	4,641,859	5,181,787	45,302,757
Community Works Fund	762,000	0	0	0	25,000	0	25,000	0	0	0	812,000
Reserves	2,276,000	1,225,567	2,327,061	3,003,955	1,570,937	6,098,907	1,557,329	103,715	2,486,197	1,393,801	22,043,469
Development Cost Charges	8,073,500	17,106,171	16,395,096	18,131,058	17,177,581	15,160,176	15,658,995	12,309,776	19,186,762	18,032,410	157,231,525
Borrowing	0	0	0	0	0	0	0	0	0	0	0
Developer/Other	0	-17,627	-26,406	369,537	-22,303	-19,212	-29,324	-18,429	-21,507	-24,008	190,721
Grants	0	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0	0	0
Total	13,453,100	22,118,544	24,395,004	25,921,232	23,540,050	25,386,482	23,516,156	16,372,603	26,293,311	24,583,990	225,580,472

Parks - Categories

Priority 2 - Costs

Code	Name	DCC Parkland Acquisition	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total Cost 2021-2030 (P2)
tre	DCC Parkland Acquisition	0	0	0	0	0	0	0	0	0	0	0
P2	Natural Area Parkland Acquisition	0	0	0	0	0	0	0	0	0	0	0
P3	Neighbourhood Park Development	0	0	0	0	0	0	0	0	0	0	0
P4	Community Park Development	0	0	440,000	4,410,000	0	0	0	0	0	0	4,850,000
P5	Recreation Park Development	0	570,000	0	1,020,000	0	280,000	2,840,000	0	0	950,000	5,660,000
P6	City-wide Park Development	0	0	0	0	340,000	0	0	0	0	2,280,000	2,620,000
P7	Linear/Natural Area Park Development	100,000	280,000	110,000	150,000	150,000	430,000	150,000	210,000	210,000	210,000	2,000,000
P8	Park Renewal, Rehabilitation & Infrastructure Upgrades	400,000	1,910,000	2,377,311	2,010,000	1,960,000	1,560,000	1,410,000	1,560,000	2,016,105	1,560,000	16,763,416
P9	Capital Opportunities Partnership	0	110,000	110,000	1,060,000	110,000	110,000	0	0	110,000	0	1,610,000
P10	Urban Streetscape and Urban Centres Development and Renewal	270,000	0	0	5,950,000	6,430,000	1,800,000	0	0	0	0	14,450,000
Total		770,000	2,870,000	3,037,311	14,600,000	8,990,000	4,180,000	4,400,000	1,770,000	2,336,105	5,000,000	47,953,416

Funding Sources (Unfunded)

302 - Parks  
P1 - DCC Parkland Acquisition  
Priority 1 Projects - Costs

DCC Parkland Acquisition

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
DCC Parkland Acquisition	3,658,000	12,292,000	11,396,000	11,396,000	11,396,000	11,396,000	11,396,000	11,396,000	11,396,000	11,396,000	107,118,000
<b>Total</b>	<b>3,658,000</b>	<b>12,292,000</b>	<b>11,396,000</b>	<b>11,396,000</b>	<b>11,396,000</b>	<b>11,396,000</b>	<b>11,396,000</b>	<b>11,396,000</b>	<b>11,396,000</b>	<b>11,396,000</b>	<b>107,118,000</b>

Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	417,000	1,299,144	1,299,144	768,277	1,299,144	1,299,144	1,299,144	1,299,144	1,299,144	1,196,676	11,475,961
Community Works Fund	0	0	0	0	0	0	0	0	0	0	0
Reserves	0	102,144	0	530,867	0	0	0	0	0	102,468	735,479
Development Cost Charges	3,241,000	10,890,712	10,096,856	10,096,856	10,096,856	10,096,856	10,096,856	10,096,856	10,096,856	10,096,856	94,906,560
Borrowing	0	0	0	0	0	0	0	0	0	0	0
Developer/Other	0	0	0	0	0	0	0	0	0	0	0
Grants	0	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0	0	0
<b>Total</b>	<b>3,658,000</b>	<b>12,292,000</b>	<b>11,396,000</b>	<b>11,396,000</b>	<b>11,396,000</b>	<b>11,396,000</b>	<b>11,396,000</b>	<b>11,396,000</b>	<b>11,396,000</b>	<b>11,396,000</b>	<b>107,118,000</b>

Priority 2 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
No Projects											
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Funding Sources (Unfunded)

302 - Parks  
P2 - Natural Area Parkland Acquisition  
Priority 1 Projects - Costs

DCC Parkland Acquisition

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Natural Area Acquisition	0	0	0	0	0	300,000	0	0	500,000	0	800,000
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>300,000</b>	<b>0</b>	<b>0</b>	<b>500,000</b>	<b>0</b>	<b>800,000</b>

Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	0	0	0	0	0	300,000	0	0	500,000	0	800,000
Community Works Fund	0	0	0	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0	0	0	0
Development Cost Charges	0	0	0	0	0	0	0	0	0	0	0
Borrowing	0	0	0	0	0	0	0	0	0	0	0
Developer/Other	0	0	0	0	0	0	0	0	0	0	0
Grants	0	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0	0	0
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>300,000</b>	<b>0</b>	<b>0</b>	<b>500,000</b>	<b>0</b>	<b>800,000</b>

Priority 2 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
No Projects											
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Funding Sources (Unfunded)

302 - Parks  
P3 - Neighbourhood Park Development  
Priority 1 Projects - Costs

DCC Parkland Acquisition

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Ballou Park	1,568,600	0	0	0	0	0	0	0	0	0	1,568,600
Burne Park	0	0	1,900,000	0	0	0	0	0	0	0	1,900,000
Elliot Park	0	0	0	1,090,000	0	0	0	0	0	0	1,090,000
Kirschner Park #1	0	0	890,000	300,000	0	0	0	0	0	0	1,190,000
Marshall Park	0	0	0	1,080,000	0	0	0	0	0	0	1,080,000
Martin Park	0	0	0	0	0	1,480,000	0	0	0	0	1,480,000
Neighbourhood Park Development #1	0	0	0	0	3,010,000	0	0	0	0	0	3,010,000
Neighbourhood Park Development #2	0	0	0	0	640,000	0	0	0	0	0	640,000
Neighbourhood Park Development #3	0	0	0	0	0	450,000	0	0	0	0	450,000
Neighbourhood Park Development #4	0	0	0	0	0	1,080,000	0	0	0	0	1,080,000
Neighbourhood Park Development #5	0	0	0	0	0	0	1,150,000	0	0	0	1,150,000
Neighbourhood Park Development #6	0	0	0	0	0	0	0	960,000	0	0	960,000
Neighbourhood Park Development #7	0	0	0	0	0	0	0	0	1,640,000	0	1,640,000
Neighbourhood Park Development #8	0	0	0	0	0	0	0	0	0	960,000	960,000
Tower Ranch Park #1	430,600	0	0	0	0	0	0	0	0	0	430,600
Walrod Park	0	0	0	1,880,000	0	0	0	0	0	0	1,880,000
<b>Total</b>	<b>1,999,200</b>	<b>0</b>	<b>2,790,000</b>	<b>4,350,000</b>	<b>3,650,000</b>	<b>3,010,000</b>	<b>1,150,000</b>	<b>960,000</b>	<b>1,640,000</b>	<b>960,000</b>	<b>20,509,200</b>

Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	50,000	0	763,760	524,710	596,160	198,569	131,100	105,725	618,772	5,189	2,993,985
Community Works Fund	0	0	0	0	0	0	0	0	0	0	0
Reserves	220,900	0	23,400	768,968	23,717	311,407	0	3,715	0	104,251	1,456,358
Development Cost Charges	1,728,300	0	2,002,840	3,056,322	3,030,123	2,500,024	1,018,900	850,560	1,021,228	850,560	16,058,857
Borrowing	0	0	0	0	0	0	0	0	0	0	0
Developer/Other	0	0	0	0	0	0	0	0	0	0	0
Grants	0	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0	0	0
<b>Total</b>	<b>1,999,200</b>	<b>0</b>	<b>2,790,000</b>	<b>4,350,000</b>	<b>3,650,000</b>	<b>3,010,000</b>	<b>1,150,000</b>	<b>960,000</b>	<b>1,640,000</b>	<b>960,000</b>	<b>20,509,200</b>

Priority 2 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
No Projects											
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Funding Sources (Unfunded)



302 - Parks  
P4 - Community Park Development  
Priority 1 Projects - Costs

DCC Parkland Acquisition

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Casorso Park	0	0	0	0	0	0	0	0	4,897,950	892,050	5,790,000
Dehart Park	0	6,400,000	3,220,000	0	0	0	0	0	0	0	9,620,000
Gallagher Park	0	0	0	0	0	0	0	0	6,857,950	1,542,050	8,400,000
<b>Total</b>	<b>0</b>	<b>6,400,000</b>	<b>3,220,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>11,755,900</b>	<b>2,434,100</b>	<b>23,810,000</b>

Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	0	933,279	70,200	0	0	0	0	0	1,201,025	202,435	2,406,939
Community Works Fund	0	0	0	0	0	0	0	0	0	0	0
Reserves	0	230,221	1,404,000	0	0	0	0	0	2,486,197	560,840	4,681,258
Development Cost Charges	0	5,236,500	1,745,800	0	0	0	0	0	8,068,678	1,670,825	16,721,803
Borrowing	0	0	0	0	0	0	0	0	0	0	0
Developer/Other	0	0	0	0	0	0	0	0	0	0	0
Grants	0	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0	0	0
<b>Total</b>	<b>0</b>	<b>6,400,000</b>	<b>3,220,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>11,755,900</b>	<b>2,434,100</b>	<b>23,810,000</b>

Priority 2 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Pacific Court - Development	0	0	440,000	4,410,000	0	0	0	0	0	0	4,850,000
<b>Total</b>	<b>0</b>	<b>0</b>	<b>440,000</b>	<b>4,410,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,850,000</b>

Funding Sources (Unfunded)

302 - Parks  
P5 - Recreation Park Development  
Priority 1 Projects - Costs

DCC Parkland Acquisition

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Glenmore Recreation - Future Phases	0	950,000	6,180,000	0	0	3,295,318	6,669,315	1,897,468	0	0	18,992,101
Lombardy Park, Protective Netting - Construction	140,000	0	0	0	0	0	0	0	0	0	140,000
Mission Recreation - Softball Diamonds	3,330,000	1,170,000	0	0	0	0	0	0	0	0	4,500,000
Mission Recreation - Youth Park, Plaza, & Trail System	0	0	0	0	2,210,000	740,000	0	0	0	0	2,950,000
Mission Recreational Park - Artificial Turf Replacement	920,000	0	0	0	0	0	0	0	0	0	920,000
Parkinson Recreation - Grass Soccer Field	0	0	0	1,360,000	450,000	0	0	0	0	0	1,810,000
Rutland Recreation - Soccer Fields	0	0	0	0	0	0	2,040,000	680,000	0	0	2,720,000
<b>Total</b>	<b>4,390,000</b>	<b>2,120,000</b>	<b>6,180,000</b>	<b>1,360,000</b>	<b>2,660,000</b>	<b>4,035,318</b>	<b>8,709,315</b>	<b>2,577,468</b>	<b>0</b>	<b>0</b>	<b>32,032,101</b>

Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	358,000	457,839	3,018,858	9,600	987,268	384,522	2,898,747	1,215,108	0	0	9,329,942
Community Works Fund	552,000	0	0	0	0	0	0	0	0	0	552,000
Reserves	1,673,100	683,202	611,542	191,000	63,220	1,901,100	1,338,209	0	0	0	6,461,373
Development Cost Charges	1,806,900	978,959	2,549,600	1,159,400	1,609,512	1,749,696	4,472,359	1,362,360	0	0	15,688,786
Borrowing	0	0	0	0	0	0	0	0	0	0	0
Developer/Other	0	0	0	0	0	0	0	0	0	0	0
Grants	0	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0	0	0
<b>Total</b>	<b>4,390,000</b>	<b>2,120,000</b>	<b>6,180,000</b>	<b>1,360,000</b>	<b>2,660,000</b>	<b>4,035,318</b>	<b>8,709,315</b>	<b>2,577,468</b>	<b>0</b>	<b>0</b>	<b>32,032,101</b>

Priority 2 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Mission Recreation Park - Development, Softball Diamond Lighting	0	570,000	0	0	0	0	0	0	0	0	570,000
Recreation Park Development - New Artificial Turf Field	0	0	0	0	0	280,000	2,840,000	0	0	0	3,120,000
Recreation Park Development - New Tennis Courts	0	0	0	1,020,000	0	0	0	0	0	950,000	1,970,000
<b>Total</b>	<b>0</b>	<b>570,000</b>	<b>0</b>	<b>1,020,000</b>	<b>0</b>	<b>280,000</b>	<b>2,840,000</b>	<b>0</b>	<b>0</b>	<b>950,000</b>	<b>5,660,000</b>

Funding Sources (Unfunded)

302 - Parks  
P6 - City-wide Park Development  
Priority 1 Projects - Costs

DCC Parkland Acquisition

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
City Park - Improvements, Waterfront Promenade Phase 3	200,000	0	0	2,210,000	0	0	0	0	0	0	2,410,000
City Park - Playground Expansions & Additional Amenities	0	0	0	0	4,480,000	2,760,000	0	0	0	0	7,240,000
Kerry Park - Future Phases	571,700	0	0	5,400,000	0	0	0	0	0	0	5,971,700
Kerry Park - Hotel Interface Work	0	0	0	390,000	0	0	0	0	0	0	390,000
Pandosy Waterfront Park	1,450,300	0	0	0	0	0	0	0	0	0	1,450,300
Sutherland Bay Park	0	0	0	0	0	0	0	0	0	8,790,000	8,790,000
<b>Total</b>	<b>2,222,000</b>	<b>0</b>	<b>0</b>	<b>8,000,000</b>	<b>4,480,000</b>	<b>2,760,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,790,000</b>	<b>26,252,000</b>

Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	959,100	0	0	2,458,400	634,910	0	0	0	0	2,910,447	6,962,857
Community Works Fund	0	0	0	0	0	0	0	0	0	0	0
Reserves	32,000	0	0	1,404,000	1,404,000	1,946,400	0	0	0	491,964	5,278,364
Development Cost Charges	1,230,900	0	0	3,747,600	2,441,090	813,600	0	0	0	5,387,589	13,620,779
Borrowing	0	0	0	0	0	0	0	0	0	0	0
Developer/Other	0	0	0	390,000	0	0	0	0	0	0	390,000
Grants	0	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0	0	0
<b>Total</b>	<b>2,222,000</b>	<b>0</b>	<b>0</b>	<b>8,000,000</b>	<b>4,480,000</b>	<b>2,760,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,790,000</b>	<b>26,252,000</b>

Priority 2 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Bluebird Beach Park	0	0	0	0	0	0	0	0	0	2,280,000	2,280,000
Sarson's Beach Park - Expansion	0	0	0	0	340,000	0	0	0	0	0	340,000
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>340,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,280,000</b>	<b>2,620,000</b>

Funding Sources (Unfunded)

302 - Parks  
P7 - Linear/Natural Area Park Development  
Priority 1 Projects - Costs

DCC Parkland Acquisition

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Knox Mountain Park - Improvements	220,000	150,000	300,000	0	280,000	0	280,000	0	280,000	0	1,510,000
Linear Park - DCC Program	75,000	0	0	80,000	0	0	80,000	0	0	30,000	265,000
<b>Total</b>	<b>295,000</b>	<b>150,000</b>	<b>300,000</b>	<b>80,000</b>	<b>280,000</b>	<b>0</b>	<b>360,000</b>	<b>0</b>	<b>280,000</b>	<b>30,000</b>	<b>1,775,000</b>

Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	53,600	150,000	300,000	0	280,000	0	280,000	0	280,000	568	1,344,168
Community Works Fund	175,000	0	0	0	0	0	0	0	0	0	175,000
Reserves	0	0	0	9,120	0	0	9,120	0	0	2,852	21,092
Development Cost Charges	66,400	0	0	70,880	0	0	70,880	0	0	26,580	234,740
Borrowing	0	0	0	0	0	0	0	0	0	0	0
Developer/Other	0	0	0	0	0	0	0	0	0	0	0
Grants	0	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0	0	0
<b>Total</b>	<b>295,000</b>	<b>150,000</b>	<b>300,000</b>	<b>80,000</b>	<b>280,000</b>	<b>0</b>	<b>360,000</b>	<b>0</b>	<b>280,000</b>	<b>30,000</b>	<b>1,775,000</b>

Priority 2 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Natural Area Development	100,000	0	110,000	150,000	150,000	150,000	150,000	210,000	210,000	210,000	1,440,000
Knox Mountain Park	0	280,000	0	0	0	280,000	0	0	0	0	560,000
<b>Total</b>	<b>100,000</b>	<b>280,000</b>	<b>110,000</b>	<b>150,000</b>	<b>150,000</b>	<b>430,000</b>	<b>150,000</b>	<b>210,000</b>	<b>210,000</b>	<b>210,000</b>	<b>2,000,000</b>

Funding Sources (Unfunded)

302 - Parks

P8 - Park Renewal, Rehabilitation & Infrastructure Upgrades

Priority 1 Projects - Costs

DCC Parkland Acquisition

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Irrigation Renewal	300,000	550,000	300,000	550,000	678,006	1,024,678	1,064,954	983,000	721,411	842,464	7,014,513
Park Infrastructure Renewal	0	0	38,196	185,232	266,044	860,486	205,887	246,135	0	131,426	1,933,406
Parking Renewal	0	0	0	0	50,000	0	100,000	0	0	0	150,000
Access For All Improvements	100,000	0	0	0	0	0	0	0	0	0	100,000
Kelowna Memorial Cemetery - Improvements	200,000	210,000	0	0	80,000	1,790,000	210,000	0	0	0	2,490,000
Pedestrian Bridge Renewal	0	275,000	0	0	0	0	0	0	0	0	275,000
Sport Courts/Water Parks/Skate Parks Renewal & Replacements	70,000	121,544	170,808	0	0	0	0	0	0	0	362,352
<b>Total</b>	<b>670,000</b>	<b>1,156,544</b>	<b>509,004</b>	<b>735,232</b>	<b>1,074,050</b>	<b>3,675,164</b>	<b>1,580,841</b>	<b>1,229,135</b>	<b>721,411</b>	<b>973,890</b>	<b>12,325,271</b>

Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	435,000	946,544	220,885	635,232	969,050	1,735,164	1,345,841	1,129,135	721,411	842,464	8,980,726
Community Works Fund	35,000	0	0	0	25,000	0	25,000	0	0	0	85,000
Reserves	200,000	210,000	288,119	100,000	80,000	1,940,000	210,000	100,000	0	131,426	3,259,545
Development Cost Charges	0	0	0	0	0	0	0	0	0	0	0
Borrowing	0	0	0	0	0	0	0	0	0	0	0
Developer/Other	0	0	0	0	0	0	0	0	0	0	0
Grants	0	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0	0	0
<b>Total</b>	<b>670,000</b>	<b>1,156,544</b>	<b>509,004</b>	<b>735,232</b>	<b>1,074,050</b>	<b>3,675,164</b>	<b>1,580,841</b>	<b>1,229,135</b>	<b>721,411</b>	<b>973,890</b>	<b>12,325,271</b>

