



ModelCity Leveraging the Power of Kelowna's Digital Twin

February 24, 2020

Why ModelCity

- ▶ Prior to ModelCity, it was very difficult to answer questions about the composition of the city
- ▶ Goal of being more innovative, accountable and productive
- ▶ Leverage data to drive evidence-based decisions

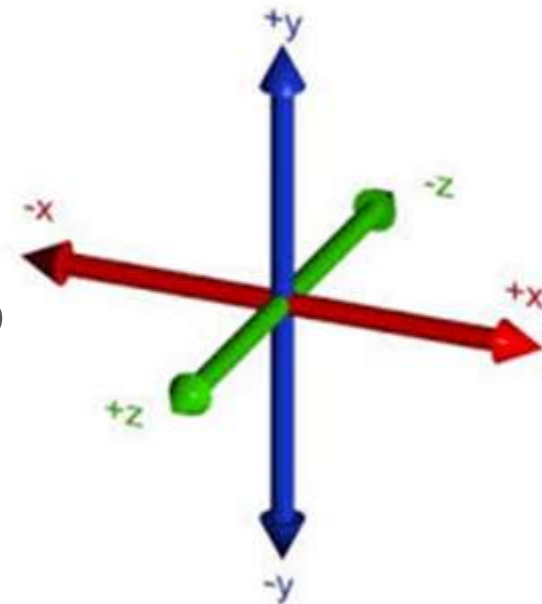




267 housing units
~370 people

What is ModelCity

- ▶ ModelCity is a parcel-based, digital twin, that was built to better understand the city, both now and into the future.
- ▶ By leveraging the power of ArcGIS, data analytics and predictive modelling, we have a unique ability to understand Kelowna.



How ModelCity Works

- ▶ City is a repository of data:
 - Utility
 - Business License
 - Assessments
 - Building Permits
 - Development Apps
 - Etc...
- ▶ Much of the data is disconnected based on data ownership



ModelCity Purpose

- ▶ Created a system that integrates disconnected data to drive stronger evidence-based decisions.
- ▶ Allows us to answer three main questions; what does Kelowna look
 - ▶ Today
 - ▶ Tomorrow
 - ▶ Future



ModelCity System

- ▶ ***ModelCity Now – Kelowna today***
- ▶ ModelCity Next – Kelowna tomorrow
- ▶ ModelCity Future – Kelowna in the future?

ModelCity Now

- ▶ First piece of the system
- ▶ Parcel based “real-time” digital twin
- ▶ Comprehensive picture of Kelowna today
- ▶ Allows for a level of understanding and analysis that we did not previously have access to



