

Report to Council



Date: November 15, 2021
To: Council
From: City Manager
Subject: 10-Year Capital Plan (2021 to 2030) - Part 2
Department: Infrastructure Engineering

Recommendation:

THAT Council receives, for information, the second of three reports from Infrastructure Engineering dated November 15, 2021, to review the 10-Year Capital Plan (2021 to 2030);

Purpose:

To review the 10-Year Capital Plan in more detail and, based on Council's direction, amend the 10-Year Capital Plan prior to returning to Council for final endorsement.

Background:

The 10-Year Capital Plan forecasts the City's infrastructure needs from 2021 – 2030. The Plan forecasts \$1.49 billion in infrastructure investment required to accommodate growth, enhance services, renew existing infrastructure, and address climate change. The reader is directed to the attached 10-Year Capital Plan for complete details.

Staff introduced this year's annual update of 10-Year Capital Plan to Council November 1st, 2021. This report is the 2nd of 3 and will explore the 10-Year Capital Plan in more detail and ensure alignment with Council priorities. The final report is expected to be presented later in November and is intended for final review and endorsement by Council.

This meeting will focus on answering Council's questions and receiving direction on changes to this year's annual update to the 10-Year Capital Plan.

Council provided feedback to Staff on the current capital planning processes during a Regular AM Meeting on May 10th, 2021. They identified areas of strength and opportunity for improvement as summarized below.

Areas of strength

- Strong focus and approach to fiscal management,
- Clear links between budget and capital plan,

- Capital plan feels robust,
- Flying at about the right altitude,
- Appreciative of how staff have brought Council along to better understand the capital plan and Infrastructure deficit to help make informed decisions.

Opportunity for improvement

- No surprises and more time needed to understand capital plan,
- Communication – telling the infrastructure servicing stories,
- Council's role in how projects move into or out of capital plan and how P1 or P2 are determined,
- Education on the classes of capital cost estimates and how Infrastructure Deficit is calculated,
- Better define level of service.

As part of this year's update, the capital processes have been improved by affording Council more time to review and provide direction on the Plan. As well, Staff have made progress on communicating and 'telling the infrastructure servicing story.' Staff will continue to focus on incremental improvements to the capital planning processes and provide Council with a strong foundation for capital investment decisions.

Financial/Budgetary Considerations:

The 10-Year Capital Plan is based on sound financial information and assumptions and will be used to guide the Annual Capital Plan as part of the annual budgeting process. The 10-Year Capital Plan is a forecast of infrastructure investment, as Council's approval of projects occurs during the annual budget process.

Internal Circulation:

Acting Director, Infrastructure
 Airport Director
 Budget Supervisor
 Community Engagement Manager
 Divisional Director, Active Living and Culture
 Divisional Director, Community Planning
 Divisional Director, Corporate and Protective Services
 Divisional Director, Corporate Strategic Services
 Financial Planning Manager
 Fire Chief
 Fleet Services Manager
 Information Services Department Manager
 Infrastructure Operations Department Manager
 Parks & Buildings Planning Manager
 Senior Airport Finance & Corporate Services Manager
 Transportation Engineering Manager
 Utilities Planning Manager
 Utility Services Manager

Considerations not applicable to this report:

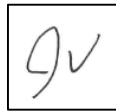
Legal/Statutory Authority:
Legal/Statutory Procedural Requirements:
Existing Policy:
Personnel Implications:
External Agency/Public Comments:
Communications Comments:
Alternate Recommendation:

Submitted by:



J. Shaw, Infrastructure Engineering Manager

Approved for inclusion:



J. Vos, Infrastructure Divisional Director

Attachment 1 - 10-Year Capital Plan (2021 – 2030)

Attachment 2 - 10-Year Capital Plan Presentation

cc: Airport Director
 Acting Director, Infrastructure
 Divisional Director, Active Living and Culture
 Divisional Director, Corporate and Protective Services
 Divisional Director, Corporate Strategic Services
 Divisional Director, Financial Services
 Fire Chief