Priority 2 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Irrigation Renewal	0	1,450,000	1,817,311	1,450,000	1,450,000	1,000,000	1,000,000	1,000,000	1,506,105	1,000,000	11,673,416
Access For All Improvements	0	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	990,000
Kelowna Memorial Cemetery Improvements	0	0	50,000	50,000	50,000	50,000	0	50,000	0	50,000	300,000
Parking Renewal	400,000	250,000	250,000	250,000	200,000	250,000	150,000	250,000	250,000	250,000	2,500,000
Pedestrian Bridge Renewal	0	0	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,200,000
Playground Renewal	0	100,000	0	0	0	0	0	0	0	0	100,000
<b>Total</b>	<b>400,000</b>	<b>1,910,000</b>	<b>2,377,311</b>	<b>2,010,000</b>	<b>1,960,000</b>	<b>1,560,000</b>	<b>1,410,000</b>	<b>1,560,000</b>	<b>2,016,105</b>	<b>1,560,000</b>	<b>16,763,416</b>

Funding Sources (Unfunded)

302 - Parks  
 P9 - Capital Opportunities Partnership  
 Priority 1 Projects - Costs

DCC Parkland Acquisition

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Capital Opportunities and Partnership Fund	150,000	0	0	0	0	210,000	320,000	210,000	0	0	890,000
<b>Total</b>	<b>150,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>210,000</b>	<b>320,000</b>	<b>210,000</b>	<b>0</b>	<b>0</b>	<b>890,000</b>

Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	0	17,627	26,406	20,463	22,303	229,212	349,324	228,429	21,507	24,008	939,279
Community Works Fund	0	0	0	0	0	0	0	0	0	0	0
Reserves	150,000	0	0	0	0	0	0	0	0	0	150,000
Development Cost Charges	0	0	0	0	0	0	0	0	0	0	0
Borrowing	0	0	0	0	0	0	0	0	0	0	0
Developer/Other	0	-17,627	-26,406	-20,463	-22,303	-19,212	-29,324	-18,429	-21,507	-24,008	-199,279
Grants	0	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0	0	0
<b>Total</b>	<b>150,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>210,000</b>	<b>320,000</b>	<b>210,000</b>	<b>0</b>	<b>0</b>	<b>890,000</b>

Priority 2 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Capital Opportunities and Partnership Fund	0	110,000	110,000	110,000	110,000	110,000	0	0	110,000	0	660,000
Padosy Waterfront Park (future parking lot)	0	0	0	950,000	0	0	0	0	0	0	950,000
<b>Total</b>	<b>0</b>	<b>110,000</b>	<b>110,000</b>	<b>1,060,000</b>	<b>110,000</b>	<b>110,000</b>	<b>0</b>	<b>0</b>	<b>110,000</b>	<b>0</b>	<b>1,610,000</b>

Funding Sources (Unfunded)

302 - Parks

P10 - Urban Streetscape and Urban Centres Development and Renewal

Priority 1 Projects - Costs

DCC Parkland Acquisition

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Art Walk - Extension Doyle to Queensway (2019 Prov)	68,900	0	0	0	0	0	0	0	0	0	68,900
<b>Total</b>	<b>68,900</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>68,900</b>

Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	68,900	0	0	0	0	0	0	0	0	0	68,900
Community Works Fund	0	0	0	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0	0	0	0
Development Cost Charges	0	0	0	0	0	0	0	0	0	0	0
Borrowing	0	0	0	0	0	0	0	0	0	0	0
Developer/Other	0	0	0	0	0	0	0	0	0	0	0
Grants	0	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0	0	0
<b>Total</b>	<b>68,900</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>68,900</b>

Priority 2 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Art Walk - Extension Smith to Doyle	0	0	0	0	200,000	1,800,000	0	0	0	0	2,000,000
Bennett Plaza - Improvements (50% renewal) (2019 Prov)	270,000	0	0	280,000	2,830,000	0	0	0	0	0	3,380,000
Boat Launch - Land Acquisition and Facility Renewal (2019 Prov)	0	0	0	5,670,000	3,400,000	0	0	0	0	0	9,070,000
<b>Total</b>	<b>270,000</b>	<b>0</b>	<b>0</b>	<b>5,950,000</b>	<b>6,430,000</b>	<b>1,800,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>14,450,000</b>

Funding Sources (Unfunded)

## TRANSPORTATION

### Transportation - Categories

Cost Centre	Category Code	Name	Description	Total Cost 2021-2030 (P1)
304 - Transportation	T1	DCC Roads	Allocation for design, land and construction costs associated with DCC Road projects.	183,243,506
304 - Transportation	T2	DCC Roads - Active Transportation	Allocation for design, land and construction costs associated with DCC Active Transportation projects. General taxation to cover 77.7% Assist.	66,027,533
304 - Transportation	T3	Non-DCC Roads	Infrastructure upgrades which are not part of the 20 Year Servicing Plan and Financing Strategy (collectors and local roads) and City initiated projects to upgrade streets to full urban standards including drainage, fillet paving, sidewalks and landscaped boulevards.	3,650,000
304 - Transportation	T4	Transportation System Renewal	Allocation for overlay and other processes, including micro asphaltting, for rehabilitation of City roads. Also includes renewal of curb and gutter, bike paths, retaining walls, handrails and stairways	59,797,814
304 - Transportation	T5	Bicycle Network	Allocation for bike network system additions and improvements.	7,820,000
304 - Transportation	T6	Sidewalk Network	Allocation required to complete the Non-DCC portion of the sidewalk network.	10,951,900
304 - Transportation	T7	Safety and Operational Improvements	Allocation to cover field reviews and capital improvements for safety improvements or to improve operational efficiency. This will include projects such as left turn bays, traffic control changes, safety barriers, signs, markings, handicap access improvements and retrofit medians.	6,020,000
304 - Transportation	T8	Traffic Control Infrastructure	This program is for construction of new traffic signal control infrastructure that is not part of the DCC program. This includes new traffic signals and pedestrian activated traffic signals, installation of new communication for the traffic signals system and where new development occurs install conduit for future traffic signals. Program also includes renewal of existing traffic signals.	5,791,893
304 - Transportation	T9	Transit Facilities	Construction of new and renewal of existing transit facilities, bus pullouts and shelters.	3,246,000
			<b>Grand Total</b>	<b>346,548,646</b>



Transportation - Categories

Priority 1 - Costs

Code	Name	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
T1	DCC Roads	2,442,418	3,570,424	4,390,735	15,941,989	13,297,745	14,587,844	11,375,598	9,831,011	46,619,110	61,186,632	183,243,506
T2	DCC Roads - Active Transportation	3,699,700	4,531,549	4,003,530	4,470,183	579,200	4,457,971	7,307,200	6,184,500	8,807,700	21,986,000	66,027,533
T3	Non-DCC Roads	500,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	3,650,000
T4	Transportation System Renewal	5,782,400	3,656,348	5,139,729	4,001,959	12,001,548	4,771,551	5,420,533	6,103,121	6,663,891	6,256,734	59,797,814
T5	Bicycle Network	750,000	450,000	450,000	1,970,000	500,000	600,000	900,000	700,000	750,000	750,000	7,820,000
T6	Sidewalk Network	5,750,000	360,000	450,000	501,600	500,300	550,000	645,000	730,000	730,000	735,000	10,951,900
T7	Safety and Operational Improvements	470,000	420,000	570,000	590,000	640,000	540,000	660,000	710,000	710,000	710,000	6,020,000
T8	Traffic Control Infrastructure	330,000	450,000	743,926	467,967	50,000	800,000	800,000	1,200,000	500,000	450,000	5,791,893
T9	Transit Facilities	270,000	445,000	835,000	270,000	456,000	290,000	150,000	210,000	150,000	170,000	3,246,000
Total		19,994,518	14,233,321	16,932,920	28,563,698	28,374,793	26,947,366	27,608,331	26,018,632	65,280,701	92,594,366	346,548,646

Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	5,293,200	4,305,824	3,104,604	3,874,644	4,043,991	8,268,322	7,363,415	9,357,598	10,134,326	9,073,104	64,819,028
Community Works Fund	6,011,100	1,874,365	6,297,159	7,723,675	8,874,376	4,123,762	4,025,306	3,301,256	8,370,180	19,450,007	70,051,186
Reserves	5,240,700	3,602,447	2,821,718	2,903,335	4,836,414	1,813,595	5,108,078	4,650,999	4,651,000	4,991,119	40,619,405
Development Cost Charges	2,949,518	4,135,717	4,297,068	11,806,625	10,261,088	10,747,840	8,978,909	6,630,523	30,110,729	25,582,120	115,500,137
Borrowing	0	0	0	0	0	0	0	0	0	0	0
Developer/Other	500,000	314,968	412,371	2,255,419	358,924	1,993,847	2,132,623	2,078,256	12,014,466	33,498,016	55,558,890
Grants	0	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0	0	0
Total	19,994,518	14,233,321	16,932,920	28,563,698	28,374,793	26,947,366	27,608,331	26,018,632	65,280,701	92,594,366	346,548,646

Transportation - Categories

Priority 2 - Costs

Code	Name	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total Cost 2021-2030 (P2)
T1	DCC Roads	0	0	0	600,750	2,128,000	60,265,288	0	0	2,898,255	26,019,689	91,911,982
T2	DCC Roads - Active Transportation	0	0	0	0	0	0	0	0	4,553,700	7,617,700	12,171,400
T3	Non-DCC Roads	0	1,500,000	0	0	0	0	0	4,000,000	0	0	5,500,000
T4	Transportation System Renewal	3,600,000	5,761,393	5,526,009	5,158,845	6,991,978	5,809,033	4,840,535	3,993,985	3,886,130	4,908,532	50,476,440
T5	Bicycle Network	2,150,000	1,000,000	1,500,000	1,500,000	3,000,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	16,650,000
T6	Sidewalk Network	625,000	450,000	425,000	400,000	375,000	391,110	592,019	300,000	275,000	750,000	4,583,129
T7	Safety and Operational Improvements	460,000	460,000	485,000	495,000	495,000	545,000	580,000	580,000	580,000	580,000	5,260,000
T8	Traffic Control Infrastructure	1,100,000	1,050,000	550,000	2,000,000	1,000,000	1,750,000	500,000	550,000	1,550,000	550,000	10,600,000
T9	Transit Facilities	0	1,170,000	2,500,000	11,050,000	1,050,000	3,000,000	1,600,000	300,000	0	960,000	21,630,000
	<b>Total</b>	<b>7,935,000</b>	<b>11,391,393</b>	<b>10,986,009</b>	<b>21,204,595</b>	<b>15,039,978</b>	<b>73,260,431</b>	<b>9,612,554</b>	<b>11,223,985</b>	<b>15,243,085</b>	<b>42,885,921</b>	<b>218,782,951</b>

Funding Sources (Unfunded)

304 - Transportation  
T1 - DCC Roads  
Priority 1 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Benvoulin 1 (Casorso - KLO)	0	50,000	0	0	0	0	773,491	2,470,471	2,470,471	2,664,234	8,428,667
Burtch 2 (Byrns - KLO)	0	0	0	673,172	6,114,828	0	0	0	0	0	6,788,000
Burtch 4 (Harvey - Sutherland)	0	0	0	0	59,149	593,851	0	0	0	0	653,000
Casorso 1 & Bridge (Swamp - Benvoulin)	0	50,000	0	0	0	0	400,501	0	3,526,833	0	3,977,334
Clement 1 (Ellis - Graham)	0	0	0	222,300	0	3,999,880	0	0	0	0	4,222,180
Clement 3 (COMC) Land only (Hwy 33 - McCurdy)	0	0	0	68,750	0	1,331,250	0	0	0	0	1,400,000
DeHart 2 (Lakeshore - Gordon)	0	0	0	0	0	0	0	0	0	2,094,000	2,094,000
Frost 1 (Killdeer - Chute Lake)	0	0	0	0	0	0	0	0	2,343,000	0	2,343,000
Gallagher 1 (Lago Vista - Gallagher)	0	0	0	0	0	0	0	0	12,003,000	0	12,003,000
Gordon 1 (Frost - South Perimeter)	258,953	258,953	258,953	258,953	258,953	258,953	258,953	258,953	0	0	2,071,624
Gordon Bridge @ Bellevue Creek	0	0	0	0	0	0	0	0	53,903	526,097	580,000
Guisachan 2 (Gordon - Nelson)	0	0	0	0	0	0	0	366,300	0	0	366,300
Guisachan 3 (Ethel - Gordon)	0	0	0	287,100	2,583,900	0	0	0	0	0	2,871,000
Hollywood 3 (McCurdy - Stremel)	0	0	60,000	0	0	0	364,382	1,880,618	0	0	2,305,000
Hollywood 4 (Stremel - Hwy 97 N)	0	0	60,000	0	0	0	1,646,250	4,117,750	0	0	5,824,000
Hollywood 5 ( Hwy 97 - Rails with Trails)	0	0	60,000	368,550	0	1,414,200	0	0	0	0	1,842,750
Hollywood 5 Bridge @ Mill Creek	0	0	60,000	144,199	0	1,097,801	0	0	0	0	1,302,000
Hollywood 6 (Rails with Trails - Sexsmith Rd)	0	0	60,000	0	0	584,000	0	0	0	0	644,000
Hollywood 7 DCC (Sexsmith - Appaloosa), Road	0	0	0	190,000	0	3,610,000	0	0	0	0	3,800,000
Hollywood 8 (Appaloosa - Quail Ridge)	0	0	0	0	0	0	0	0	1,147,176	5,162,292	6,309,468
Hwy Link - Gordon (Sutherland - Bernard)	0	0	0	0	0	0	0	0	4,903,000	0	4,903,000
Hwy Link - Pandosy (Land)	0	0	0	0	0	0	0	0	1,000,000	0	1,000,000
Lakeshore 1 (DeHart - Vintage Terrace)	641,100	0	0	0	0	0	0	0	0	0	641,100
Lakeshore 1 Bridge @ Bellevue Creek	664,500	0	0	0	0	0	0	0	0	0	664,500
Lakeshore 1A (Vintage Terrace -Barnaby)	0	0	0	0	0	0	0	0	0	3,093,000	3,093,000
Lakeshore 2 (Old Meadows - DeHart)	0	0	0	0	0	0	0	0	881,787	7,910,213	8,792,000
Lakeshore 3 (Richter - Old Meadows)	0	0	0	0	0	0	0	0	2,898,255	0	2,898,255
Lakeshore 3 Bridge @ Wilson Creek	0	0	0	0	0	0	0	107,054	1,091,946	0	1,199,000
Lakeshore 4 DCC (Lanfranco - Richter), Road	0	0	0	0	90,469	398,063	5,169,999	0	0	0	5,658,531
Lone Pine (Hwy 33 - 500 m east)	0	0	0	0	0	0	0	0	4,331,000	0	4,331,000
McCulloch Area DCC (KLO/Hall/Spiers)	0	0	0	0	2,890,600	0	0	0	0	0	2,890,600
McCurdy 1 Land Only (Dilworth - COMC)	0	0	0	0	0	0	1,693,000	0	0	0	1,693,000
Pandosy 1 (Rose - Raymer)	0	0	0	334,990	669,981	669,981	0	0	0	1,339,961	3,014,913
Richter 1 (Sutherland - KLO)	0	200,000	2,816,700	6,572,300	0	0	0	0	0	0	9,589,000
Ridge 100% Development Construct (Cara Glen - Union)	0	0	0	0	0	0	0	0	0	30,341,000	30,341,000
Rose 1 (Pandosy - Ethel)	0	0	0	0	0	0	439,157	0	7,319,275	0	7,758,432
Sector B Roads Top Lift Paving DCC - Various Project	0	0	0	0	0	0	0	0	2,118,960	0	2,118,960

Sexsmith 5 (Longhill - Acland)	0	0	385,217	6,191,810	0	0	0	0	0	3,852,173	10,429,200
South Perimeter 1 DCC (Gordon Dr - Stewart 1), Road	629,865	629,865	629,865	629,865	629,865	629,865	629,865	629,865	629,865	530,504	5,569,424
Stewart 3 DCC (Crawford - Swamp), Road	248,000	2,381,606	0	0	0	0	0	0	0	4,203,662	6,833,268
<b>Total</b>	<b>2,442,418</b>	<b>3,570,424</b>	<b>4,390,735</b>	<b>15,941,989</b>	<b>13,297,745</b>	<b>14,587,844</b>	<b>11,375,598</b>	<b>9,831,011</b>	<b>46,619,110</b>	<b>61,186,632</b>	<b>183,243,506</b>

### Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	214,700	363,233	361,182	668,396	1,599,166	2,698,199	1,588,222	2,436,179	5,283,985	3,394,464	18,607,726
Community Works Fund	103,000	76,916	509,707	2,493,340	1,548,478	469,180	591,249	342,461	1,039,067	3,718,780	10,892,178
Reserves	0	0	0	0	0	344,943	0	0	383,830	88,662	817,435
Development Cost Charges	2,124,718	3,130,275	3,404,281	10,809,774	10,150,101	9,859,383	7,349,403	5,251,380	28,146,612	20,679,242	100,905,169
Borrowing	0	0	0	0	0	0	0	0	0	0	0
Developer/Other	0	0	115,565	1,970,479	0	1,216,139	1,846,724	1,800,991	11,765,616	33,305,484	52,020,998
Grants	0	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0	0	0
<b>Total</b>	<b>2,442,418</b>	<b>3,570,424</b>	<b>4,390,735</b>	<b>15,941,989</b>	<b>13,297,745</b>	<b>14,587,844</b>	<b>11,375,598</b>	<b>9,831,011</b>	<b>46,619,110</b>	<b>61,186,632</b>	<b>183,243,506</b>

### Priority 2 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Airport Way	0	0	0	0	0	0	0	0	0	1,872,000	1,872,000
Hollywood 8	0	0	0	0	0	0	0	0	0	5,156,532	5,156,532
Lakeshore 3	0	0	0	0	0	0	0	0	2,898,255	18,991,157	21,889,412
Clement 2- Hwy 33 Ext. (Clem & Hwy 33-1): Spall-Enterp.	0	0	0	0	0	58,934,038	0	0	0	0	58,934,038
Clement 3 (COMC) Land only (Hwy 33 - McCurdy)	0	0	0	68,750	0	1,331,250	0	0	0	0	1,400,000
Hollywood 5 ( Hwy 97 - Rails with Trails) P2	0	0	0	532,000	2,128,000	0	0	0	0	0	2,660,000
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>600,750</b>	<b>2,128,000</b>	<b>60,265,288</b>	<b>0</b>	<b>0</b>	<b>2,898,255</b>	<b>26,019,689</b>	<b>91,911,982</b>