ModelCity Now Example

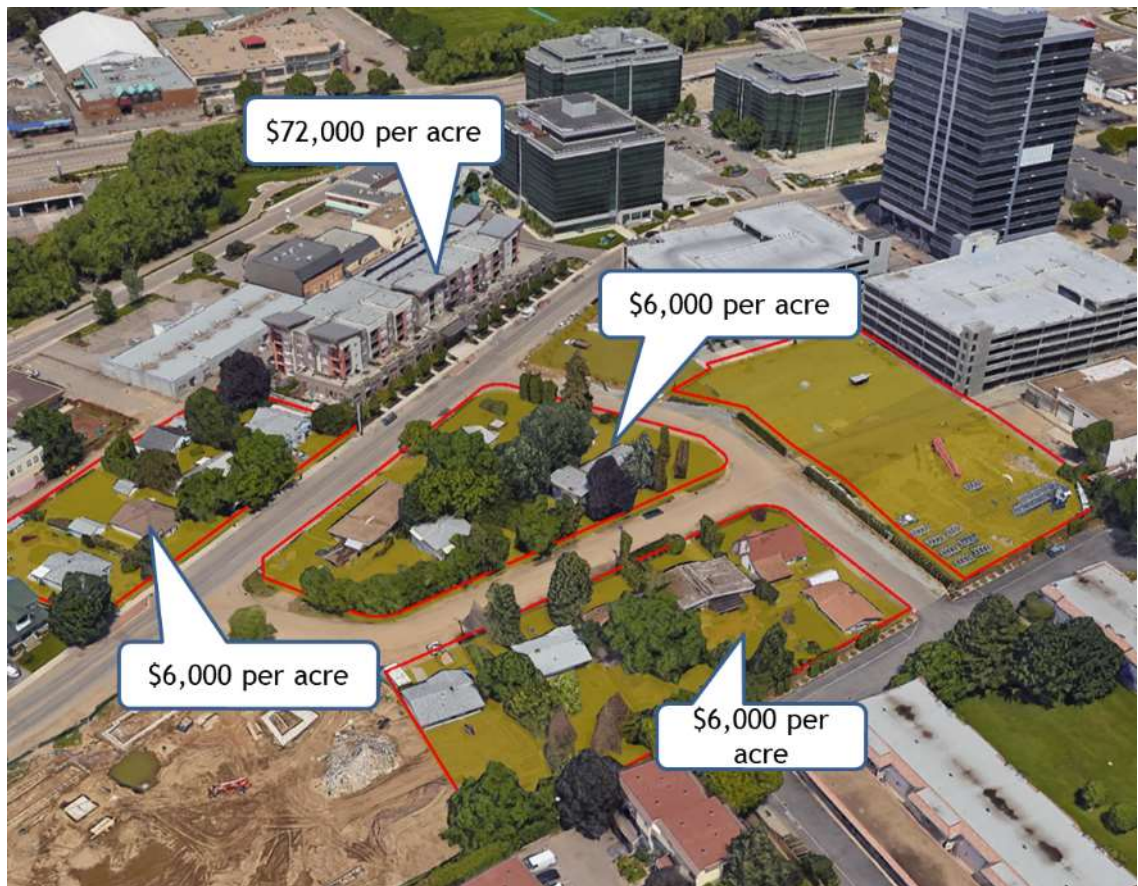




Actual_Use_Classes	RESIDENTIAL
Actual_Use_Description	Strata-Lot Residence (Condominium)
Planning_Classes	
Property_Memo	
Nbr_of_res_units	45
Nbr_of_com_units	2
Nbr_of_ind_units	0
Nbr_of_inst_units	0
Nbr_of_other_units	0
Total_StrataUnitArea_sqf	57198
Total_Strata_Res_UnitArea_sqf	55552
Total_Strata_Comm_UnitArea_sqf	1646
Oldest_Building_Year	2006
Newest_Building_Year	2006
Total_Gross_Land	\$11,508,300.00
Total_Gross_Building	\$15,064,000.00
Total_Gross_Values	\$26,572,300.00
Home_Owner_Grant	Y67%
BL_Numbers	Number of Bussiness: 3
BL_Type_Codes	9000
BL_Description	Online Trading
BL_Employees	1
BL_Vehides	0
BL_Area_Sqf	0
Zoning_Codes	C7
FutureLandUse_Codes	MXR
Res_House_Total_Area	04
Res_House_Stories	1
Res_House_Bedrooms	74
Res_House_Bathrooms	94
Total_Building_Area_sqf	57198
T_Pop	51
San	Y
SFE	32.83308

