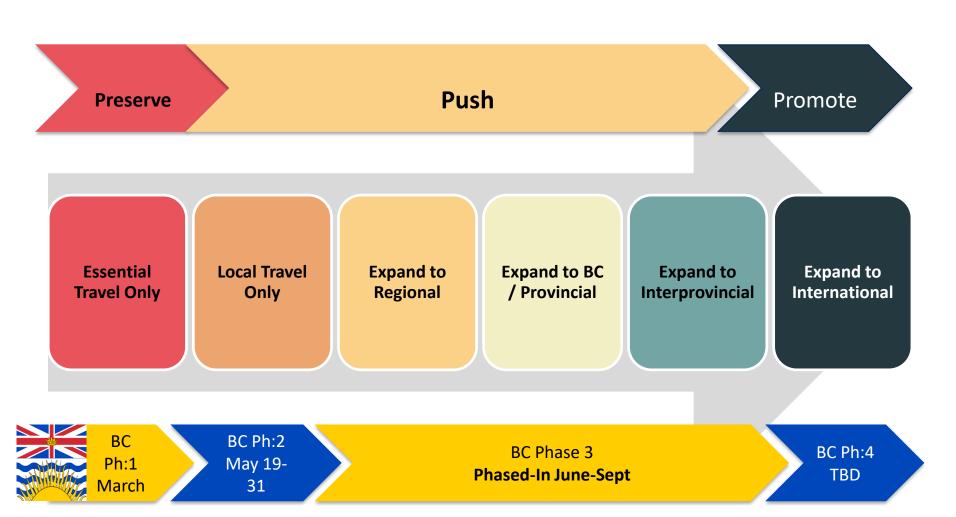
The Way Forward



The Way Forward: COVID-19 Response Plan

	1) PRESERVE	2) PUSH	3) PROMOTE
Estimated Timing	Now: during travel restrictions March-June (Q2)	Next: as travel restrictions are lifted Staged return: July to Sept (Q3)	Ahead: as additional restrictions lifted Staged return: Oct to Dec (Q4)
Key Focus	Preserve and protect visitor economy and the DMO, help businesses persevere, enhance awareness of local stakeholders and industry	Push out marketing, heavy-up targeted media campaigns, short-haul markets for immediate conversions, revenue flow and recovery	Promote destination again to begin recovering visitation and economic impact, rebuild awareness and desire to travel
Key Actions Based on Funding Availability (TBD)	 Establish weekly stakeholders communications Link local businesses with resources (e.g. public health, business assistance) Connect consumers to businesses to #supportlocal #exploreKelownafromhome Expand online store with more local products Host sector group meetings Host tourism townhalls with partner organizations Continue Meetings & Events sales Stakeholder and residents surveys Participate in Central Okanagan Economic Recovery Task Force Seek emergency funding for DMO viability 	 Visitor Centre staged re-opening Launch BC and AB media campaigns as travel returns Resume some of the paused Meetings & Conference tactics Pursue partnerships with nearby communities for Okanagan-wide programs Reconnect to Destination BC partnered programs Launch Stakeholder Membership Benefits relief program 	 Expand marketing into Western Canada campaigns re: winter Resume remaining national and U.S. marketing tactics paused in spring; staged return to key markets Provide ticket sales support for Brier for spring 2021 visitation recovery See new revenue to offset expected decrease in 2021 marketing/ MRDT funds



Kelowna is Ready

2020 Marketing Recovery Campaign



Recovery Campaign: Kelowna Is Ready

WHEN

- Return to travel will be in stages
- Aligned with the Province's re-opening and the City's readiness to welcome visitor
- When BC moves into Phase 3, late June?
- Adding new travel markets when safe
- Marketing through to end of 2020 with seasonal messaging e.g. winter
- Consider resident's support
- Consider tourism business-readiness