### Funding Sources (Unfunded)

304 - Transportation  
T2 - DCC Roads - Active Transportation  
Priority 1 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Abbott 1 AT (Rose - Lakeshore)	0	0	0	0	0	0	0	0	1,486,300	6,080,300	7,566,600
Casorso 3 AT (KLO Rd - Barrera Rd)	167,000	935,120	2,064,080	0	0	0	2,208,800	0	0	0	5,375,000
Casorso 4 AT (Raymer - KLO)	666,000	0	0	0	0	0	0	0	0	0	666,000
Dilworth (Leckie 1, 2, 3) AT (Rails with Trails - Mission Creek Greenway)	0	85,000	1,217,950	4,308,950	0	0	0	0	0	0	5,611,900
Ethel 6 AT (Clement - Cawston)	0	111,000	721,500	0	0	0	0	0	0	0	832,500
Glenmore 3 AT (Clement - High)	0	100,000	0	0	0	0	0	0	632,300	4,065,300	4,797,600
Glenmore 4 AT (High - Dallas)	0	0	0	0	0	0	0	905,400	4,268,300	3,880,300	9,054,000
Glenmore 5 AT (Scenic - John Hindle)	0	0	0	0	0	526,600	2,632,900	0	0	0	3,159,500
Hollywood 10 AT (Hwy 33 - McCurdy)	0	0	0	0	0	0	0	0	203,100	1,762,900	1,966,000
Hollywood 11 AT (Springfield - Mission Creek Greenway)	0	0	0	0	0	0	0	0	0	84,000	84,000
Hollywood 3 AT (McCurdy - Stremel)	0	0	0	0	0	0	46,600	419,400	0	0	466,000
Hollywood 4 AT (Stremel - Hwy 97)	0	0	0	0	0	0	0	1,067,000	0	0	1,067,000
Hollywood 5 AT (Hwy 97 - Rails with Trails)	0	0	0	65,900	0	593,100	0	0	0	0	659,000
Hollywood 6 AT (Rails with Trails - Sexsmith)	0	0	0	29,700	0	267,300	0	0	0	0	297,000
Hollywood 8 AT (Appaloosa - Quail Ridge)	0	0	0	0	0	0	0	0	660,500	5,756,500	6,417,000
Hollywood 9 DCC (Hollydell - Hwy 33), ATC	0	0	0	0	0	0	494,300	3,792,700	0	0	4,287,000
Houghton 1 DCC (Nickel - Rails with Trails), ATC	2,651,000	0	0	0	0	0	0	0	0	0	2,651,000
Houghton 2 AT (Hollywood - Rutland)	0	2,918,929	0	0	0	2,042,071	0	0	0	0	4,961,000
KLO 1 AT (Abbott - Pandosy)	0	0	0	0	111,500	809,500	0	0	0	0	921,000
KLO 2 AT (Pandosy - Okanagan College)	0	0	0	0	0	193,200	1,688,800	0	0	0	1,882,000
Lake 1 AT (Pandosy - Abbott)	0	0	0	65,633	467,700	0	0	0	0	0	533,333
Lakeshore 1 AT (DeHart - Vintage Terrace)	215,700	0	0	0	0	0	0	0	0	0	215,700
Lakeshore 2 AT (Old Meadows - DeHart)	0	0	0	0	0	0	0	0	178,300	356,700	535,000
Lakeshore 3 AT (Richter - Old Meadows)	0	0	0	0	0	0	0	0	612,900	0	612,900
Lakeshore 4 AT (Lanfranco - Richter)	0	0	0	0	0	26,200	235,800	0	0	0	262,000
Rails with Trails DCC (Dilworth - Commerce Ave), ATC	0	381,500	0	0	0	0	0	0	0	0	381,500
Rose 1 AT (Ethel - Pandosy)	0	0	0	0	0	0	0	0	766,000	0	766,000
<b>Total</b>	<b>3,699,700</b>	<b>4,531,549</b>	<b>4,003,530</b>	<b>4,470,183</b>	<b>579,200</b>	<b>4,457,971</b>	<b>7,307,200</b>	<b>6,184,500</b>	<b>8,807,700</b>	<b>21,986,000</b>	<b>66,027,533</b>

Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	778,000	1,622,993	976,634	550,751	271,633	1,522,500	1,625,874	3,091,848	635,901	2,357,885	13,434,019
Community Works Fund	2,096,900	1,508,066	2,134,109	2,922,581	115,080	1,268,644	3,293,372	1,713,509	5,712,310	13,271,810	34,036,381
Reserves	0	395,048	0	0	0	281,670	758,448	0	495,372	1,453,427	3,383,965
Development Cost Charges	824,800	1,005,442	892,787	996,851	110,987	888,457	1,629,506	1,379,143	1,964,117	4,902,878	14,594,968
Borrowing	0	0	0	0	0	0	0	0	0	0	0
Developer/Other	0	0	0	0	81,500	496,700	0	0	0	0	578,200

Grants	0	0	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total</b>	<b>3,699,700</b>	<b>4,531,549</b>	<b>4,003,530</b>	<b>4,470,183</b>	<b>579,200</b>	<b>4,457,971</b>	<b>7,307,200</b>	<b>6,184,500</b>	<b>8,807,700</b>	<b>21,986,000</b>	<b>66,027,533</b>	

**Priority 2 Projects - Costs**

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Abbott 1 AT	0	0	0	0	0	0	0	0	4,553,700	2,678,700	7,232,400
Glenmore 3 AT	0	0	0	0	0	0	0	0	0	2,502,500	2,502,500
Glenmore 5 AT	0	0	0	0	0	0	0	0	0	2,119,500	2,119,500
Airport Way AT (Hollywood N - Hwy 97 N)	0	0	0	0	0	0	0	0	0	317,000	317,000
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,553,700</b>	<b>7,617,700</b>	<b>12,171,400</b>

**Funding Sources (Unfunded)**

304 - Transportation  
T3 - Non-DCC Roads  
Priority 1 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Roadway Urbanization	500,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	3,650,000
<b>Total</b>	<b>500,000</b>	<b>350,000</b>	<b>350,000</b>	<b>350,000</b>	<b>350,000</b>	<b>350,000</b>	<b>350,000</b>	<b>350,000</b>	<b>350,000</b>	<b>350,000</b>	<b>3,650,000</b>

Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	0	35,032	53,194	65,060	72,576	68,992	64,101	72,735	101,150	157,468	690,308
Community Works Fund	0	0	0	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0	0	0	0
Development Cost Charges	0	0	0	0	0	0	0	0	0	0	0
Borrowing	0	0	0	0	0	0	0	0	0	0	0
Developer/Other	500,000	314,968	296,806	284,940	277,424	281,008	285,899	277,265	248,850	192,532	2,959,692
Grants	0	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0	0	0
<b>Total</b>	<b>500,000</b>	<b>350,000</b>	<b>350,000</b>	<b>350,000</b>	<b>350,000</b>	<b>350,000</b>	<b>350,000</b>	<b>350,000</b>	<b>350,000</b>	<b>350,000</b>	<b>3,650,000</b>

Priority 2 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Clifton Road Upgrades	0	0	0	0	0	0	0	4,000,000	0	0	4,000,000
Lawrence/Leon upgrade (Abbott-Richter) upgrade	0	1,500,000	0	0	0	0	0	0	0	0	1,500,000
<b>Total</b>	<b>0</b>	<b>1,500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,000,000</b>	<b>0</b>	<b>0</b>	<b>5,500,000</b>

Funding Sources (Unfunded)

304 - Transportation  
T4 - Transportation System Renewal  
Priority 1 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Bridge Rehabilitation - Renewal	325,000	400,000	400,000	400,000	325,000	350,000	400,000	400,000	400,000	400,000	3,800,000
KLO Rd Mission Creek Bridge Replacement	0	0	0	0	8,100,000	0	0	0	0	0	8,100,000
Road Renewal	4,400,000	2,517,348	3,934,705	2,788,959	2,721,548	3,497,369	4,068,533	4,709,121	5,251,891	4,810,734	38,700,208
Sidewalk & Bikeway Renewal	204,100	139,000	133,000	148,000	135,000	154,182	162,000	174,000	192,000	176,000	1,617,282
Street Light Pole and Wiring Renewal	223,300	230,000	262,024	230,000	240,000	240,000	240,000	250,000	250,000	250,000	2,415,324
Streetscaping in Urban Centers	300,000	0	0	0	0	0	0	0	0	0	300,000
Traffic Signal and Communications Upgrades and Renewals	220,000	250,000	250,000	275,000	300,000	300,000	300,000	300,000	300,000	300,000	2,795,000
Transit - Bus Stop Renewal	110,000	120,000	160,000	160,000	180,000	230,000	250,000	270,000	270,000	320,000	2,070,000
<b>Total</b>	<b>5,782,400</b>	<b>3,656,348</b>	<b>5,139,729</b>	<b>4,001,959</b>	<b>12,001,548</b>	<b>4,771,551</b>	<b>5,420,533</b>	<b>6,103,121</b>	<b>6,663,891</b>	<b>6,256,734</b>	<b>59,797,814</b>

Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	2,458,800	604,566	191,147	218,837	1,300,816	1,986,631	1,080,218	906,836	2,023,290	1,418,287	12,189,428
Community Works Fund	186,200	289,383	2,511,864	1,065,787	6,373,318	1,885,938	140,685	695,286	1,018,803	1,559,417	15,726,681
Reserves	3,137,400	2,762,399	2,436,718	2,717,335	4,327,414	898,982	4,199,630	4,500,999	3,621,798	3,279,030	31,881,705
Development Cost Charges	0	0	0	0	0	0	0	0	0	0	0
Borrowing	0	0	0	0	0	0	0	0	0	0	0
Developer/Other	0	0	0	0	0	0	0	0	0	0	0
Grants	0	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0	0	0
<b>Total</b>	<b>5,782,400</b>	<b>3,656,348</b>	<b>5,139,729</b>	<b>4,001,959</b>	<b>12,001,548</b>	<b>4,771,551</b>	<b>5,420,533</b>	<b>6,103,121</b>	<b>6,663,891</b>	<b>6,256,734</b>	<b>59,797,814</b>

Priority 2 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Gravel shoulder paving, streetscaping in urban centers	0	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	500,000	4,500,000
Highway 97 Rapid Station Renewal	0	0	0	0	0	0	0	0	0	960,000	960,000
Transit Renewal - Mission Network Restructuring	0	200,000	0	0	0	0	0	0	0	0	200,000
Transportation Renewal	3,600,000	5,061,393	5,026,009	4,658,845	6,491,978	5,309,033	4,340,535	3,493,985	3,386,130	3,448,532	44,816,440
<b>Total</b>	<b>3,600,000</b>	<b>5,761,393</b>	<b>5,526,009</b>	<b>5,158,845</b>	<b>6,991,978</b>	<b>5,809,033</b>	<b>4,840,535</b>	<b>3,993,985</b>	<b>3,886,130</b>	<b>4,908,532</b>	<b>50,476,440</b>

Funding Sources (Unfunded)



304 - Transportation  
T5 - Bicycle Network  
Priority 1 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Abbott Protected Bike Route (Rose - West), ATC	250,000	0	0	0	0	0	0	0	0	0	250,000
Active Transportation Corridor/Bicycle Network Expansion	250,000	450,000	450,000	500,000	500,000	600,000	650,000	700,000	750,000	750,000	5,600,000
Bertram Overpass AT Approaches	0	0	0	1,000,000	0	0	0	0	0	0	1,000,000
Okanagan Rail Trail - Connection to Waterfront Park Pathway	250,000	0	0	0	0	0	0	0	0	0	250,000
Rails with Trails lighting (Commerce Ave to Hwy 97 Overpass), ATC	0	0	0	470,000	0	0	250,000	0	0	0	720,000
<b>Total</b>	<b>750,000</b>	<b>450,000</b>	<b>450,000</b>	<b>1,970,000</b>	<b>500,000</b>	<b>600,000</b>	<b>900,000</b>	<b>700,000</b>	<b>750,000</b>	<b>750,000</b>	<b>7,820,000</b>

Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	475,000	450,000	75,000	1,520,000	0	100,000	900,000	150,000	150,000	150,000	3,970,000
Community Works Fund	275,000	0	375,000	450,000	500,000	500,000	0	550,000	600,000	600,000	3,850,000
Reserves	0	0	0	0	0	0	0	0	0	0	0
Development Cost Charges	0	0	0	0	0	0	0	0	0	0	0
Borrowing	0	0	0	0	0	0	0	0	0	0	0
Developer/Other	0	0	0	0	0	0	0	0	0	0	0
Grants	0	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0	0	0
<b>Total</b>	<b>750,000</b>	<b>450,000</b>	<b>450,000</b>	<b>1,970,000</b>	<b>500,000</b>	<b>600,000</b>	<b>900,000</b>	<b>700,000</b>	<b>750,000</b>	<b>750,000</b>	<b>7,820,000</b>

Priority 2 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Active Transportation Corridor/Bicycle Network Expansion	150,000	0	0	0	0	0	0	0	0	0	150,000
Bertram Overpass AT Approaches	1,000,000	0	0	0	0	0	0	0	0	0	1,000,000
Glenmore (McKinley to Lake Country) Shoulder Widening	0	0	0	0	1,500,000	0	0	0	0	0	1,500,000
Master Planned Primary AT Routes	1,000,000	1,000,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	14,000,000
<b>Total</b>	<b>2,150,000</b>	<b>1,000,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>3,000,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>16,650,000</b>

Funding Sources (Unfunded)

304 - Transportation  
T6 - Sidewalk Network  
Priority 1 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Central Green Pedestrian Overpass	5,500,000	0	0	0	0	0	0	0	0	0	5,500,000
Sidewalk Network Expansion	250,000	360,000	450,000	501,600	500,300	550,000	645,000	730,000	730,000	735,000	5,451,900
<b>Total</b>	<b>5,750,000</b>	<b>360,000</b>	<b>450,000</b>	<b>501,600</b>	<b>500,300</b>	<b>550,000</b>	<b>645,000</b>	<b>730,000</b>	<b>730,000</b>	<b>735,000</b>	<b>10,951,900</b>

Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	566,700	360,000	434,284	111,600	109,800	452,000	645,000	730,000	730,000	435,000	4,574,384
Community Works Fund	3,350,000	0	15,716	324,000	337,500	0	0	0	0	300,000	4,327,216
Reserves	1,833,300	0	0	66,000	53,000	98,000	0	0	0	0	2,050,300
Development Cost Charges	0	0	0	0	0	0	0	0	0	0	0
Borrowing	0	0	0	0	0	0	0	0	0	0	0
Developer/Other	0	0	0	0	0	0	0	0	0	0	0
Grants	0	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0	0	0
<b>Total</b>	<b>5,750,000</b>	<b>360,000</b>	<b>450,000</b>	<b>501,600</b>	<b>500,300</b>	<b>550,000</b>	<b>645,000</b>	<b>730,000</b>	<b>730,000</b>	<b>735,000</b>	<b>10,951,900</b>

Priority 2 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Sidewalk Network Expansion	625,000	450,000	425,000	400,000	375,000	391,110	592,019	300,000	275,000	750,000	4,583,129
<b>Total</b>	<b>625,000</b>	<b>450,000</b>	<b>425,000</b>	<b>400,000</b>	<b>375,000</b>	<b>391,110</b>	<b>592,019</b>	<b>300,000</b>	<b>275,000</b>	<b>750,000</b>	<b>4,583,129</b>

Funding Sources (Unfunded)

304 - Transportation  
T7 - Safety and Operational Improvements  
Priority 1 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Crosswalk Safety signals and flashers	100,000	100,000	200,000	200,000	200,000	150,000	200,000	250,000	250,000	250,000	1,900,000
Neighbourhood Traffic Calming	60,000	60,000	60,000	70,000	70,000	70,000	80,000	80,000	80,000	80,000	710,000
Road safety & operations Partnership with ICBC	250,000	200,000	250,000	250,000	300,000	250,000	300,000	300,000	300,000	300,000	2,700,000
Safe Routes to School Program	60,000	60,000	60,000	70,000	70,000	70,000	80,000	80,000	80,000	80,000	710,000
<b>Total</b>	<b>470,000</b>	<b>420,000</b>	<b>570,000</b>	<b>590,000</b>	<b>640,000</b>	<b>540,000</b>	<b>660,000</b>	<b>710,000</b>	<b>710,000</b>	<b>710,000</b>	<b>6,020,000</b>

Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	470,000	420,000	570,000	590,000	640,000	540,000	660,000	710,000	710,000	710,000	6,020,000
Community Works Fund	0	0	0	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0	0	0	0
Development Cost Charges	0	0	0	0	0	0	0	0	0	0	0
Borrowing	0	0	0	0	0	0	0	0	0	0	0
Developer/Other	0	0	0	0	0	0	0	0	0	0	0
Grants	0	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0	0	0
<b>Total</b>	<b>470,000</b>	<b>420,000</b>	<b>570,000</b>	<b>590,000</b>	<b>640,000</b>	<b>540,000</b>	<b>660,000</b>	<b>710,000</b>	<b>710,000</b>	<b>710,000</b>	<b>6,020,000</b>

Priority 2 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Crosswalk Safety signals and flashers	100,000	100,000	125,000	125,000	125,000	125,000	150,000	150,000	150,000	150,000	1,300,000
Road Safety & Operations Partnership with ICBC	300,000	300,000	300,000	300,000	300,000	350,000	350,000	350,000	350,000	350,000	3,250,000
Safe routes to school program	60,000	60,000	60,000	70,000	70,000	70,000	80,000	80,000	80,000	80,000	710,000
<b>Total</b>	<b>460,000</b>	<b>460,000</b>	<b>485,000</b>	<b>495,000</b>	<b>495,000</b>	<b>545,000</b>	<b>580,000</b>	<b>580,000</b>	<b>580,000</b>	<b>580,000</b>	<b>5,260,000</b>

Funding Sources (Unfunded)

304 - Transportation  
T8 - Traffic Control Infrastructure  
Priority 1 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Intelligent Transportation Systems	30,000	0	50,000	0	50,000	0	50,000	0	50,000	0	230,000
Traffic Signals and Roundabouts	300,000	450,000	693,926	467,967	0	800,000	750,000	1,200,000	450,000	450,000	5,561,893
<b>Total</b>	<b>330,000</b>	<b>450,000</b>	<b>743,926</b>	<b>467,967</b>	<b>50,000</b>	<b>800,000</b>	<b>800,000</b>	<b>1,200,000</b>	<b>500,000</b>	<b>450,000</b>	<b>5,791,893</b>

Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	330,000	450,000	243,163	0	50,000	800,000	800,000	1,200,000	500,000	450,000	4,823,163
Community Works Fund	0	0	500,763	467,967	0	0	0	0	0	0	968,730
Reserves	0	0	0	0	0	0	0	0	0	0	0
Development Cost Charges	0	0	0	0	0	0	0	0	0	0	0
Borrowing	0	0	0	0	0	0	0	0	0	0	0
Developer/Other	0	0	0	0	0	0	0	0	0	0	0
Grants	0	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0	0	0
<b>Total</b>	<b>330,000</b>	<b>450,000</b>	<b>743,926</b>	<b>467,967</b>	<b>50,000</b>	<b>800,000</b>	<b>800,000</b>	<b>1,200,000</b>	<b>500,000</b>	<b>450,000</b>	<b>5,791,893</b>