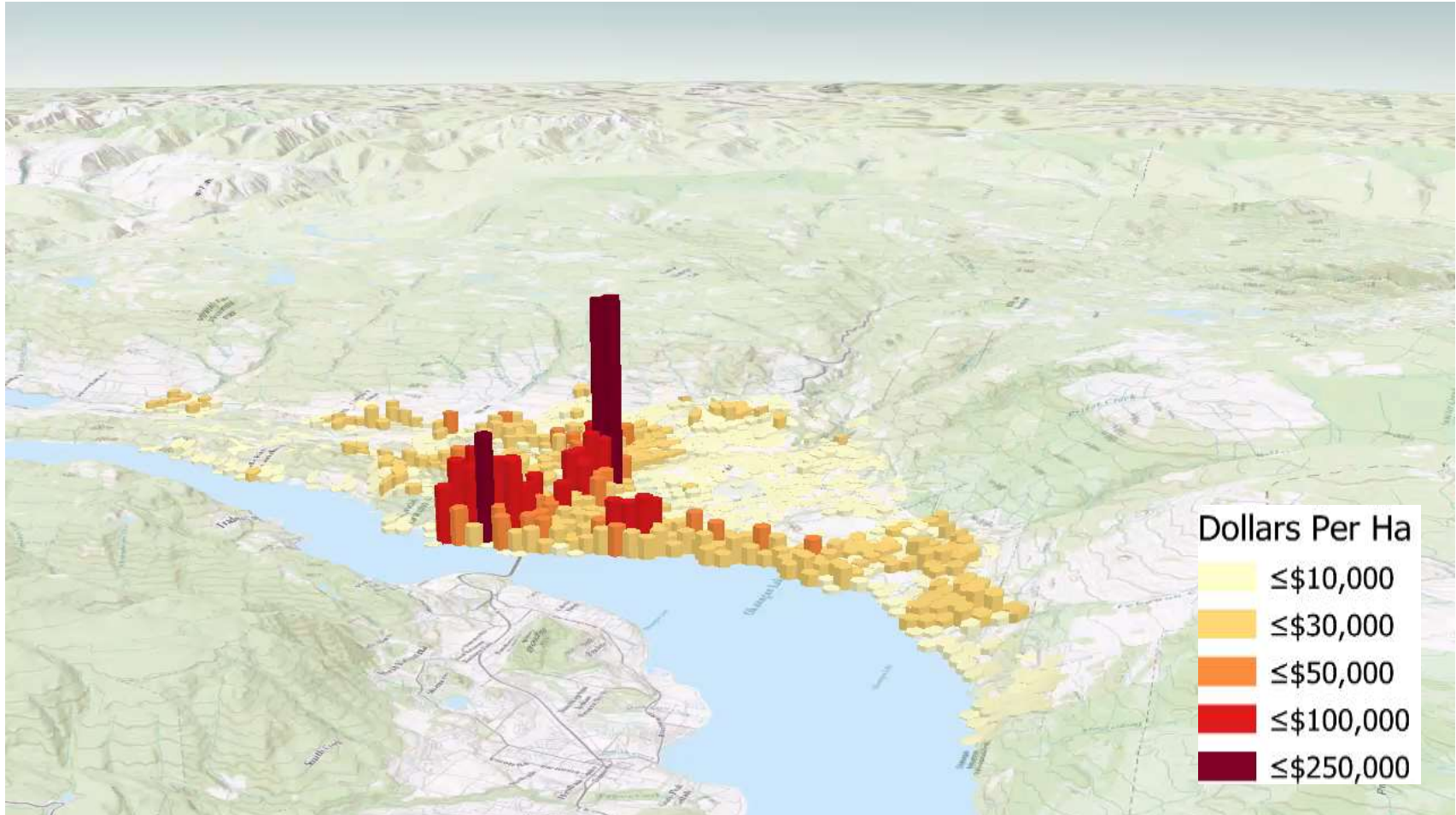
ModelCity Now Scalability

- ▶ Developed for maximum flexibility and scalability
- ▶ Analyze at parcel, neighborhood or city level