Recovery Campaign: Kelowna Is Ready

WHO

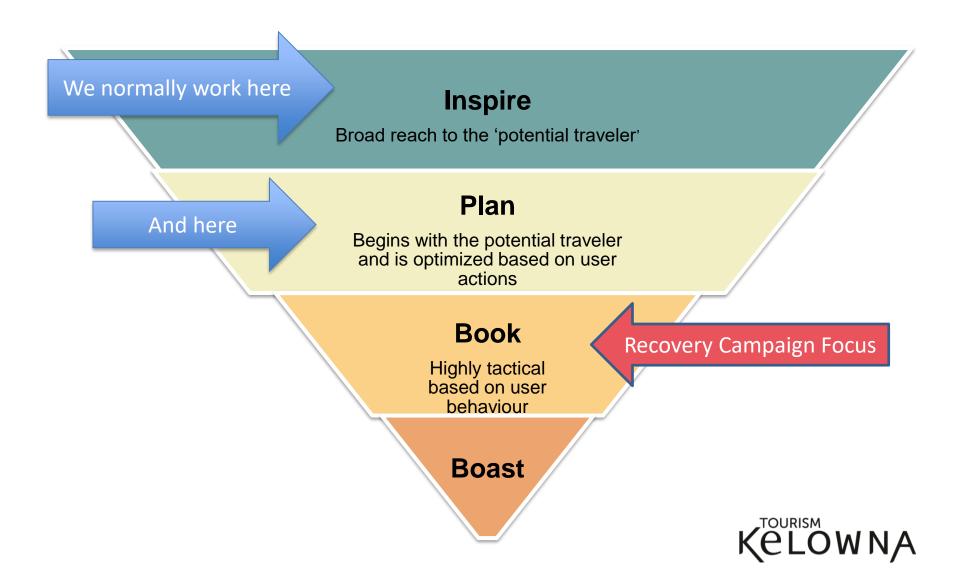
- It will be a very, very crowded marketplace within the province
- Kelowna and the Okanagan an important part of DBC's in-province campaign
- Focus on repeat/ return visitors in short-term (64%)

HOW

- Begin to recapture overnight visitation
- Visitation numbers, hotel occupancy, ADR, RevPAR, other industry indicators
- Increase 'low-funnel' tactics to ring registers



Consumer Funnel

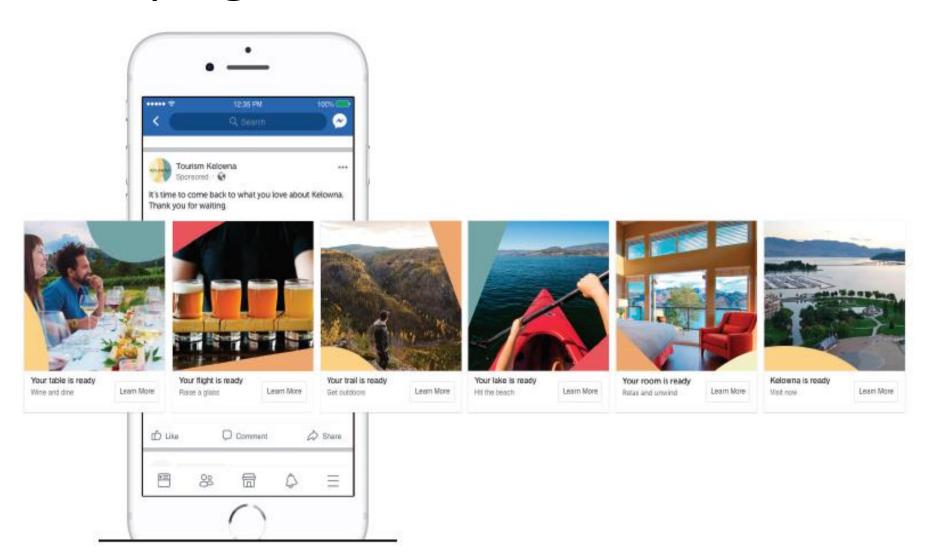


Proven Campaign Tactics

- Print (province-wide through DBC partnership)
- TV (Global TV, in-show bottom screen banners)
- Paid Social (Facebook & Instagram)
- E-mail Marketing
- Google Adwords (high ranked keyword searches)
- Online Travel Agency Ads (tripadvisor, expedia)
- Digital Ads (Weather Network)
- Native Content (ads look like editorial content)
- Digital Retargeting website ads



Campaign Creative – Social Ads



Campaign Creative – Social Ads





Campaign Creative – Social Ads





Campaign Creative – TV Banners





Delivering 11 million impressions

Budget: \$350,000

51% promoting Summer

35% promoting Fall

14% promoting Winter

Goals (KPIs): page views, link clicks, open rates, response rates, bookings

We Are Ready

Kelowna