Priority 2 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Traffic Signals and Roundabouts	1,100,000	550,000	550,000	1,000,000	1,000,000	550,000	500,000	550,000	550,000	550,000	6,900,000
Transit priority measures (Technology, signal, Queue Jumpers, etc.)	0	500,000	0	1,000,000	0	1,200,000	0	0	1,000,000	0	3,700,000
<b>Total</b>	<b>1,100,000</b>	<b>1,050,000</b>	<b>550,000</b>	<b>2,000,000</b>	<b>1,000,000</b>	<b>1,750,000</b>	<b>500,000</b>	<b>550,000</b>	<b>1,550,000</b>	<b>550,000</b>	<b>10,600,000</b>

Funding Sources (Unfunded)

304 - Transportation  
T9 - Transit Facilities  
Priority 1 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Mission Rec Exchange	0	0	500,000	0	0	0	0	0	0	0	500,000
Rutland Park & Ride, Mobility Hub, Operations facility	0	280,000	0	0	200,000	0	0	0	0	0	480,000
Transit - Land Acquisition	150,000	115,000	245,000	50,000	116,000	50,000	0	60,000	0	0	786,000
Transit - New Bus Stops	120,000	50,000	90,000	220,000	140,000	240,000	150,000	150,000	150,000	170,000	1,480,000
<b>Total</b>	<b>270,000</b>	<b>445,000</b>	<b>835,000</b>	<b>270,000</b>	<b>456,000</b>	<b>290,000</b>	<b>150,000</b>	<b>210,000</b>	<b>150,000</b>	<b>170,000</b>	<b>3,246,000</b>

Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	0	0	200,000	150,000	0	100,000	0	60,000	0	0	510,000
Community Works Fund	0	0	250,000	0	0	0	0	0	0	0	250,000
Reserves	270,000	445,000	385,000	120,000	456,000	190,000	150,000	150,000	150,000	170,000	2,486,000
Development Cost Charges	0	0	0	0	0	0	0	0	0	0	0
Borrowing	0	0	0	0	0	0	0	0	0	0	0
Developer/Other	0	0	0	0	0	0	0	0	0	0	0
Grants	0	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0	0	0
<b>Total</b>	<b>270,000</b>	<b>445,000</b>	<b>835,000</b>	<b>270,000</b>	<b>456,000</b>	<b>290,000</b>	<b>150,000</b>	<b>210,000</b>	<b>150,000</b>	<b>170,000</b>	<b>3,246,000</b>

Priority 2 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Capri-Landmark	0	0	0	0	0	0	0	300,000	0	0	300,000
Lakeshore/Pandosy Transit Priority	0	0	0	0	0	2,500,000	1,600,000	0	0	0	4,100,000
Midtown Transit Optimization	0	0	0	1,300,000	950,000	0	0	0	0	0	2,250,000
Mission Rec Exchange	0	0	2,400,000	0	0	0	0	0	0	0	2,400,000
Orchard Park Exchange	0	0	0	7,250,000	0	0	0	0	0	0	7,250,000
Queensway Operations Centre	0	0	0	0	0	500,000	0	0	0	0	500,000
Rapidbus Stop Replacement	0	0	0	0	0	0	0	0	0	960,000	960,000
Rutland network restructure	0	50,000	100,000	100,000	100,000	0	0	0	0	0	350,000
Rutland Park & Ride, Mobility Hub, Operations facility	0	1,120,000	0	0	0	0	0	0	0	0	1,120,000
YLW Transit Hub	0	0	0	2,400,000	0	0	0	0	0	0	2,400,000
<b>Total</b>	<b>0</b>	<b>1,170,000</b>	<b>2,500,000</b>	<b>11,050,000</b>	<b>1,050,000</b>	<b>3,000,000</b>	<b>1,600,000</b>	<b>300,000</b>	<b>0</b>	<b>960,000</b>	<b>21,630,000</b>

Funding Sources (Unfunded)

## SOLID WASTE

### Solid Waste - Categories

Cost Centre	Category Code	Name	Description	Total Cost 2021-2030 (P1)
305 - Solid Waste	SW1	Equipment	Funding for new equipment and replacement of existing equipment.	8,043,000
305 - Solid Waste	SW2	Site Improvement	Funding for site improvements like buildings, roads, landscaping and fencing.	14,100,000
305 - Solid Waste	SW3	Gas Management	Required for design, installation and extension of gas management system and utilization of gas to energy.	5,300,000
305 - Solid Waste	SW4	Leachate Management	Required for installation and extension of leachate collection, treatment, recirculation network and pump facilities.	1,325,000
305 - Solid Waste	SW5	Drainage & Groundwater Management	Funding for design and installation of surface and groundwater systems, piping, storage and pump stations.	10,550,000
305 - Solid Waste	SW6	Recycling & Waste Management	Facilities and infrastructure to support waste management and recycling including composting, waste separation and diversion, last chance mercantile, and curbside bins.	300,000
305 - Solid Waste	SW7	Landfill Area Development	Required for planning, design and development of areas for filling to maximize available space.	15,208,000
305 - Solid Waste	SW8	Closure & Reclamation	Required for design and construction of final cover system and closure infrastructure and reclamation of disturbed areas to natural state.	2,050,000
305 - Solid Waste	SW9	Solid Waste Renewal	Renewal and replacement of site infrastructure and equipment.	5,750,000
			Grand Total	62,626,000

Solid Waste - Categories

Priority 1 - Costs

Code	Name	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
SW1	Equipment	300,000	2,493,000	350,000	350,000	350,000	1,500,000	400,000	400,000	400,000	1,500,000	8,043,000
SW2	Site Improvement	1,100,000	2,600,000	7,725,000	100,000	1,100,000	100,000	950,000	225,000	100,000	100,000	14,100,000
SW3	Gas Management	450,000	450,000	450,000	450,000	450,000	450,000	450,000	1,250,000	450,000	450,000	5,300,000
SW4	Leachate Management	0	0	325,000	0	1,000,000	0	0	0	0	0	1,325,000
SW5	Drainage & Groundwater Management	0	250,000	1,400,000	300,000	4,900,000	0	500,000	2,900,000	50,000	250,000	10,550,000
SW6	Recycling & Waste Management	0	0	0	0	0	300,000	0	0	0	0	300,000
SW7	Landfill Area Development	3,558,000	0	4,550,000	2,200,000	2,050,000	1,800,000	0	0	250,000	800,000	15,208,000
SW8	Closure & Reclamation	0	0	250,000	0	800,000	0	1,000,000	0	0	0	2,050,000
SW9	Solid Waste Renewal	110,000	460,000	460,000	460,000	460,000	1,960,000	460,000	460,000	460,000	460,000	5,750,000
Total		5,518,000	6,253,000	15,510,000	3,860,000	11,110,000	6,110,000	3,760,000	5,235,000	1,710,000	3,560,000	62,626,000

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	0	0	0	0	0	0	0	0	0	0	0
Community Works Fund	0	0	0	0	0	0	0	0	0	0	0
Reserves	5,518,000	6,253,000	15,510,000	3,460,000	11,110,000	6,110,000	3,760,000	5,235,000	1,710,000	2,760,000	61,426,000
Development Cost Charges	0	0	0	0	0	0	0	0	0	0	0
Borrowing	0	0	0	0	0	0	0	0	0	0	0
Developer/Other	0	0	0	0	0	0	0	0	0	0	0
Grants	0	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	400,000	0	0	0	0	0	800,000	1,200,000
Total	5,518,000	6,253,000	15,510,000	3,860,000	11,110,000	6,110,000	3,760,000	5,235,000	1,710,000	3,560,000	62,626,000

Solid Waste - Categories  
 Priority 2 - Costs

Code	Name	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total Cost 2021-2030 (P2)
SW1	Equipment	0	0	0	0	0	0	0	0	0	0	0
SW2	Site Improvement	0	0	0	0	0	0	0	0	0	0	0
SW3	Gas Management	0	0	0	0	0	0	0	0	0	0	0
SW4	Leachate Management	0	0	0	0	0	0	0	0	0	0	0
SW5	Drainage & Groundwater Management	0	0	0	0	0	0	0	0	0	0	0
SW6	Recycling & Waste Management	0	0	0	0	0	0	0	0	0	0	0
SW7	Landfill Area Development	0	0	0	0	0	0	0	0	0	0	0
SW8	Closure & Reclamation	0	0	0	0	0	0	0	0	0	0	0
SW9	Solid Waste Renewal	0	0	0	0	0	0	0	0	0	0	0
	Total	0	0	0	0	0	0	0	0	0	0	0



305 - Solid Waste  
 SW1 - Equipment  
 Priority 1 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Automated Collection Curbside Carts	300,000	300,000	350,000	350,000	350,000	400,000	400,000	400,000	400,000	400,000	3,650,000
Equipment	0	650,000	0	0	0	1,000,000	0	0	0	1,000,000	2,650,000
Landfill Compactor	0	1,543,000	0	0	0	0	0	0	0	0	1,543,000
Landfill Equipment GPS Replacement	0	0	0	0	0	100,000	0	0	0	100,000	200,000
<b>Total</b>	<b>300,000</b>	<b>2,493,000</b>	<b>350,000</b>	<b>350,000</b>	<b>350,000</b>	<b>1,500,000</b>	<b>400,000</b>	<b>400,000</b>	<b>400,000</b>	<b>1,500,000</b>	<b>8,043,000</b>

Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	0	0	0	0	0	0	0	0	0	0	0
Community Works Fund	0	0	0	0	0	0	0	0	0	0	0
Reserves	300,000	2,493,000	350,000	350,000	350,000	1,500,000	400,000	400,000	400,000	1,500,000	8,043,000
Development Cost Charges	0	0	0	0	0	0	0	0	0	0	0
Borrowing	0	0	0	0	0	0	0	0	0	0	0
Developer/Other	0	0	0	0	0	0	0	0	0	0	0
Grants	0	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0	0	0
<b>Total</b>	<b>300,000</b>	<b>2,493,000</b>	<b>350,000</b>	<b>350,000</b>	<b>350,000</b>	<b>1,500,000</b>	<b>400,000</b>	<b>400,000</b>	<b>400,000</b>	<b>1,500,000</b>	<b>8,043,000</b>

Priority 2 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
No Projects											
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Funding Sources (Unfunded)

305 - Solid Waste  
 SW2 - Site Improvement  
 Priority 1 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Site Works and Investigations	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,000,000
Landfill Automation	0	0	125,000	0	0	0	0	125,000	0	0	250,000
Landfill Liner Design and Construction	0	0	7,500,000	0	1,000,000	0	850,000	0	0	0	9,350,000
Prep - Blasting, site Prep	1,000,000	2,500,000	0	0	0	0	0	0	0	0	3,500,000
<b>Total</b>	<b>1,100,000</b>	<b>2,600,000</b>	<b>7,725,000</b>	<b>100,000</b>	<b>1,100,000</b>	<b>100,000</b>	<b>950,000</b>	<b>225,000</b>	<b>100,000</b>	<b>100,000</b>	<b>14,100,000</b>

Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	0	0	0	0	0	0	0	0	0	0	0
Community Works Fund	0	0	0	0	0	0	0	0	0	0	0
Reserves	1,100,000	2,600,000	7,725,000	100,000	1,100,000	100,000	950,000	225,000	100,000	100,000	14,100,000
Development Cost Charges	0	0	0	0	0	0	0	0	0	0	0
Borrowing	0	0	0	0	0	0	0	0	0	0	0
Developer/Other	0	0	0	0	0	0	0	0	0	0	0
Grants	0	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0	0	0
<b>Total</b>	<b>1,100,000</b>	<b>2,600,000</b>	<b>7,725,000</b>	<b>100,000</b>	<b>1,100,000</b>	<b>100,000</b>	<b>950,000</b>	<b>225,000</b>	<b>100,000</b>	<b>100,000</b>	<b>14,100,000</b>

Priority 2 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
No Projects											
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Funding Sources (Unfunded)

305 - Solid Waste  
 SW3 - Gas Management  
 Priority 1 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Landfill and Leachate Gas Headers Areas 2 and 3	0	0	0	0	0	0	0	800,000	0	0	800,000
Landfill Gas & Leachate Recirculation Laterals	450,000	450,000	450,000	450,000	450,000	450,000	450,000	450,000	450,000	450,000	4,500,000
<b>Total</b>	<b>450,000</b>	<b>450,000</b>	<b>450,000</b>	<b>450,000</b>	<b>450,000</b>	<b>450,000</b>	<b>450,000</b>	<b>1,250,000</b>	<b>450,000</b>	<b>450,000</b>	<b>5,300,000</b>

Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	0	0	0	0	0	0	0	0	0	0	0
Community Works Fund	0	0	0	0	0	0	0	0	0	0	0
Reserves	450,000	450,000	450,000	450,000	450,000	450,000	450,000	1,250,000	450,000	450,000	5,300,000
Development Cost Charges	0	0	0	0	0	0	0	0	0	0	0
Borrowing	0	0	0	0	0	0	0	0	0	0	0
Developer/Other	0	0	0	0	0	0	0	0	0	0	0
Grants	0	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0	0	0
<b>Total</b>	<b>450,000</b>	<b>450,000</b>	<b>450,000</b>	<b>450,000</b>	<b>450,000</b>	<b>450,000</b>	<b>450,000</b>	<b>1,250,000</b>	<b>450,000</b>	<b>450,000</b>	<b>5,300,000</b>

Priority 2 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
No Projects											
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Funding Sources (Unfunded)

305 - Solid Waste  
 SW4 - Leachate Management  
 Priority 1 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Leachate Perimeter Pipe	0	0	225,000	0	0	0	0	0	0	0	225,000
Odour Control and Leachate Treatment	0	0	100,000	0	1,000,000	0	0	0	0	0	1,100,000
<b>Total</b>	<b>0</b>	<b>0</b>	<b>325,000</b>	<b>0</b>	<b>1,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,325,000</b>

Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	0	0	0	0	0	0	0	0	0	0	0
Community Works Fund	0	0	0	0	0	0	0	0	0	0	0
Reserves	0	0	325,000	0	1,000,000	0	0	0	0	0	1,325,000
Development Cost Charges	0	0	0	0	0	0	0	0	0	0	0
Borrowing	0	0	0	0	0	0	0	0	0	0	0
Developer/Other	0	0	0	0	0	0	0	0	0	0	0
Grants	0	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0	0	0
<b>Total</b>	<b>0</b>	<b>0</b>	<b>325,000</b>	<b>0</b>	<b>1,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,325,000</b>

Priority 2 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
No Projects											
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Funding Sources (Unfunded)

305 - Solid Waste  
 SW5 - Drainage & Groundwater Management  
 Priority 1 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Drainage & Groundwater Management	0	0	0	50,000	250,000	0	0	0	50,000	250,000	600,000
Leachate LS - North East Corner - Pump Station (Area 3)	0	0	1,100,000	0	0	0	0	0	0	0	1,100,000
Stormwater Bypass System	0	250,000	300,000	250,000	4,650,000	0	500,000	2,900,000	0	0	8,850,000
<b>Total</b>	<b>0</b>	<b>250,000</b>	<b>1,400,000</b>	<b>300,000</b>	<b>4,900,000</b>	<b>0</b>	<b>500,000</b>	<b>2,900,000</b>	<b>50,000</b>	<b>250,000</b>	<b>10,550,000</b>

Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	0	0	0	0	0	0	0	0	0	0	0
Community Works Fund	0	0	0	0	0	0	0	0	0	0	0
Reserves	0	250,000	1,400,000	300,000	4,900,000	0	500,000	2,900,000	50,000	250,000	10,550,000
Development Cost Charges	0	0	0	0	0	0	0	0	0	0	0
Borrowing	0	0	0	0	0	0	0	0	0	0	0
Developer/Other	0	0	0	0	0	0	0	0	0	0	0
Grants	0	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0	0	0
<b>Total</b>	<b>0</b>	<b>250,000</b>	<b>1,400,000</b>	<b>300,000</b>	<b>4,900,000</b>	<b>0</b>	<b>500,000</b>	<b>2,900,000</b>	<b>50,000</b>	<b>250,000</b>	<b>10,550,000</b>

Priority 2 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
No Projects											
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Funding Sources (Unfunded)

305 - Solid Waste  
 SW6 - Recycling & Waste Management  
 Priority 1 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Facility - Recycling Study	0	0	0	0	0	300,000	0	0	0	0	300,000
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>300,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>300,000</b>

Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	0	0	0	0	0	0	0	0	0	0	0
Community Works Fund	0	0	0	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	300,000	0	0	0	0	300,000
Development Cost Charges	0	0	0	0	0	0	0	0	0	0	0
Borrowing	0	0	0	0	0	0	0	0	0	0	0
Developer/Other	0	0	0	0	0	0	0	0	0	0	0
Grants	0	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0	0	0
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>300,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>300,000</b>

Priority 2 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
No Projects											
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Funding Sources (Unfunded)

305 - Solid Waste  
 SW7 - Landfill Area Development  
 Priority 1 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Mechanic Shop - Phase 2 (Enclosure and electrical build out)	0	0	0	400,000	0	0	0	0	0	0	400,000
Mechanic Shop - Phase 3 (Wash bay)	0	0	0	0	0	0	0	0	0	800,000	800,000
Road Construction	100,000	0	250,000	0	250,000	0	0	0	250,000	0	850,000
Stockpiles and Reprocessing Areas Relocation	3,458,000	0	4,300,000	1,800,000	1,800,000	1,800,000	0	0	0	0	13,158,000
<b>Total</b>	<b>3,558,000</b>	<b>0</b>	<b>4,550,000</b>	<b>2,200,000</b>	<b>2,050,000</b>	<b>1,800,000</b>	<b>0</b>	<b>0</b>	<b>250,000</b>	<b>800,000</b>	<b>15,208,000</b>

Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	0	0	0	0	0	0	0	0	0	0	0
Community Works Fund	0	0	0	0	0	0	0	0	0	0	0
Reserves	3,558,000	0	4,550,000	1,800,000	2,050,000	1,800,000	0	0	250,000	0	14,008,000
Development Cost Charges	0	0	0	0	0	0	0	0	0	0	0
Borrowing	0	0	0	0	0	0	0	0	0	0	0
Developer/Other	0	0	0	0	0	0	0	0	0	0	0
Grants	0	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	400,000	0	0	0	0	0	800,000	1,200,000
<b>Total</b>	<b>3,558,000</b>	<b>0</b>	<b>4,550,000</b>	<b>2,200,000</b>	<b>2,050,000</b>	<b>1,800,000</b>	<b>0</b>	<b>0</b>	<b>250,000</b>	<b>800,000</b>	<b>15,208,000</b>

Priority 2 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
No Projects											
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Funding Sources (Unfunded)

305 - Solid Waste  
 SW8 - Closure & Reclamation  
 Priority 1 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Progressive Closure	0	0	250,000	0	800,000	0	1,000,000	0	0	0	2,050,000
<b>Total</b>	<b>0</b>	<b>0</b>	<b>250,000</b>	<b>0</b>	<b>800,000</b>	<b>0</b>	<b>1,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,050,000</b>

Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	0	0	0	0	0	0	0	0	0	0	0
Community Works Fund	0	0	0	0	0	0	0	0	0	0	0
Reserves	0	0	250,000	0	800,000	0	1,000,000	0	0	0	2,050,000
Development Cost Charges	0	0	0	0	0	0	0	0	0	0	0
Borrowing	0	0	0	0	0	0	0	0	0	0	0
Developer/Other	0	0	0	0	0	0	0	0	0	0	0
Grants	0	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0	0	0
<b>Total</b>	<b>0</b>	<b>0</b>	<b>250,000</b>	<b>0</b>	<b>800,000</b>	<b>0</b>	<b>1,000,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,050,000</b>