Municipal tax revenue per Acre

ModelCity Scalability



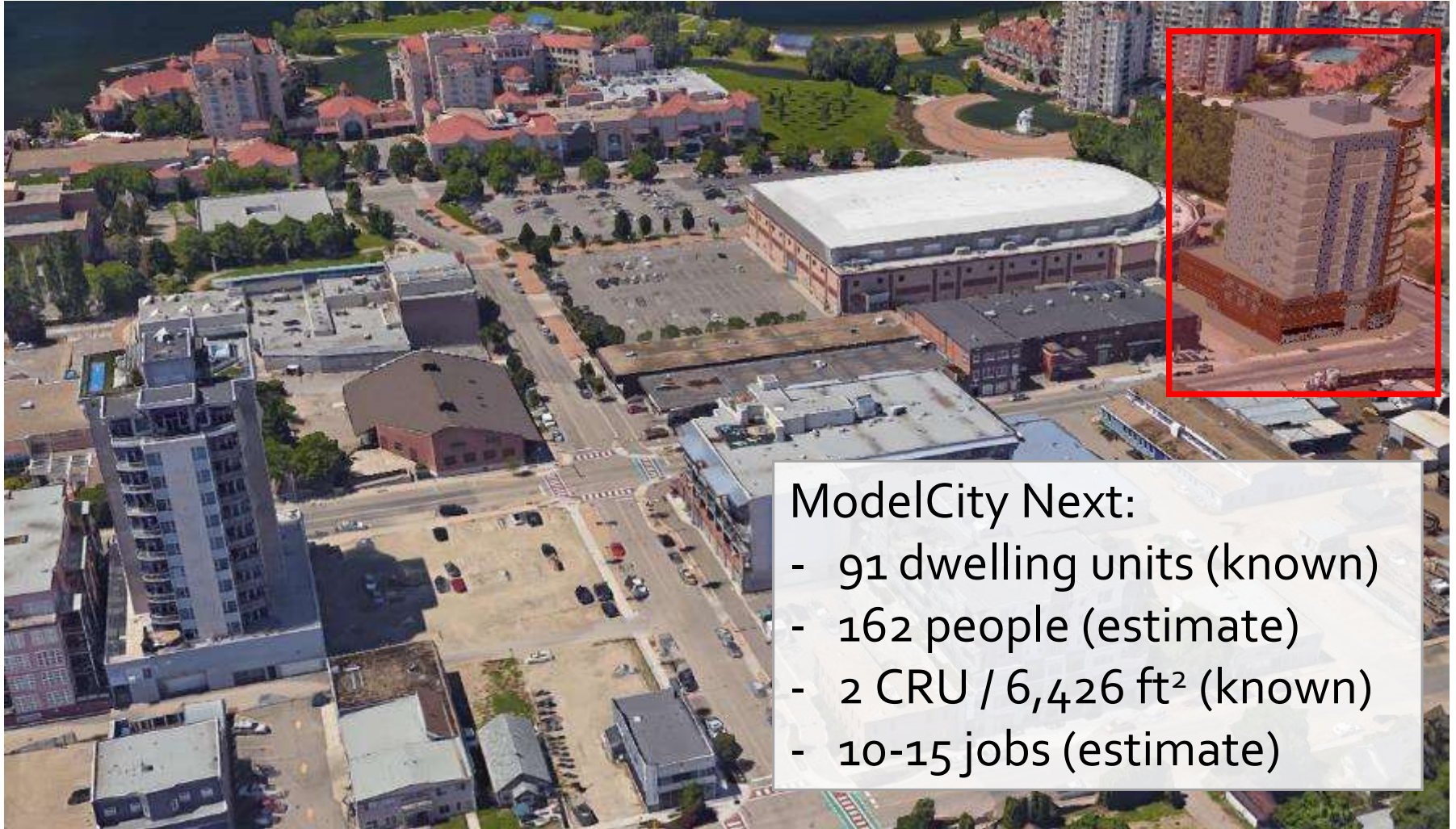
ModelCity System

- ▶ ModelCity Now – Kelowna today
- ▶ ***ModelCity Next – Kelowna tomorrow***
- ▶ ModelCity Future – Kelowna in the future?

ModelCity Next

- ▶ Second piece of the system
- ▶ Parcel based “real-time” digital twin
- ▶ Comprehensive picture of “tomorrow” (3-5 years)
- ▶ Integrates current Development Applications and Building Permit data into ModelCity Now
- ▶ Allows us to support decision making based on developments in-stream

ModelCity Next - Example



ModelCity Next:

- 91 dwelling units (known)
- 162 people (estimate)
- 2 CRU / 6,426 ft² (known)
- 10-15 jobs (estimate)

ModelCity Next (3-5 years)

- ▶ Current estimated population 350
- ▶ Future estimated population 1,675



Visualizing ModelCity Next



ModelCity System

- ▶ ModelCity Now – Kelowna today
- ▶ ModelCity Next – Kelowna tomorrow
- ▶ ***ModelCity Future – Kelowna in the future?***

ModelCity Future

- ▶ Third piece of the system
- ▶ Parcel based “what-if” scenario driven model (5-20 years)
- ▶ Calculates development capacity using zoning regulations
- ▶ Identifies likelihood of redevelopment by parcel
- ▶ Used to anticipate and evaluate potential long-term growth

ModelCity Future – Development Capacity



ModelCity Future – Likelihood

- ▶ Likelihood of development:
 - ▶ Improvement ratio - BCAA
 - ▶ Provincial home owner grant
 - ▶ Parcel consolidation