Priority 2 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
No Projects											
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Funding Sources (Unfunded)



305 - Solid Waste  
 SW9 - Solid Waste Renewal  
 Priority 1 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Infrastructure Renewal	110,000	460,000	460,000	460,000	460,000	1,960,000	460,000	460,000	460,000	460,000	5,750,000
<b>Total</b>	<b>110,000</b>	<b>460,000</b>	<b>460,000</b>	<b>460,000</b>	<b>460,000</b>	<b>1,960,000</b>	<b>460,000</b>	<b>460,000</b>	<b>460,000</b>	<b>460,000</b>	<b>5,750,000</b>

Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	0	0	0	0	0	0	0	0	0	0	0
Community Works Fund	0	0	0	0	0	0	0	0	0	0	0
Reserves	110,000	460,000	460,000	460,000	460,000	1,960,000	460,000	460,000	460,000	460,000	5,750,000
Development Cost Charges	0	0	0	0	0	0	0	0	0	0	0
Borrowing	0	0	0	0	0	0	0	0	0	0	0
Developer/Other	0	0	0	0	0	0	0	0	0	0	0
Grants	0	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0	0	0
<b>Total</b>	<b>110,000</b>	<b>460,000</b>	<b>460,000</b>	<b>460,000</b>	<b>460,000</b>	<b>1,960,000</b>	<b>460,000</b>	<b>460,000</b>	<b>460,000</b>	<b>460,000</b>	<b>5,750,000</b>

Priority 2 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
No Projects											
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Funding Sources (Unfunded)

## STORM DRAINAGE

### Storm Drainage - Categories

Cost Centre	Category Code	Name	Description	Total Cost 2021-2030 (P1)
306 - Storm Drainage	D1	Hydraulic Upgrading Program	Estimated expenditures to cover hydraulic improvements to the storm drainage system. These projects are taken directly from the area drainage plans (North, Rutland, Central, Downtown, South Mission and South East Kelowna). Projects are ranked according to priority.	43,038,274
306 - Storm Drainage	D2	Storm Drainage Quality Program	This program includes storm water quality projects taken from the area drainage plans and forms the overall work program. The program includes a hydrocarbon and sediment reduction program along high traffic/accident routes. The program considers priority sanding routes, environmental risk, accident rate and coordinated opportunities as criteria for location selection.	600,000
306 - Storm Drainage	D3	Storm Water Renewal	This program provides for the renewal and replacement of pipes, pump stations, and treatment facilities.	2,895,457
			Grand Total	46,533,731

Storm Drainage - Categories

Priority 1 - Costs

Code	Name	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
D1	Hydraulic Upgrading Program	3,333,300	9,250,000	6,481,960	6,542,623	6,402,190	6,971,863	916,667	887,091	837,580	1,415,000	43,038,274
D2	Storm Drainage Quality Program	120,000	120,000	120,000	120,000	120,000	0	0	0	0	0	600,000
D3	Storm Water Renewal	380,000	310,000	360,000	340,000	340,000	320,000	543,690	101,517	84,862	115,388	2,895,457
Total		3,833,300	9,680,000	6,961,960	7,002,623	6,862,190	7,291,863	1,460,357	988,608	922,442	1,530,388	46,533,731

Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	500,000	1,027,787	949,315	1,691,909	2,272,395	798,822	793,690	988,608	922,442	1,496,548	11,441,516
Community Works Fund	500,000	289,475	750,000	0	33,333	0	0	0	0	33,840	1,606,648
Reserves	1,600,000	4,837,738	2,969,861	2,973,665	2,283,586	3,704,296	400,000	0	0	0	18,769,146
Development Cost Charges	0	0	0	0	0	0	0	0	0	0	0
Borrowing	0	0	0	0	0	0	0	0	0	0	0
Developer/Other	0	0	0	0	0	0	0	0	0	0	0
Grants	933,300	3,300,000	2,292,784	2,337,049	2,272,876	2,788,745	266,667	0	0	0	14,191,421
Utilities	300,000	225,000	0	0	0	0	0	0	0	0	525,000
Total	3,833,300	9,680,000	6,961,960	7,002,623	6,862,190	7,291,863	1,460,357	988,608	922,442	1,530,388	46,533,731

Storm Drainage - Categories  
Priority 2 - Costs

Code	Name	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total Cost 2021-2030 (P2)
D1	Hydraulic Upgrading Program	0	3,229,900	4,188,040	3,875,513	3,344,653	865,000	1,800,000	1,825,000	850,000	2,040,000	22,018,106
D2	Storm Drainage Quality Program	0	0	0	0	0	120,000	120,000	120,000	120,000	120,000	600,000
D3	Storm Water Renewal	0	0	150,000	0	0	0	255,000	255,000	255,000	255,000	1,170,000
	<b>Total</b>	<b>0</b>	<b>3,229,900</b>	<b>4,338,040</b>	<b>3,875,513</b>	<b>3,344,653</b>	<b>985,000</b>	<b>2,175,000</b>	<b>2,200,000</b>	<b>1,225,000</b>	<b>2,415,000</b>	<b>23,788,106</b>

Funding Sources (Unfunded)

306 - Storm Drainage  
D1 - Hydraulic Upgrading Program  
Priority 1 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Burtch Extension	0	0	0	0	720,000	0	0	0	0	0	720,000
Frost and Frazer Lake Stormwater Improvements	0	0	0	200,000	0	0	0	0	0	0	200,000
Gopher Creek (channel improvements)	0	0	0	0	0	0	100,000	0	0	0	100,000
Gopher Creek (Springfield - Old Joe Riche)	0	0	0	500,000	0	0	0	0	0	300,000	800,000
Knox Mountain Geotechnical Engineering	1,000,000	1,000,000	750,000	0	0	0	0	0	0	0	2,750,000
McKenzie Rd Channel Improvements	0	0	0	0	0	0	150,000	0	0	0	150,000
Mill Creek Flood Protection		8,250,000	5,731,960	5,842,623	5,682,190	6,971,863	666,667	887,091	837,580	0	34,869,974
Richter (Raymer - Birch)	0	0	0	0	0	0	0	0	0	625,000	625,000
Spiers Rd and Heimlich Rd Ph. 2 (Spiers Rd)	0	0	0	0	0	0	0	0	0	350,000	350,000
Thompson Creek Upgrades (Lakeshore)	0	0	0	0	0	0	0	0	0	140,000	140,000
<b>Total</b>	<b>1,000,000</b>	<b>9,250,000</b>	<b>6,481,960</b>	<b>6,542,623</b>	<b>6,402,190</b>	<b>6,971,863</b>	<b>916,667</b>	<b>887,091</b>	<b>837,580</b>	<b>1,415,000</b>	<b>40,704,974</b>

Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	0	637,262	469,315	1,231,909	1,845,728	478,822	250,000	887,091	837,580	1,381,160	8,018,867
Community Works Fund	500,000	250,000	750,000	0	0	0	0	0	0	33,840	1,533,840
Reserves	1,600,000	4,837,738	2,969,861	2,973,665	2,283,586	3,704,296	400,000	0	0	0	18,769,146
Development Cost Charges	0	0	0	0	0	0	0	0	0	0	0
Borrowing	0	0	0	0	0	0	0	0	0	0	0
Developer/Other	0	0	0	0	0	0	0	0	0	0	0
Grants	933,300	3,300,000	2,292,784	2,337,049	2,272,876	2,788,745	266,667	0	0	0	14,191,421
Utilities	300,000	225,000	0	0	0	0	0	0	0	0	525,000
<b>Total</b>	<b>3,333,300</b>	<b>9,250,000</b>	<b>6,481,960</b>	<b>6,542,623</b>	<b>6,402,190</b>	<b>6,971,863</b>	<b>916,667</b>	<b>887,091</b>	<b>837,580</b>	<b>1,415,000</b>	<b>43,038,274</b>

Priority 2 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Brandt's Creek East (Bonn - Sexsmith)	0	0	0	0	0	0	150,000	0	0	0	150,000
Design Flood Protection Upgrades (Clement to Brandt's Creek)	0	0	0	500,000	0	0	0	0	0	0	500,000
Downtown drainage project	0	0	0	0	0	0	1,000,000	1,000,000	0	0	2,000,000
Francis Brook @ McKenzie / Gibson	0	0	0	0	145,000	0	0	0	0	0	145,000
Future Hydraulic Projects	0	0	0	0	0	95,000	0	0	0	70,000	165,000
Geotechnical program	0	0	0	500,000	0	0	0	0	500,000	500,000	1,500,000
Gopher Creek (Kloppenburg to Springfield)	0	0	0	365,000	248,510	0	0	0	0	0	613,510
Gordon Dr. (Laurier - Sutherland)	0	0	0	0	0	0	0	175,000	0	0	175,000
KLO Road (Mission Creek - Harvest Club)	0	0	0	150,000	0	0	0	0	0	0	150,000

Maquinna Rd	0	100,000	0	0	0	0	0	0	0	0	100,000
McCulloch Road (Harvest Club - Pooley)	0	0	0	325,000	0	0	0	0	0	0	325,000
Mill Creek Channel Dredging (Mouth to Richter)	0	0	0	0	0	0	0	0	0	250,000	250,000
Mill Creek Dredging	0	0	200,000	200,000	0	0	0	0	0	220,000	620,000
Mill Creek Flood Protection	0	2,979,900	3,518,040	1,685,513	1,901,143	0	0	0	0	0	10,084,596
Morrison/Moyer Pond	0	0	0	0	0	0	0	0	0	850,000	850,000
Rifle Road to Mill Creek	0	0	0	0	150,000	0	0	0	0	0	150,000
Small dam upgrades	0	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,350,000
Spiers Rd and Heimlich Rd Ph. 2 (Spiers Rd)	0	0	0	0	0	0	0	0	200,000	0	200,000
Springfield @ Gopher Creek / Belgo @ Clarissa	0	0	0	0	0	120,000	0	0	0	0	120,000
Storage Swainson Rd & McKenzie Rd	0	0	220,000	0	0	0	0	0	0	0	220,000
Sunset Dr Gate Valves	0	0	100,000	0	0	0	0	0	0	0	100,000
Swainson Road to McKenzie Rd.	0	0	0	0	250,000	0	0	0	0	0	250,000
Trench Place - Geotechnical	0	0	0	0	500,000	500,000	500,000	500,000	0	0	2,000,000
<b>Total</b>	<b>0</b>	<b>3,229,900</b>	<b>4,188,040</b>	<b>3,875,513</b>	<b>3,344,653</b>	<b>865,000</b>	<b>1,800,000</b>	<b>1,825,000</b>	<b>850,000</b>	<b>2,040,000</b>	<b>22,018,106</b>

Funding Sources (Unfunded)

306 - Storm Drainage  
D2 - Storm Drainage Quality Program  
Priority 1 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Belgo Road @Clarissa	120,000	0	0	0	0	0	0	0	0	0	120,000
Containment Devices	0	0	120,000	120,000	120,000	0	0	0	0	0	360,000
Redlich Pond (diversion, treatment, and overflow)	0	120,000	0	0	0	0	0	0	0	0	120,000
<b>Total</b>	<b>120,000</b>	<b>120,000</b>	<b>120,000</b>	<b>120,000</b>	<b>120,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>600,000</b>

Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation		80,525	120,000	120,000	86,667	0	0	0	0	0	407,192
Community Works Fund	0	39,475	0	0	33,333	0	0	0	0	0	72,808
Reserves	0	0	0	0	0	0	0	0	0	0	0
Development Cost Charges	0	0	0	0	0	0	0	0	0	0	0
Borrowing	0	0	0	0	0	0	0	0	0	0	0
Developer/Other	0	0	0	0	0	0	0	0	0	0	0
Grants	0	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0	0	0
<b>Total</b>	<b>0</b>	<b>120,000</b>	<b>120,000</b>	<b>120,000</b>	<b>120,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>480,000</b>

Priority 2 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Containment Devices	0	0	0	0	0	120,000	120,000	120,000	120,000	120,000	600,000
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>120,000</b>	<b>120,000</b>	<b>120,000</b>	<b>120,000</b>	<b>120,000</b>	<b>600,000</b>

Funding Sources (Unfunded)

306 - Storm Drainage  
D3 - Storm Water Renewal  
Priority 1 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Asset Renewal Projects	380,000	310,000	360,000	340,000	340,000	320,000	543,690	101,517	84,862	115,388	2,895,457
<b>Total</b>	<b>380,000</b>	<b>310,000</b>	<b>360,000</b>	<b>340,000</b>	<b>340,000</b>	<b>320,000</b>	<b>543,690</b>	<b>101,517</b>	<b>84,862</b>	<b>115,388</b>	<b>2,895,457</b>

Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	380,000	310,000	360,000	340,000	340,000	320,000	543,690	101,517	84,862	115,388	2,895,457
Community Works Fund	0	0	0	0	0	0	0	0	0	0	0
Reserves		0	0	0	0	0	0	0	0	0	0
Development Cost Charges	0	0	0	0	0	0	0	0	0	0	0
Borrowing	0	0	0	0	0	0	0	0	0	0	0
Developer/Other	0	0	0	0	0	0	0	0	0	0	0
Grants	0	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0	0	0
<b>Total</b>	<b>380,000</b>	<b>310,000</b>	<b>360,000</b>	<b>340,000</b>	<b>340,000</b>	<b>320,000</b>	<b>543,690</b>	<b>101,517</b>	<b>84,862</b>	<b>115,388</b>	<b>2,895,457</b>

Priority 2 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Asset Renewal Projects	0	0	150,000	0	0	0	255,000	255,000	255,000	255,000	1,170,000
<b>Total</b>	<b>0</b>	<b>0</b>	<b>150,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>255,000</b>	<b>255,000</b>	<b>255,000</b>	<b>255,000</b>	<b>1,170,000</b>

Funding Sources (Unfunded)



## INFORMATION SERVICES

### Information Services - Categories

Cost Centre	Category Code	Name	Description	Total Cost 2021-2030 (P1)
308 - Info. Serv.	I1	Front Office Equipment	Information Services have been utilizing a 5 year replacement cycle for desktop equipment which includes computers, printers, monitors, scanners and software. It also includes work group equipment such as large format plotters and copiers.	4,068,831
308 - Info. Serv.	I2	Server & Data Storage	To provide equipment and software in City Hall data centre to support the various systems in place for staff and includes equipment for the Fire Hall data centre. Included are servers, disk storage, tape backups and the related software.	1,220,017
308 - Info. Serv.	I3	Major System Projects	Major systems projects include Class Registration Software Replacement and Online Platform Redevelopment.	4,118,938
308 - Info. Serv.	I4	Communications Systems	To provide a networking environment that interconnects the various places and spaces used by City staff, this budget will support the expansion of the City's fibre optic ring which will reduce need for leased communication lines. Network components that have reached the end of their serviceable life will also be replaced.	1,747,215
			Grand Total	11,155,001

Information Services - Categories

Priority 1 - Costs

Code	Name	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
I1	Front Office Equipment	435,000	285,679	503,254	454,839	576,425	310,466	206,619	475,306	535,150	286,093	4,068,831
I2	Server & Data Storage	190,000	88,892	111,230	222,966	50,221	44,698	220,758	46,750	45,823	198,679	1,220,017
I3	Major System Projects	526,100	183,710	2,260,000	191,114	160,707	232,431	144,168	149,601	100,812	170,295	4,118,938
I4	Communications Systems	155,000	103,335	250,212	136,455	245,862	291,371	140,105	143,500	146,228	135,147	1,747,215
<b>Total</b>		<b>1,306,100</b>	<b>661,616</b>	<b>3,124,696</b>	<b>1,005,374</b>	<b>1,033,215</b>	<b>878,966</b>	<b>711,650</b>	<b>815,157</b>	<b>828,013</b>	<b>790,214</b>	<b>11,155,001</b>

Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	455,700	611,616	814,696	955,374	983,215	828,966	661,650	765,157	778,013	740,214	7,594,601
Community Works Fund	187,500	0	0	0	0	0	0	0	0	0	187,500
Reserves	537,900	0	2,260,000	0	0	0	0	0	0	0	2,797,900
Development Cost Charges	0	0	0	0	0	0	0	0	0	0	0
Borrowing	0	0	0	0	0	0	0	0	0	0	0
Developer/Other	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	500,000
Grants	0	0	0	0	0	0	0	0	0	0	0
Utilities	75,000	0	0	0	0	0	0	0	0	0	75,000
<b>Total</b>	<b>1,306,100</b>	<b>661,616</b>	<b>3,124,696</b>	<b>1,005,374</b>	<b>1,033,215</b>	<b>878,966</b>	<b>711,650</b>	<b>815,157</b>	<b>828,013</b>	<b>790,214</b>	<b>11,155,001</b>

Information Services - Categories

Priority 2 - Costs

Code	Name	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total Cost 2021-2030 (P2)
I1	Front Office Equipment	0	56,213	0	44,949	0	36,823	22,689	33,037	48,776	66,702	309,189
I2	Server & Data Storage	0	61,108	0	22,034	0	5,302	24,242	3,250	4,177	46,321	166,434
I3	Major System Projects	100,000	226,290	0	18,886	0	27,569	15,832	10,399	9,188	39,705	447,869
I4	Communications Systems	0	36,665	0	8,545	0	28,629	9,895	6,500	8,772	19,853	118,859
	<b>Total</b>	<b>100,000</b>	<b>380,276</b>	<b>0</b>	<b>94,414</b>	<b>0</b>	<b>98,323</b>	<b>72,658</b>	<b>53,186</b>	<b>70,913</b>	<b>172,581</b>	<b>1,042,351</b>

Funding Sources (Unfunded)

308 - Information Services  
 I1 - Front Office Equipment  
 Priority 1 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Front Office Equipment	435,000	285,679	503,254	454,839	576,425	310,466	206,619	475,306	535,150	286,093	4,068,831
<b>Total</b>	<b>435,000</b>	<b>285,679</b>	<b>503,254</b>	<b>454,839</b>	<b>576,425</b>	<b>310,466</b>	<b>206,619</b>	<b>475,306</b>	<b>535,150</b>	<b>286,093</b>	<b>4,068,831</b>

Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	150,000	285,679	503,254	454,839	576,425	310,466	206,619	475,306	535,150	286,093	3,783,831
Community Works Fund	0	0	0	0	0	0	0	0	0	0	0
Reserves	285,000	0	0	0	0	0	0	0	0	0	285,000
Development Cost Charges	0	0	0	0	0	0	0	0	0	0	0
Borrowing	0	0	0	0	0	0	0	0	0	0	0
Developer/Other	0	0	0	0	0	0	0	0	0	0	0
Grants	0	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0	0	0
<b>Total</b>	<b>435,000</b>	<b>285,679</b>	<b>503,254</b>	<b>454,839</b>	<b>576,425</b>	<b>310,466</b>	<b>206,619</b>	<b>475,306</b>	<b>535,150</b>	<b>286,093</b>	<b>4,068,831</b>