ModelCity Review



Official Community Plan 2040

- ▶ 25,000 new units by 2040 (50,000 people)
- ▶ Needed to create multiple future growth scenarios in order to understand tradeoffs of growth options
- ▶ Dashboard to visualize and evaluate growth scenarios
- ▶ Educational tool to understand the tradeoffs between growth patterns

Growth Scenarios Visuals

Comparing Growth Scenarios



Scenario 1



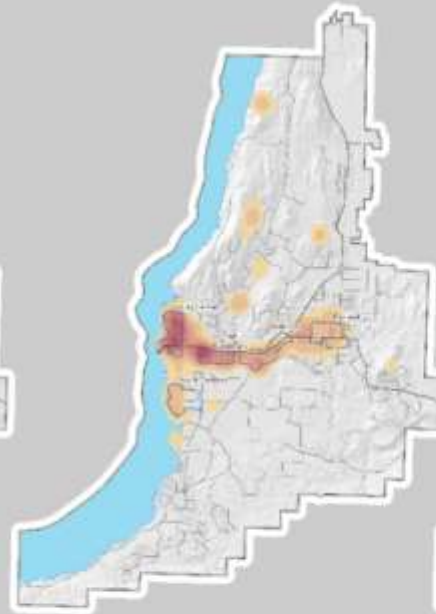
Slow Shift / Dispersed

Scenario 2



Gradual Shift / Dispersed
with Urban Centres

Scenario 3



Progressive Shift /
Focused Urban Core

Scenario 4



Rapid Shift / Focused
Urban Centres

Growth Scenarios Metrics

Livable Communities

This indicator provides a picture of how each scenario contributes to the creation of amenity-rich complete communities with a range of housing options.

Desired Trend / Target

The Healthy Housing Strategy sets the goal of 75% of all new units in the form of Multi-family housing as well as the goal of having 90% of residents within walking distance of parks and neighbourhood amenities. The scenario with the highest percentage of new units in the form of multi-family along with proximity to park and neighbourhood services will be ranked highest.

Account Scorecard (Relative Ranking)

Scenario	Housing Split	Neighbourhood Services	Proximity to Park	Total
Slow Shift / Dispersed	3	1	2	2
Gradual Shift / Dispersed with Urban Centres	4	2	2	3
Progressive Shift / Focused Urban Core	2	3	3	3
Rapid Shift / Focused Urban Centres	1	4	4	3

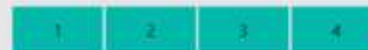
Sub Account Details

Scenario Number	ScenarioName	New Single-detached Units	New Multi Units	New Units Close to Park	New Growth within 400m of services (%)
1	Slow Shift / Dispersed	8,738	15,435	18,222	54%
2	Gradual Shift / Dispersed with Urban Centres	7,081	15,905	18,488	60%
3	Progressive Shift / Focused Urban Core	4,724	19,952	19,259	76%
4	Rapid Shift / Focused Urban Centres	2,502	20,989	19,324	83%

New Growth within 400m of a Park (%)



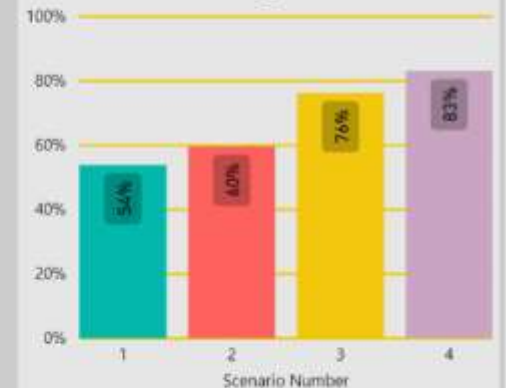
Scenario



New Growth by Housing Split (%)