Priority 2 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Front Office Equipment	0	56,213	0	44,949	0	36,823	22,689	33,037	48,776	66,702	309,189
<b>Total</b>	<b>0</b>	<b>56,213</b>	<b>0</b>	<b>44,949</b>	<b>0</b>	<b>36,823</b>	<b>22,689</b>	<b>33,037</b>	<b>48,776</b>	<b>66,702</b>	<b>309,189</b>

Funding Sources (Unfunded)

308 - Information Services  
 I2 - Server & Data Storage  
 Priority 1 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Server and Data Storage Equipment	190,000	88,892	111,230	222,966	50,221	44,698	220,758	46,750	45,823	198,679	1,220,017
<b>Total</b>	<b>190,000</b>	<b>88,892</b>	<b>111,230</b>	<b>222,966</b>	<b>50,221</b>	<b>44,698</b>	<b>220,758</b>	<b>46,750</b>	<b>45,823</b>	<b>198,679</b>	<b>1,220,017</b>

Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	190,000	88,892	111,230	222,966	50,221	44,698	220,758	46,750	45,823	198,679	1,220,017
Community Works Fund	0	0	0	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0	0	0	0
Development Cost Charges	0	0	0	0	0	0	0	0	0	0	0
Borrowing	0	0	0	0	0	0	0	0	0	0	0
Developer/Other	0	0	0	0	0	0	0	0	0	0	0
Grants	0	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0	0	0
<b>Total</b>	<b>190,000</b>	<b>88,892</b>	<b>111,230</b>	<b>222,966</b>	<b>50,221</b>	<b>44,698</b>	<b>220,758</b>	<b>46,750</b>	<b>45,823</b>	<b>198,679</b>	<b>1,220,017</b>

Priority 2 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Server and Data Storage Equipment	0	61,108	0	22,034	0	5,302	24,242	3,250	4,177	46,321	166,434
<b>Total</b>	<b>0</b>	<b>61,108</b>	<b>0</b>	<b>22,034</b>	<b>0</b>	<b>5,302</b>	<b>24,242</b>	<b>3,250</b>	<b>4,177</b>	<b>46,321</b>	<b>166,434</b>

Funding Sources (Unfunded)

308 - Information Services  
 I3 - Major System Projects  
 Priority 1 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Asset Management System - Phase 3	325,000	0	0	0	0	0	0	0	0	0	325,000
Major Systems Projects	201,100	183,710	2,260,000	191,114	160,707	232,431	144,168	149,601	100,812	170,295	3,793,938
<b>Total</b>	<b>526,100</b>	<b>183,710</b>	<b>2,260,000</b>	<b>191,114</b>	<b>160,707</b>	<b>232,431</b>	<b>144,168</b>	<b>149,601</b>	<b>100,812</b>	<b>170,295</b>	<b>4,118,938</b>

Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	65,700	183,710	0	191,114	160,707	232,431	144,168	149,601	100,812	170,295	1,398,538
Community Works Fund	187,500	0	0	0	0	0	0	0	0	0	187,500
Reserves	197,900	0	2,260,000	0	0	0	0	0	0	0	2,457,900
Development Cost Charges	0	0	0	0	0	0	0	0	0	0	0
Borrowing	0	0	0	0	0	0	0	0	0	0	0
Developer/Other	0	0	0	0	0	0	0	0	0	0	0
Grants	0	0	0	0	0	0	0	0	0	0	0
Utilities	75,000	0	0	0	0	0	0	0	0	0	75,000
<b>Total</b>	<b>526,100</b>	<b>183,710</b>	<b>2,260,000</b>	<b>191,114</b>	<b>160,707</b>	<b>232,431</b>	<b>144,168</b>	<b>149,601</b>	<b>100,812</b>	<b>170,295</b>	<b>4,118,938</b>

Priority 2 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Major Systems Projects	100,000	226,290	0	18,886	0	27,569	15,832	10,399	9,188	39,705	447,869
<b>Total</b>	<b>100,000</b>	<b>226,290</b>	<b>0</b>	<b>18,886</b>	<b>0</b>	<b>27,569</b>	<b>15,832</b>	<b>10,399</b>	<b>9,188</b>	<b>39,705</b>	<b>447,869</b>

Funding Sources (Unfunded)

308 - Information Services  
 I4 - Communications Systems  
 Priority 1 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Communications Networks Upgrades	105,000	53,335	200,212	86,455	195,862	241,371	90,105	93,500	96,228	85,147	1,247,215
Fibre Optic Service Line	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	500,000
<b>Total</b>	<b>155,000</b>	<b>103,335</b>	<b>250,212</b>	<b>136,455</b>	<b>245,862</b>	<b>291,371</b>	<b>140,105</b>	<b>143,500</b>	<b>146,228</b>	<b>135,147</b>	<b>1,747,215</b>

Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	50,000	53,335	200,212	86,455	195,862	241,371	90,105	93,500	96,228	85,147	1,192,215
Community Works Fund	0	0	0	0	0	0	0	0	0	0	0
Reserves	55,000	0	0	0	0	0	0	0	0	0	55,000
Development Cost Charges	0	0	0	0	0	0	0	0	0	0	0
Borrowing	0	0	0	0	0	0	0	0	0	0	0
Developer/Other	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	500,000
Grants	0	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0	0	0
<b>Total</b>	<b>155,000</b>	<b>103,335</b>	<b>250,212</b>	<b>136,455</b>	<b>245,862</b>	<b>291,371</b>	<b>140,105</b>	<b>143,500</b>	<b>146,228</b>	<b>135,147</b>	<b>1,747,215</b>

Priority 2 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Communications Networks Upgrades	0	36,665	0	8,545	0	28,629	9,895	6,500	8,772	19,853	118,859
<b>Total</b>	<b>0</b>	<b>36,665</b>	<b>0</b>	<b>8,545</b>	<b>0</b>	<b>28,629</b>	<b>9,895</b>	<b>6,500</b>	<b>8,772</b>	<b>19,853</b>	<b>118,859</b>

Funding Sources (Unfunded)

## VEHICLES

### Vehicles - Categories

Cost Centre	Category Code	Name	Description	Total Cost 2021-2030 (P1)
310 - Vehicles	V1	Additional Vehicles / Equipment	This budget supports the addition of new vehicles and equipment to the corporate fleet in response to increased service demand from population growth or additional services.	8,243,065
310 - Vehicles	V2	Vehicle / Equipment Renewal	As part of the City's vehicle replacement program, vehicles at the end of their service life cycles are replaced using funds from the equipment replacement reserve. Cars and light trucks have an average design life of 10 years.	42,152,479
			Grand Total	50,395,544



Vehicles - Categories

Priority 1 - Costs

Code	Name	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
V1	Additional Vehicles / Equipment	636,000	898,745	754,537	753,479	1,178,450	1,077,018	773,606	722,936	673,002	775,292	8,243,065
V2	Vehicle / Equipment Renewal	3,357,900	3,096,000	3,738,420	3,925,341	4,121,608	4,327,688	4,544,073	4,771,277	5,009,840	5,260,332	42,152,479
	<b>Total</b>	<b>3,993,900</b>	<b>3,994,745</b>	<b>4,492,957</b>	<b>4,678,820</b>	<b>5,300,058</b>	<b>5,404,706</b>	<b>5,317,679</b>	<b>5,494,213</b>	<b>5,682,842</b>	<b>6,035,624</b>	<b>50,395,544</b>

Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	11,000	0	0	0	0	0	0	0	0	0	11,000
Community Works Fund	0	0	0	0	0	0	0	0	0	0	0
Reserves	3,982,900	3,336,008	3,919,810	4,062,313	4,427,491	4,441,105	4,629,355	4,850,831	5,090,922	5,341,351	44,082,086
Development Cost Charges	0	0	0	0	0	0	0	0	0	0	0
Borrowing	0	0	0	0	0	0	0	0	0	0	0
Developer/Other	0	59,932	87,008	98,599	102,973	97,162	99,945	102,826	130,159	192,803	971,407
Grants	0	0	0	0	0	0	0	0	0	0	0
Utilities	0	598,805	486,139	517,908	769,594	866,439	588,379	540,556	461,761	501,470	5,331,051
<b>Total</b>	<b>3,993,900</b>	<b>3,994,745</b>	<b>4,492,957</b>	<b>4,678,820</b>	<b>5,300,058</b>	<b>5,404,706</b>	<b>5,317,679</b>	<b>5,494,213</b>	<b>5,682,842</b>	<b>6,035,624</b>	<b>50,395,544</b>

Vehicles - Categories

Priority 2 - Costs

Code	Name	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total Cost 2021-2030 (P2)
V1	Additional Vehicles / Equipment	130,000	0	0	0	0	0	0	0	0	0	130,000
V2	Vehicle / Equipment Renewal	0	0	0	0	0	0	0	0	0	0	0
Total		130,000	0	0	0	0	0	0	0	0	0	130,000

Funding Sources (Unfunded)

310 - Vehicles

V1 - Additional Vehicles / Equipment

Priority 1 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Additional Vehicles/Equipment - Buildings	120,000	7,273	7,408	13,076	8,094	8,958	6,520	11,662	7,502	11,327	201,820
Additional Vehicles/Equipment - Parks	110,000	17,627	26,406	20,463	22,303	19,212	29,324	18,429	21,507	24,008	309,279
Additional Vehicles/Equipment - Real Estate	0	32,951	27,828	30,611	32,744	33,279	36,612	30,884	32,412	32,349	289,670
Additional Vehicles/Equipment - Solid Waste	350,000	207,057	153,562	106,361	273,139	80,138	48,670	48,670	48,670	48,670	1,364,937
Additional Vehicles/Equipment - Transportation	45,000	35,032	53,194	65,060	72,576	68,992	64,101	72,735	101,150	157,468	735,308
Additional Vehicles/Equipment - Wastewater	0	272,189	272,189	329,047	481,719	751,944	439,685	415,590	331,559	340,693	3,634,615
Additional Vehicles/Equipment - Water	0	326,616	213,950	188,861	287,875	114,495	148,694	124,966	130,202	160,777	1,696,436
Graffiti Eradication Power Washer Replacement	11,000	0	0	0	0	0	0	0	0	0	11,000
<b>Total</b>	<b>636,000</b>	<b>898,745</b>	<b>754,537</b>	<b>753,479</b>	<b>1,178,450</b>	<b>1,077,018</b>	<b>773,606</b>	<b>722,936</b>	<b>673,002</b>	<b>775,292</b>	<b>8,243,065</b>

Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	11,000	0	0	0	0	0	0	0	0	0	11,000
Community Works Fund	0	0	0	0	0	0	0	0	0	0	0
Reserves	625,000	240,008	181,390	136,972	305,883	113,417	85,282	79,554	81,082	81,019	1,929,607
Development Cost Charges	0	0	0	0	0	0	0	0	0	0	0
Borrowing	0	0	0	0	0	0	0	0	0	0	0
Developer/Other	0	59,932	87,008	98,599	102,973	97,162	99,945	102,826	130,159	192,803	971,407
Grants	0	0	0	0	0	0	0	0	0	0	0
Utilities	0	598,805	486,139	517,908	769,594	866,439	588,379	540,556	461,761	501,470	5,331,051
<b>Total</b>	<b>636,000</b>	<b>898,745</b>	<b>754,537</b>	<b>753,479</b>	<b>1,178,450</b>	<b>1,077,018</b>	<b>773,606</b>	<b>722,936</b>	<b>673,002</b>	<b>775,292</b>	<b>8,243,065</b>

Priority 2 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Additional Vehicles/Equipment - Fire	40,000	0	0	0	0	0	0	0	0	0	40,000
Additional Vehicles/Equipment - Parks	90,000	0	0	0	0	0	0	0	0	0	90,000
<b>Total</b>	<b>130,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>130,000</b>

Funding Sources (Unfunded)

310 - Vehicles  
V2 - Vehicle / Equipment Renewal  
Priority 1 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Vehicle/Equipment Renewal	3,357,900	3,096,000	3,738,420	3,925,341	4,121,608	4,327,688	4,544,073	4,771,277	5,009,840	5,260,332	42,152,479
<b>Total</b>	<b>3,357,900</b>	<b>3,096,000</b>	<b>3,738,420</b>	<b>3,925,341</b>	<b>4,121,608</b>	<b>4,327,688</b>	<b>4,544,073</b>	<b>4,771,277</b>	<b>5,009,840</b>	<b>5,260,332</b>	<b>42,152,479</b>

Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	0	0	0	0	0	0	0	0	0	0	0
Community Works Fund	0	0	0	0	0	0	0	0	0	0	0
Reserves	3,357,900	3,096,000	3,738,420	3,925,341	4,121,608	4,327,688	4,544,073	4,771,277	5,009,840	5,260,332	42,152,479
Development Cost Charges	0	0	0	0	0	0	0	0	0	0	0
Borrowing	0	0	0	0	0	0	0	0	0	0	0
Developer/Other	0	0	0	0	0	0	0	0	0	0	0
Grants	0	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0	0	0
<b>Total</b>	<b>3,357,900</b>	<b>3,096,000</b>	<b>3,738,420</b>	<b>3,925,341</b>	<b>4,121,608</b>	<b>4,327,688</b>	<b>4,544,073</b>	<b>4,771,277</b>	<b>5,009,840</b>	<b>5,260,332</b>	<b>42,152,479</b>

Priority 2 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
No Projects											
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Funding Sources (Unfunded)

FIRE

Fire - Categories

Cost Centre	Category Code	Name	Description	Total Cost 2021-2030 (P1)
311 - Fire	F1	Vehicle / Equipment Renewal	As part of the Fire Departments vehicle/equipment replacement program, vehicles and equipment at the end of their service life cycles are replaced using funds from the Fire Departments equipment replacement reserve.	8,262,643
311 - Fire	F2	Additional Vehicles / Equipment	This budget supports the addition of new vehicles and equipment to the Fire Department in response to increased service demand from population growth.	1,670,919
311 - Fire	F3	Communications Systems	To provide for radio system improvements or replacement, including dispatch requirements	2,898,796
			Grand Total	12,832,358

Fire - Categories

Priority 1 - Costs

Code	Name	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
F1	Vehicle / Equipment Renewal	110,000	3,324,546	0	0	0	0	2,778,822	282,500	686,393	1,080,382	8,262,643
F2	Additional Vehicles / Equipment	0	86,133	87,855	177,275	91,405	93,233	95,097	126,942	557,461	355,518	1,670,919
F3	Communications Systems	0	450,000	230,000	581,000	625,000	229,600	30,000	66,000	452,233	234,963	2,898,796
Total		110,000	3,860,679	317,855	758,275	716,405	322,833	2,903,919	475,442	1,696,087	1,670,863	12,832,358

Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	0	0	0	0	0	0	0	0	0	0	0
Community Works Fund	0	0	0	0	0	0	0	0	0	0	0
Reserves	110,000	3,860,679	317,855	758,275	716,405	322,833	2,903,919	475,442	1,696,087	1,670,863	12,832,358
Development Cost Charges	0	0	0	0	0	0	0	0	0	0	0
Borrowing	0	0	0	0	0	0	0	0	0	0	0
Developer/Other	0	0	0	0	0	0	0	0	0	0	0
Grants	0	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0	0	0
Total	110,000	3,860,679	317,855	758,275	716,405	322,833	2,903,919	475,442	1,696,087	1,670,863	12,832,358

Fire - Categories  
 Priority 2 - Costs

Code	Name	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total Cost 2021-2030 (P2)
F1	Vehicle / Equipment Renewal	0	0	0	0	0	0	0	0	0	0	0
F2	Additional Vehicles / Equipment	0	0	0	0	0	0	0	0	0	0	0
F3	Communications Systems	0	0	0	0	0	0	0	0	0	0	0
Total		0	0	0	0	0	0	0	0	0	0	0

Funding Sources (Unfunded)

311 - Fire  
 F1 - Vehicle / Equipment Renewal  
 Priority 1 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
ATV	0	0	0	0	0	0	0	0	0	30,201	30,201
Bush Truck 1	0	0	0	0	0	0	0	282,500	0	0	282,500
Bush Truck 3	0	250,000	0	0	0	0	0	0	0	0	250,000
Bush Truck 5 (previously Engine 8)	0	325,000	0	0	0	0	0	0	0	0	325,000
Engine 1	0	952,000	0	0	0	0	0	0	0	0	952,000
Engine 2	0	0	0	0	0	0	923,635	0	0	0	923,635
Engine 4	0	0	0	0	0	0	923,635	0	0	0	923,635
Engine 5 (Glenmore)	0	0	0	0	0	0	0	0	0	1,050,181	1,050,181
Engine 7	0	597,546	0	0	0	0	0	0	0	0	597,546
Engine 9	0	0	0	0	0	0	0	0	686,393	0	686,393
Fire Equipment Replacement	110,000	0	0	0	0	0	0	0	0	0	110,000
Ladder 2	0	1,200,000	0	0	0	0	0	0	0	0	1,200,000
Rescue 1	0	0	0	0	0	0	931,552	0	0	0	931,552
<b>Total</b>	<b>110,000</b>	<b>3,324,546</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,778,822</b>	<b>282,500</b>	<b>686,393</b>	<b>1,080,382</b>	<b>8,262,643</b>

Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	0	0	0	0	0	0	0	0	0	0	0
Community Works Fund	0	0	0	0	0	0	0	0	0	0	0
Reserves	110,000	3,324,546	0	0	0	0	2,778,822	282,500	686,393	1,080,382	8,262,643
Development Cost Charges	0	0	0	0	0	0	0	0	0	0	0
Borrowing	0	0	0	0	0	0	0	0	0	0	0
Developer/Other	0	0	0	0	0	0	0	0	0	0	0
Grants	0	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0	0	0
<b>Total</b>	<b>110,000</b>	<b>3,324,546</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,778,822</b>	<b>282,500</b>	<b>686,393</b>	<b>1,080,382</b>	<b>8,262,643</b>

Priority 2 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
No Projects											
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Funding Sources (Unfunded)



311 - Fire  
 F2 - Additional Vehicles / Equipment  
 Priority 1 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Base Radio Upgrade	0	0	0	0	0	0	0	0	0	16,440	16,440
Extinguisher Training	0	0	0	0	0	0	0	0	0	39,703	39,703
Furniture - Communication System	0	0	0	0	0	0	0	0	0	100,000	100,000
GPS Unit	0	0	0	27,663	0	0	0	29,943	0	0	57,606
Pager Replacement	0	0	0	0	0	0	0	0	58,522	0	58,522
Phone System	0	0	0	0	0	0	0	0	400,000	0	400,000
Power Supply System & Generator	0	0	0	60,000	0	0	0	0	0	0	60,000
Replacement PA Amp	0	0	0	0	0	0	0	0	0	10,976	10,976
SCBA / Cylinders	0	86,133	87,855	89,612	91,405	93,233	95,097	96,999	98,939	100,918	840,191
Self Rescue Devices	0	0	0	0	0	0	0	0	0	87,481	87,481
<b>Total</b>	<b>0</b>	<b>86,133</b>	<b>87,855</b>	<b>177,275</b>	<b>91,405</b>	<b>93,233</b>	<b>95,097</b>	<b>126,942</b>	<b>557,461</b>	<b>355,518</b>	<b>1,670,919</b>

Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	0	0	0	0	0	0	0	0	0	0	0
Community Works Fund	0	0	0	0	0	0	0	0	0	0	0
Reserves	0	86,133	87,855	177,275	91,405	93,233	95,097	126,942	557,461	355,518	1,670,919
Development Cost Charges	0	0	0	0	0	0	0	0	0	0	0
Borrowing	0	0	0	0	0	0	0	0	0	0	0
Developer/Other	0	0	0	0	0	0	0	0	0	0	0
Grants	0	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0	0	0
<b>Total</b>	<b>0</b>	<b>86,133</b>	<b>87,855</b>	<b>177,275</b>	<b>91,405</b>	<b>93,233</b>	<b>95,097</b>	<b>126,942</b>	<b>557,461</b>	<b>355,518</b>	<b>1,670,919</b>

Priority 2 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
No Projects											
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Funding Sources (Unfunded)

311 - Fire  
 F3 - Communications Systems  
 Priority 1 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Annual Phone System Refresh	0	0	0	0	50,000	0	0	50,000	0	0	100,000
Annual Phone System Upgrades	0	0	30,000	30,000	0	30,000	30,000	0	30,000	30,000	180,000
Backup Dispatch Centre Renovations	0	0	0	35,000	0	0	0	0	0	0	35,000
Dispatch Centre - New	0	0	0	500,000	0	0	0	0	0	0	500,000
End User Radios - Replacement	0	0	0	0	0	50,000	0	0	422,233	174,963	647,196
Equipment - Communications Systems	0	0	0	0	0	20,000	0	0	0	0	20,000
FDM CAD Replacement	0	0	200,000	0	0	0	0	0	0	0	200,000
Furniture	0	0	0	0	0	129,600	0	0	0	0	129,600
NG911 Phone System	0	450,000	0	0	0	0	0	0	0	0	450,000
Radio Console System	0	0	0	0	575,000	0	0	0	0	0	575,000
UPS Upgrade	0	0	0	16,000	0	0	0	16,000	0	30,000	62,000
<b>Total</b>	<b>0</b>	<b>450,000</b>	<b>230,000</b>	<b>581,000</b>	<b>625,000</b>	<b>229,600</b>	<b>30,000</b>	<b>66,000</b>	<b>452,233</b>	<b>234,963</b>	<b>2,898,796</b>

Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	0	0	0	0	0	0	0	0	0	0	0
Community Works Fund	0	0	0	0	0	0	0	0	0	0	0
Reserves	0	450,000	230,000	581,000	625,000	229,600	30,000	66,000	452,233	234,963	2,898,796
Development Cost Charges	0	0	0	0	0	0	0	0	0	0	0
Borrowing	0	0	0	0	0	0	0	0	0	0	0
Developer/Other	0	0	0	0	0	0	0	0	0	0	0
Grants	0	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0	0	0
<b>Total</b>	<b>0</b>	<b>450,000</b>	<b>230,000</b>	<b>581,000</b>	<b>625,000</b>	<b>229,600</b>	<b>30,000</b>	<b>66,000</b>	<b>452,233</b>	<b>234,963</b>	<b>2,898,796</b>

Priority 2 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
No Projects											
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Funding Sources (Unfunded)

Water - Categories

Cost Centre	Category Code	Name	Description	Total Cost 2021-2030 (P1)
313 - Water	W1	DCC Pipes (Mains)	New water mains to accommodate growth.	30,842,000
313 - Water	W2	DCC Booster Stations & PRVs	New booster stations & PRV's to accommodate growth.	0
313 - Water	W3	DCC Water Treatment	New treatment capacity and facilities to accommodate growth.	350,000
313 - Water	W4	DCC Reservoirs & Filling Stations	New reservoirs and filling stations to accommodate growth.	9,785,000
313 - Water	W5	DCC Offsite & Oversize	The City's share of costs to oversize water infrastructure and to do work in excess of the developer's own needs.	1,172,000
313 - Water	W6	Network and Facility Renewal	Renewal of existing water mains, booster stations, PRVs, water treatment systems, reservoirs and filling stations that has reached the end of its service life.	43,675,000
313 - Water	W7	Network and Facility Improvements	Network and facility improvements to meet current standards. Contributed assets and water meters that are needed to support development and are funded from development.	11,270,000
313 - Water	W8	Irrigation Network Improvements	Network and Facility Improvements to meet current standards. Fire protection, upper watershed infrastructure, well stations and transmission mains are all included in this irrigation network.	10,950,000
Grand Total				108,044,000

Water - Categories

Priority 1 - Costs

Code	Name	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
W1	DCC Pipes (Mains)	0	500,000	5,700,000	0	3,500,000	4,000,000	500,000	1,542,000	8,100,000	7,000,000	30,842,000
W2	DCC Booster Stations & PRVs	0	0	0	0	0	0	0	0	0	0	0
W3	DCC Water Treatment	350,000	0	0	0	0	0	0	0	0	0	350,000
W4	DCC Reservoirs & Filling Stations	0	0	0	0	0	0	6,600,000	0	3,185,000	0	9,785,000
W5	DCC Offsite & Oversize	117,200	117,200	117,200	117,200	117,200	117,200	117,200	117,200	117,200	117,200	1,172,000
W6	Network and Facility Renewal	3,350,000	4,050,000	3,450,000	4,500,000	5,400,000	4,450,000	3,500,000	3,750,000	6,300,000	4,925,000	43,675,000
W7	Network and Facility Improvements	422,000	1,215,000	513,000	695,000	150,000	150,000	150,000	150,000	150,000	7,675,000	11,270,000
W8	Irrigation Network Improvements	270,000	220,000	220,000	820,000	1,320,000	2,820,000	1,320,000	1,320,000	1,320,000	1,320,000	10,950,000
Total		4,509,200	6,102,200	10,000,200	6,132,200	10,487,200	11,537,200	12,187,200	6,879,200	19,172,200	21,037,200	108,044,000

Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	0	0	0	0	0	0	0	0	0	0	0
Community Works Fund	0	0	0	0	0	0	0	0	0	0	0
Reserves	30,000	750,000	0	0	0	0	0	0	0	12,525,000	13,305,000
Development Cost Charges	58,600	552,100	5,684,500	58,600	3,513,100	4,014,600	7,059,700	1,063,984	8,053,300	58,600	30,117,084
Borrowing	0	0	0	0	0	0	0	0	0	0	0
Developer/Other	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	3,335,000	150,000	4,685,000
Grants	0	0	0	0	0	0	0	0	0	0	0
Utilities	4,270,600	4,650,100	4,165,700	5,923,600	6,824,100	7,372,600	4,977,500	5,665,216	7,783,900	8,303,600	59,936,916
Total	4,509,200	6,102,200	10,000,200	6,132,200	10,487,200	11,537,200	12,187,200	6,879,200	19,172,200	21,037,200	108,044,000

Water - Categories

Priority 2 - Costs

Code	Name	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total Cost 2021-2030 (P2)
W1	DCC Pipes (Mains)	0	0	0	0	0	0	5,332,800	0	0	0	5,332,800
W2	DCC Booster Stations & PRVs	0	0	0	0	0	0	0	0	0	0	0
W3	DCC Water Treatment	0	350,000	500,000	0	0	0	0	0	0	0	850,000
W4	DCC Reservoirs & Filling Stations	0	0	0	0	0	0	0	0	0	0	0
W5	DCC Offsite & Oversize	0	0	0	0	0	0	0	0	0	0	0
W6	Network and Facility Renewal	0	0	0	0	0	1,500,000	450,000	0	0	0	1,950,000
W7	Network and Facility Improvements	0	0	0	0	0	3,000,000	950,000	550,000	1,200,000	13,200,000	18,900,000
W8	Irrigation Network Improvements	0	0	0	1,500,000	0	0	0	0	0	0	1,500,000
<b>Total</b>		<b>0</b>	<b>350,000</b>	<b>500,000</b>	<b>1,500,000</b>	<b>0</b>	<b>4,500,000</b>	<b>6,732,800</b>	<b>550,000</b>	<b>1,200,000</b>	<b>13,200,000</b>	<b>28,532,800</b>

Funding Sources (Unfunded)

313 - Water  
W1 - DCC Pipes (Mains)  
Priority 1 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Cedar Creek Transmission System Stage 2	0	0	0	0	0	0	0	0	0	7,000,000	7,000,000
Clifton Main Upgrade 2 ---> from Grainger Rd. to Rio Dr. (formerly Skyline Supply Main)	0	0	0	0	0	0	0	1,542,000	0	0	1,542,000
Downtown Transmission Upgrades	0	500,000	0	0	0	0	0	0	0	0	500,000
Knox Mountain Transmission System Upgrades	0	0	0	0	0	4,000,000	0	0	0	0	4,000,000
Royal View TM - Gordon To Clifton	0	0	0	0	3,500,000	0	0	0	0	0	3,500,000
Royal View TM - Knox to Gordon	0	0	5,700,000	0	0	0	0	0	0	0	5,700,000
TM - Clifton to Dilworth	0	0	0	0	0	0	500,000	0	8,100,000	0	8,600,000
<b>Total</b>	<b>0</b>	<b>500,000</b>	<b>5,700,000</b>	<b>0</b>	<b>3,500,000</b>	<b>4,000,000</b>	<b>500,000</b>	<b>1,542,000</b>	<b>8,100,000</b>	<b>7,000,000</b>	<b>30,842,000</b>

Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	0	0	0	0	0	0	0	0	0	0	0
Community Works Fund	0	0	0	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0	0	7,000,000	7,000,000
Development Cost Charges	0	493,500	5,625,900	0	3,454,500	3,956,000	493,500	1,005,384	7,994,700	0	23,023,484
Borrowing	0	0	0	0	0	0	0	0	0	0	0
Developer/Other	0	0	0	0	0	0	0	0	0	0	0
Grants	0	0	0	0	0	0	0	0	0	0	0
Utilities	0	6,500	74,100	0	45,500	44,000	6,500	536,616	105,300	0	818,516
<b>Total</b>	<b>0</b>	<b>500,000</b>	<b>5,700,000</b>	<b>0</b>	<b>3,500,000</b>	<b>4,000,000</b>	<b>500,000</b>	<b>1,542,000</b>	<b>8,100,000</b>	<b>7,000,000</b>	<b>30,842,000</b>

Priority 2 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Poplar Point to Dilworth Mountain Transmission Upgrade Design (P2)	0	0	0	0	0	0	5,332,800	0	0	0	5,332,800
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,332,800</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,332,800</b>

Funding Sources (Unfunded)

313 - Water  
W2 - DCC Booster Stations & PRVs  
Priority 1 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
No Projects											
Total	0	0	0	0	0	0	0	0	0	0	0

Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	0	0	0	0	0	0	0	0	0	0	0
Community Works Fund	0	0	0	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0	0	0	0
Development Cost Charges	0	0	0	0	0	0	0	0	0	0	0
Borrowing	0	0	0	0	0	0	0	0	0	0	0
Developer/Other	0	0	0	0	0	0	0	0	0	0	0
Grants	0	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	0	0	0	0	0
Total	0	0	0	0	0	0	0	0	0	0	0

Priority 2 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
No Projects											
Total	0	0	0	0	0	0	0	0	0	0	0

Funding Sources (Unfunded)

313 - Water  
W3 - DCC Water Treatment  
Priority 1 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Poplar Point UV	350,000	0	0	0	0	0	0	0	0	0	350,000
<b>Total</b>	<b>350,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>350,000</b>

Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	0	0	0	0	0	0	0	0	0	0	0
Community Works Fund	0	0	0	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0	0	0	0
Development Cost Charges	0	0	0	0	0	0	0	0	0	0	0
Borrowing	0	0	0	0	0	0	0	0	0	0	0
Developer/Other	0	0	0	0	0	0	0	0	0	0	0
Grants	0	0	0	0	0	0	0	0	0	0	0
Utilities	350,000	0	0	0	0	0	0	0	0	0	350,000
<b>Total</b>	<b>350,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>350,000</b>

Priority 2 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Poplar Point UV (P2)	0	350,000	500,000	0	0	0	0	0	0	0	850,000
<b>Total</b>	<b>0</b>	<b>350,000</b>	<b>500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>850,000</b>

Funding Sources (Unfunded)



313 - Water  
W4 - DCC Reservoirs & Filling Stations  
Priority 1 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Frost Pump Station and Reservoir System Upgrade	0	0	0	0	0	0	0	0	3,185,000	0	3,185,000
419 Storage upgrade	0	0	0	0	0	0	6,600,000	0	0	0	6,600,000
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,600,000</b>	<b>0</b>	<b>3,185,000</b>	<b>0</b>	<b>9,785,000</b>

Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	0	0	0	0	0	0	0	0	0	0	0
Community Works Fund	0	0	0	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0	0	0	0
Development Cost Charges	0	0	0	0	0	0	6,507,600	0	0	0	6,507,600
Borrowing	0	0	0	0	0	0	0	0	0	0	0
Developer/Other	0	0	0	0	0	0	0	0	3,185,000	0	3,185,000
Grants	0	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	0	0	0	0	92,400	0	0	0	92,400
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,600,000</b>	<b>0</b>	<b>3,185,000</b>	<b>0</b>	<b>9,785,000</b>

Priority 2 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
No Projects											
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Funding Sources (Unfunded)

313 - Water  
W5 - DCC Offsite & Oversize  
Priority 1 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Offsite & Oversize - Water	117,200	117,200	117,200	117,200	117,200	117,200	117,200	117,200	117,200	117,200	1,172,000
<b>Total</b>	<b>117,200</b>	<b>117,200</b>	<b>117,200</b>	<b>117,200</b>	<b>117,200</b>	<b>117,200</b>	<b>117,200</b>	<b>117,200</b>	<b>117,200</b>	<b>117,200</b>	<b>1,172,000</b>

Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	0	0	0	0	0	0	0	0	0	0	0
Community Works Fund	0	0	0	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0	0	0	0
Development Cost Charges	58,600	58,600	58,600	58,600	58,600	58,600	58,600	58,600	58,600	58,600	586,000
Borrowing	0	0	0	0	0	0	0	0	0	0	0
Developer/Other	0	0	0	0	0	0	0	0	0	0	0
Grants	0	0	0	0	0	0	0	0	0	0	0
Utilities	58,600	58,600	58,600	58,600	58,600	58,600	58,600	58,600	58,600	58,600	586,000
<b>Total</b>	<b>117,200</b>	<b>117,200</b>	<b>117,200</b>	<b>117,200</b>	<b>117,200</b>	<b>117,200</b>	<b>117,200</b>	<b>117,200</b>	<b>117,200</b>	<b>117,200</b>	<b>1,172,000</b>

Priority 2 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
No Projects											
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Funding Sources (Unfunded)

313 - Water  
W6 - Network and Facility Renewal  
Priority 1 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Cast Iron Replacement Program	1,500,000	0	0	0	0	0	0	0	0	0	1,500,000
Clement Watermain	0	0	0	650,000	650,000	0	0	0	0	0	1,300,000
Ellis St (Knox Mtn - Clement)	0	550,000	1,200,000	0	0	0	0	0	0	0	1,750,000
Office Acoustic & Yard Security Items - Gulley Rd	100,000	0	0	0	0	0	0	0	0	0	100,000
PZ STRG UPGRADE PZ 530 Storage upgrade	0	0	0	0	0	0	0	0	1,500,000	0	1,500,000
SKYLINE PS - Station Upgrade - Safety Issues	1,250,000	0	0	0	0	0	0	0	800,000	1,000,000	3,050,000
Water Meter Replacement Program	500,000	1,500,000	1,500,000	1,300,000	1,750,000	1,000,000	0	0	0	0	7,550,000
Water Network and Facility Renewal	0	2,000,000	750,000	2,550,000	3,000,000	3,450,000	3,500,000	3,750,000	4,000,000	3,925,000	26,925,000
<b>Total</b>	<b>3,350,000</b>	<b>4,050,000</b>	<b>3,450,000</b>	<b>4,500,000</b>	<b>5,400,000</b>	<b>4,450,000</b>	<b>3,500,000</b>	<b>3,750,000</b>	<b>6,300,000</b>	<b>4,925,000</b>	<b>43,675,000</b>

Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	0	0	0	0	0	0	0	0	0	0	0
Community Works Fund	0	0	0	0	0	0	0	0	0	0	0
Reserves	30,000	0	0	0	0	0	0	0	0	0	30,000
Development Cost Charges	0	0	0	0	0	0	0	0	0	0	0
Borrowing	0	0	0	0	0	0	0	0	0	0	0
Developer/Other	0	0	0	0	0	0	0	0	0	0	0
Grants	0	0	0	0	0	0	0	0	0	0	0
Utilities	3,320,000	4,050,000	3,450,000	4,500,000	5,400,000	4,450,000	3,500,000	3,750,000	6,300,000	4,925,000	43,645,000
<b>Total</b>	<b>3,350,000</b>	<b>4,050,000</b>	<b>3,450,000</b>	<b>4,500,000</b>	<b>5,400,000</b>	<b>4,450,000</b>	<b>3,500,000</b>	<b>3,750,000</b>	<b>6,300,000</b>	<b>4,925,000</b>	<b>43,675,000</b>

Priority 2 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Burtch (KLO - Raymer) Watermain	0	0	0	0	0	0	450,000	0	0	0	450,000
Burtch (Raymer - Byrns) Watermain	0	0	0	0	0	1,500,000	0	0	0	0	1,500,000
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,500,000</b>	<b>450,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,950,000</b>

Funding Sources (Unfunded)

313 - Water  
W7 - Network and Facility Improvements  
Priority 1 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Altura FF Upgrade	0	0	100,000	0	0	0	0	0	0	0	100,000
Capozzi FF - Truswell	0	0	263,000	0	0	0	0	0	0	0	263,000
Chemical Storage Tank Replacement – Kettle Valley UV Facility	100,000	0	0	0	0	0	0	0	0	0	100,000
Dam Surveillance & Watershed Monitoring	22,000	0	0	0	0	0	0	0	0	0	22,000
Eldorado Pump Station Removal	0	0	0	0	0	0	0	0	0	2,000,000	2,000,000
Fairway Cr & Eagle Dr FF	0	0	0	545,000	0	0	0	0	0	0	545,000
Hydro Excavator Parking Facility	100,000	0	0	0	0	0	0	0	0	0	100,000
KLO Connection Main - Rutland	0	0	0	0	0	0	0	0	0	5,525,000	5,525,000
KLO Crossing	0	750,000	0	0	0	0	0	0	0	0	750,000
Snow Runoff Hydrology	50,000	0	0	0	0	0	0	0	0	0	50,000
Water Meter - New Installations	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,500,000
Young and Hazel Rd Existing FF deficiency	0	315,000	0	0	0	0	0	0	0	0	315,000
<b>Total</b>	<b>422,000</b>	<b>1,215,000</b>	<b>513,000</b>	<b>695,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>7,675,000</b>	<b>11,270,000</b>

Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	0	0	0	0	0	0	0	0	0	0	0
Community Works Fund	0	0	0	0	0	0	0	0	0	0	0
Reserves	0	750,000	0	0	0	0	0	0	0	5,525,000	6,275,000
Development Cost Charges	0	0	0	0	0	0	0	0	0	0	0
Borrowing	0	0	0	0	0	0	0	0	0	0	0
Developer/Other	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,500,000
Grants	0	0	0	0	0	0	0	0	0	0	0
Utilities	272,000	315,000	363,000	545,000	0	0	0	0	0	2,000,000	3,495,000
<b>Total</b>	<b>422,000</b>	<b>1,215,000</b>	<b>513,000</b>	<b>695,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>7,675,000</b>	<b>11,270,000</b>

Priority 2 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
KLO Connector	0	0	0	0	0	0	0	550,000	0	0	550,000
Minor Interconnections	0	0	0	0	0	3,000,000	0	0	0	0	3,000,000
Mission Creek South Connector	0	0	0	0	0	0	0	0	0	13,200,000	13,200,000
Rutland Connector	0	0	0	0	0	0	950,000	0	0	0	950,000
Springfield Connector	0	0	0	0	0	0	0	0	1,200,000	0	1,200,000
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3,000,000</b>	<b>950,000</b>	<b>550,000</b>	<b>1,200,000</b>	<b>13,200,000</b>	<b>18,900,000</b>

Funding Sources (Unfunded)

313 - Water  
W8 - Irrigation Network Improvements  
Priority 1 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Dam Repairs	250,000	0	0	0	500,000	2,000,000	500,000	500,000	500,000	500,000	4,750,000
Hydrants	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	200,000
Irrigation Mainline Renewal	0	0	0	500,000	500,000	500,000	500,000	500,000	500,000	500,000	3,500,000
PRV Upgrades	0	200,000	200,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	2,500,000
<b>Total</b>	<b>270,000</b>	<b>220,000</b>	<b>220,000</b>	<b>820,000</b>	<b>1,320,000</b>	<b>2,820,000</b>	<b>1,320,000</b>	<b>1,320,000</b>	<b>1,320,000</b>	<b>1,320,000</b>	<b>10,950,000</b>

Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	0	0	0	0	0	0	0	0	0	0	0
Community Works Fund	0	0	0	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0	0	0	0
Development Cost Charges	0	0	0	0	0	0	0	0	0	0	0
Borrowing	0	0	0	0	0	0	0	0	0	0	0
Developer/Other	0	0	0	0	0	0	0	0	0	0	0
Grants	0	0	0	0	0	0	0	0	0	0	0
Utilities	270,000	220,000	220,000	820,000	1,320,000	2,820,000	1,320,000	1,320,000	1,320,000	1,320,000	10,950,000
<b>Total</b>	<b>270,000</b>	<b>220,000</b>	<b>220,000</b>	<b>820,000</b>	<b>1,320,000</b>	<b>2,820,000</b>	<b>1,320,000</b>	<b>1,320,000</b>	<b>1,320,000</b>	<b>1,320,000</b>	<b>10,950,000</b>

Priority 2 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Field Reservoir Add-on (Irrigation)	0	0	0	1,500,000	0	0	0	0	0	0	1,500,000
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,500,000</b>

Funding Sources (Unfunded)

## WASTEWATER

### Wastewater - Categories

Cost Centre	Category Code	Name	Description	Total Cost 2021-2030 (P1)
314 - Wastewater	WW1	DCC Pipes (Mains)	New wastewater mains to support growth.	22,295,000
314 - Wastewater	WW2	DCC Lift Stations	New wastewater lift stations to support growth.	6,241,500
314 - Wastewater	WW3	DCC Wastewater Treatment Facilities	New wastewater treatment facilities to support growth.	36,116,908
314 - Wastewater	WW4	DCC Oversize	The City's share of costs to oversize wastewater infrastructure and to do work in excess of the developer's own needs.	1,100,000
314 - Wastewater	WW5	Network and Facility Renewal	Renewal of existing wastewater mains, lift stations and existing treatment facilities that have reached the end of their service life.	55,150,000
314 - Wastewater	WW6	Network and Facility Improvements	Collection and facility improvements to meet current standards. Contributed assets that are needed to support development and are funded from development.	3,140,000
			Grand Total	124,043,408

Wastewater - Categories

Priority 1 - Costs

Code	Name	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
WW1	DCC Pipes (Mains)	0	0	468,260	4,214,310	1,383,790	6,335,430	5,467,910	4,425,300	0	0	22,295,000
WW2	DCC Lift Stations	0	300,000	1,677,500	2,212,000	0	2,052,000	0	0	0	0	6,241,500
WW3	DCC Wastewater Treatment Facilities	1,000,000	800,000	14,320,000	12,760,000	7,236,908	0	0	0	0	0	36,116,908
WW4	DCC Oversize	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	1,100,000
WW5	Network and Facility Renewal	4,700,000	6,250,000	5,000,000	5,000,000	5,200,000	5,400,000	5,600,000	5,800,000	6,000,000	6,200,000	55,150,000
WW6	Network and Facility Improvements	190,000	100,000	1,250,000	190,000	910,000	100,000	100,000	100,000	100,000	100,000	3,140,000
Total		6,000,000	7,560,000	22,825,760	24,486,310	14,840,698	13,997,430	11,277,910	10,435,300	6,210,000	6,410,000	124,043,408

Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	0	0	0	0	0	0	0	0	0	0	0
Community Works Fund	0	0	0	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0	0	0	0
Development Cost Charges	55,000	55,000	186,670	2,987,470	4,559,523	4,893,610	4,474,190	4,368,390	55,000	55,000	21,689,853
Borrowing	0	0	0	0	0	0	0	0	0	0	0
Developer/Other	0	0	0	2,036,200	0	2,052,000	0	0	0	0	4,088,200
Grants	0	0	0	0	0	0	0	0	0	0	0
Utilities	5,945,000	7,505,000	22,639,090	19,462,640	10,281,175	7,051,820	6,803,720	6,066,910	6,155,000	6,355,000	98,265,355
Total	6,000,000	7,560,000	22,825,760	24,486,310	14,840,698	13,997,430	11,277,910	10,435,300	6,210,000	6,410,000	124,043,408

Wastewater - Categories

Priority 2 - Costs

Code	Name	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Total Cost 2021-2030 (P2)
WW1	DCC Pipes (Mains)	0	0	0	0	0	0	0	0	1,221,100	11,992,200	13,213,300
WW2	DCC Lift Stations	0	0	1,188,100	1,040,400	0	0	0	0	165,000	4,485,000	6,878,500
WW3	DCC Wastewater Treatment Facilities	0	2,900,000	21,480,000	19,140,000	0	0	0	0	0	0	43,520,000
WW4	DCC Oversize	0	0	0	0	0	0	0	0	0	0	0
WW5	Network and Facility Renewal	0	0	0	0	0	0	0	0	0	10,000,000	10,000,000
WW6	Network and Facility Improvements	0	663,000	653,000	687,000	0	0	0	0	0	0	2,003,000
<b>Total</b>		<b>0</b>	<b>3,563,000</b>	<b>23,321,100</b>	<b>20,867,400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,386,100</b>	<b>26,477,200</b>	<b>75,614,800</b>

Funding Sources (Unfunded)



314 - Wastewater  
 WW1 - DCC Pipes (Mains)  
 Priority 1 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Byrns Baron Trunk Phase 2	0	0	0	0	1,059,600	3,178,800	3,178,800	3,178,800	0	0	10,596,000
Glenmore Connection - Glenmore Rd from Cross Rd to 200 m north of Scenic Rd	0	0	229,300	2,063,700	0	0	0	0	0	0	2,293,000
Lakeshore Trunk - (Cook - Gyro)	0	0	0	0	324,190	2,917,670	0	0	0	0	3,241,860
Lakeshore Trunk - (Gyro - KPCC (Swordy - Casorso))	0	0	238,960	2,150,610	0	0	0	0	0	0	2,389,570
Lakeshore Trunk - (Old Meadows - Lexington)	0	0	0	0	0	238,960	2,150,610	0	0	0	2,389,570
Rutland Trunk	0	0	0	0	0	0	138,500	1,246,500	0	0	1,385,000
<b>Total</b>	<b>0</b>	<b>0</b>	<b>468,260</b>	<b>4,214,310</b>	<b>1,383,790</b>	<b>6,335,430</b>	<b>5,467,910</b>	<b>4,425,300</b>	<b>0</b>	<b>0</b>	<b>22,295,000</b>

Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	0	0	0	0	0	0	0	0	0	0	0
Community Works Fund	0	0	0	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0	0	0	0
Development Cost Charges	0	0	131,670	1,184,990	1,211,730	4,838,610	4,419,190	4,313,390	0	0	16,099,580
Borrowing	0	0	0	0	0	0	0	0	0	0	0
Developer/Other	0	0	0	2,036,200	0	0	0	0	0	0	2,036,200
Grants	0	0	0	0	0	0	0	0	0	0	0
Utilities	0	0	336,590	993,120	172,060	1,496,820	1,048,720	111,910	0	0	4,159,220
<b>Total</b>	<b>0</b>	<b>0</b>	<b>468,260</b>	<b>4,214,310</b>	<b>1,383,790</b>	<b>6,335,430</b>	<b>5,467,910</b>	<b>4,425,300</b>	<b>0</b>	<b>0</b>	<b>22,295,000</b>

Priority 2 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
New Harvey Downtown (Water St) Crossing	0	0	0	0	0	0	0	0	1,002,300	10,023,000	11,025,300
New Tolko LS 1100m twin FM to Brandt's Creek LS Direction	0	0	0	0	0	0	0	0	218,800	1,969,200	2,188,000
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,221,100</b>	<b>11,992,200</b>	<b>13,213,300</b>

Funding Sources (Unfunded)

314 - Wastewater  
 WW2 - DCC Lift Stations  
 Priority 1 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Gyro Lift Station	0	0	0	2,212,000	0	0	0	0	0	0	2,212,000
Rose Avenue Lift Station	0	0	0	0	0	2,052,000	0	0	0	0	2,052,000
Water St Lift Station	0	300,000	1,677,500	0	0	0	0	0	0	0	1,977,500
<b>Total</b>	<b>0</b>	<b>300,000</b>	<b>1,677,500</b>	<b>2,212,000</b>	<b>0</b>	<b>2,052,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,241,500</b>

Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	0	0	0	0	0	0	0	0	0	0	0
Community Works Fund	0	0	0	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0	0	0	0
Development Cost Charges	0	0	0	1,747,480	0	0	0	0	0	0	1,747,480
Borrowing	0	0	0	0	0	0	0	0	0	0	0
Developer/Other	0	0	0	0	0	2,052,000	0	0	0	0	2,052,000
Grants	0	0	0	0	0	0	0	0	0	0	0
Utilities	0	300,000	1,677,500	464,520	0	0	0	0	0	0	2,442,020
<b>Total</b>	<b>0</b>	<b>300,000</b>	<b>1,677,500</b>	<b>2,212,000</b>	<b>0</b>	<b>2,052,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>6,241,500</b>

Priority 2 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Hall Road Area KLO Bridge Crossing Lift Station	0	0	115,600	1,040,400	0	0	0	0	0	0	1,156,000
North Downtown	0	0	0	0	0	0	0	0	165,000	1,485,000	1,650,000
Water St Lift Station	0	0	1,072,500	0	0	0	0	0	0	3,000,000	4,072,500
<b>Total</b>	<b>0</b>	<b>0</b>	<b>1,188,100</b>	<b>1,040,400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>165,000</b>	<b>4,485,000</b>	<b>6,878,500</b>

Funding Sources (Unfunded)

314 - Wastewater

WW3 - DCC Wastewater Treatment Facilities

Priority 1 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Digestion Facility	400,000	800,000	14,320,000	12,760,000	0	0	0	0	0	0	28,280,000
Existing Compost Plant Expansion	0	0	0	0	7,236,908	0	0	0	0	0	7,236,908
Site Development and Preliminary Design	600,000	0	0	0	0	0	0	0	0	0	600,000
<b>Total</b>	<b>1,000,000</b>	<b>800,000</b>	<b>14,320,000</b>	<b>12,760,000</b>	<b>7,236,908</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>36,116,908</b>

Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	0	0	0	0	0	0	0	0	0	0	0
Community Works Fund	0	0	0	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0	0	0	0
Development Cost Charges	0	0	0	0	3,292,793	0	0	0	0	0	3,292,793
Borrowing	0	0	0	0	0	0	0	0	0	0	0
Developer/Other	0	0	0	0	0	0	0	0	0	0	0
Grants	0	0	0	0	0	0	0	0	0	0	0
Utilities	1,000,000	800,000	14,320,000	12,760,000	3,944,115	0	0	0	0	0	32,824,115
<b>Total</b>	<b>1,000,000</b>	<b>800,000</b>	<b>14,320,000</b>	<b>12,760,000</b>	<b>7,236,908</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>36,116,908</b>

Priority 2 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Anaerobic Digestion	0	0	21,480,000	0	0	0	0	0	0	0	21,480,000
Biogas Utilization (PSA Upgrader)	0	0	0	3,120,000	0	0	0	0	0	0	3,120,000
Sidestream Nitrogen Removal	0	0	0	7,440,000	0	0	0	0	0	0	7,440,000
Sidestream Phosphorous Removal	0	0	0	8,580,000	0	0	0	0	0	0	8,580,000
Site Conveyance	0	2,900,000	0	0	0	0	0	0	0	0	2,900,000
<b>Total</b>	<b>0</b>	<b>2,900,000</b>	<b>21,480,000</b>	<b>19,140,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>43,520,000</b>

Funding Sources (Unfunded)

314 - Wastewater  
 WW4 - DCC Oversize  
 Priority 1 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Offsite & Oversize - Wastewater	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	1,100,000
<b>Total</b>	<b>110,000</b>	<b>110,000</b>	<b>110,000</b>	<b>110,000</b>	<b>110,000</b>	<b>110,000</b>	<b>110,000</b>	<b>110,000</b>	<b>110,000</b>	<b>110,000</b>	<b>1,100,000</b>

Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	0	0	0	0	0	0	0	0	0	0	0
Community Works Fund	0	0	0	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0	0	0	0
Development Cost Charges	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000	550,000
Borrowing	0	0	0	0	0	0	0	0	0	0	0
Developer/Other	0	0	0	0	0	0	0	0	0	0	0
Grants	0	0	0	0	0	0	0	0	0	0	0
Utilities	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000	550,000
<b>Total</b>	<b>110,000</b>	<b>110,000</b>	<b>110,000</b>	<b>110,000</b>	<b>110,000</b>	<b>110,000</b>	<b>110,000</b>	<b>110,000</b>	<b>110,000</b>	<b>110,000</b>	<b>1,100,000</b>

Priority 2 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
No Projects											
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Funding Sources (Unfunded)

314 - Wastewater  
 WW5 - Network and Facility Renewal  
 Priority 1 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Burtch Crossing	0	1,250,000	0	0	0	0	0	0	0	0	1,250,000
Lift Station Renewal	700,000	714,000	728,280	742,850	0	0	0	0	0	0	2,885,130
Renewal - Wastewater mains and facilities	3,700,000	3,551,000	4,271,720	4,257,150	5,200,000	5,400,000	5,600,000	5,800,000	6,000,000	6,200,000	49,979,870
Renewal - Wastewater mains and facilities - SCADA	300,000	0	0	0	0	0	0	0	0	0	300,000
Sewer Lift Station SCADA & Communications Integration & Replacement	0	235,000	0	0	0	0	0	0	0	0	235,000
WWTF Blower Replacement	0	500,000	0	0	0	0	0	0	0	0	500,000
<b>Total</b>	<b>4,700,000</b>	<b>6,250,000</b>	<b>5,000,000</b>	<b>5,000,000</b>	<b>5,200,000</b>	<b>5,400,000</b>	<b>5,600,000</b>	<b>5,800,000</b>	<b>6,000,000</b>	<b>6,200,000</b>	<b>55,150,000</b>

Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	0	0	0	0	0	0	0	0	0	0	0
Community Works Fund	0	0	0	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0	0	0	0
Development Cost Charges	0	0	0	0	0	0	0	0	0	0	0
Borrowing	0	0	0	0	0	0	0	0	0	0	0
Developer/Other	0	0	0	0	0	0	0	0	0	0	0
Grants	0	0	0	0	0	0	0	0	0	0	0
Utilities	4,700,000	6,250,000	5,000,000	5,000,000	5,200,000	5,400,000	5,600,000	5,800,000	6,000,000	6,200,000	55,150,000
<b>Total</b>	<b>4,700,000</b>	<b>6,250,000</b>	<b>5,000,000</b>	<b>5,000,000</b>	<b>5,200,000</b>	<b>5,400,000</b>	<b>5,600,000</b>	<b>5,800,000</b>	<b>6,000,000</b>	<b>6,200,000</b>	<b>55,150,000</b>

Priority 2 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Wastewater New Treatment Process (+N Removal)	0	0	0	0	0	0	0	0	0	10,000,000	10,000,000
<b>Total</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,000,000</b>	<b>10,000,000</b>

Funding Sources (Unfunded)

314 - Wastewater

WW6 - Network and Facility Improvements

Priority 1 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Emerging Issues	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,000,000
KLO Rd Mission Creek Bridge Sanitary Main Crossing	0	0	0	90,000	810,000	0	0	0	0	0	900,000
Wastewater Treatment Facility Uninterruptible Power Supply Renewal	90,000	0	0	0	0	0	0	0	0	0	90,000
Wastewater Treatment Odour Control Media Replacement (NEW)	0	0	1,150,000	0	0	0	0	0	0	0	1,150,000
<b>Total</b>	<b>190,000</b>	<b>100,000</b>	<b>1,250,000</b>	<b>190,000</b>	<b>910,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>3,140,000</b>

Funding Sources

Fund	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
General Taxation	0	0	0	0	0	0	0	0	0	0	0
Community Works Fund	0	0	0	0	0	0	0	0	0	0	0
Reserves	0	0	0	0	0	0	0	0	0	0	0
Development Cost Charges	0	0	0	0	0	0	0	0	0	0	0
Borrowing	0	0	0	0	0	0	0	0	0	0	0
Developer/Other	0	0	0	0	0	0	0	0	0	0	0
Grants	0	0	0	0	0	0	0	0	0	0	0
Utilities	190,000	100,000	1,250,000	190,000	910,000	100,000	100,000	100,000	100,000	100,000	3,140,000
<b>Total</b>	<b>190,000</b>	<b>100,000</b>	<b>1,250,000</b>	<b>190,000</b>	<b>910,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>3,140,000</b>

Priority 2 Projects - Costs

Project	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2021-2030 Total
Okaview - Reserve Project - SCA 28 (Curlew Drive to Okaview Road)	0	184,000	0	0	0	0	0	0	0	0	184,000
Rutland Central - Reserve Project - SCA 22 - Husch Road	0	0	0	687,000	0	0	0	0	0	0	687,000
Rutland Central - Reserve Project - SCA 22 - Mallach Road	0	479,000	0	0	0	0	0	0	0	0	479,000
Rutland Central - Reserve Project - SCA 22 - Scarboro Road	0	0	653,000	0	0	0	0	0	0	0	653,000
<b>Total</b>	<b>0</b>	<b>663,000</b>	<b>653,000</b>	<b>687,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,003,000</b>

Funding Sources (Unfunded)