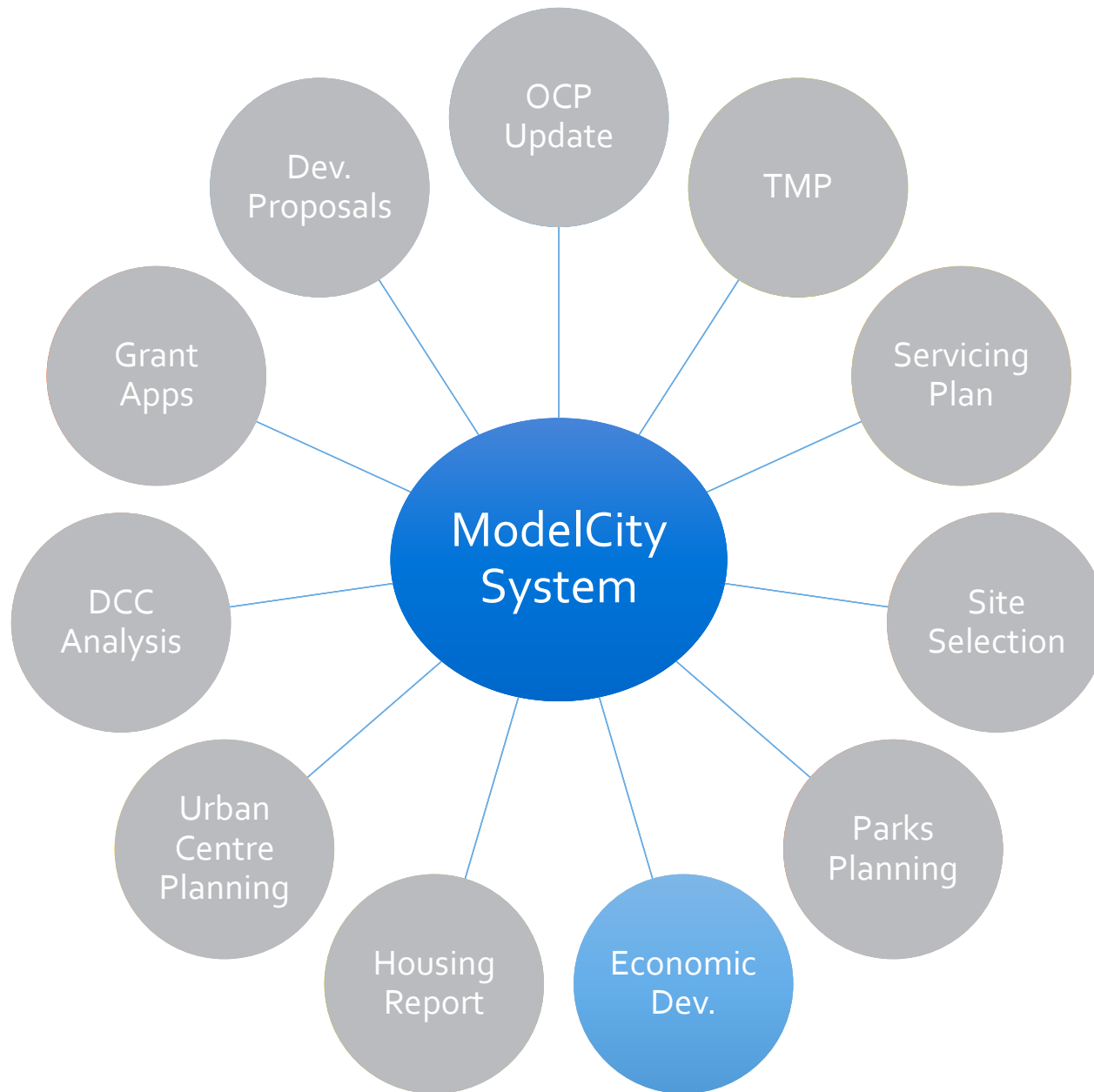


Growth within 400m of Neighbourhood Services (%)



Growth Scenario in 3D





Economic Development



Estimate of Existing Conditions	5km buffer
Estimated Number of Residential Dwelling Units	36,200
Estimated Current Population	66,500

Estimates of Near-term Future Growth	
Estimated Number of Residential Dwelling Units in Planning Process	3,900
Estimated Future Population	7,700

OCP 2040 Implementation

- ▶ Use ModelCity to measure OCP 2040 implementation in real-time
- ▶ Hit the ground running
- ▶ Timely and consistent information



ModelCity Summary

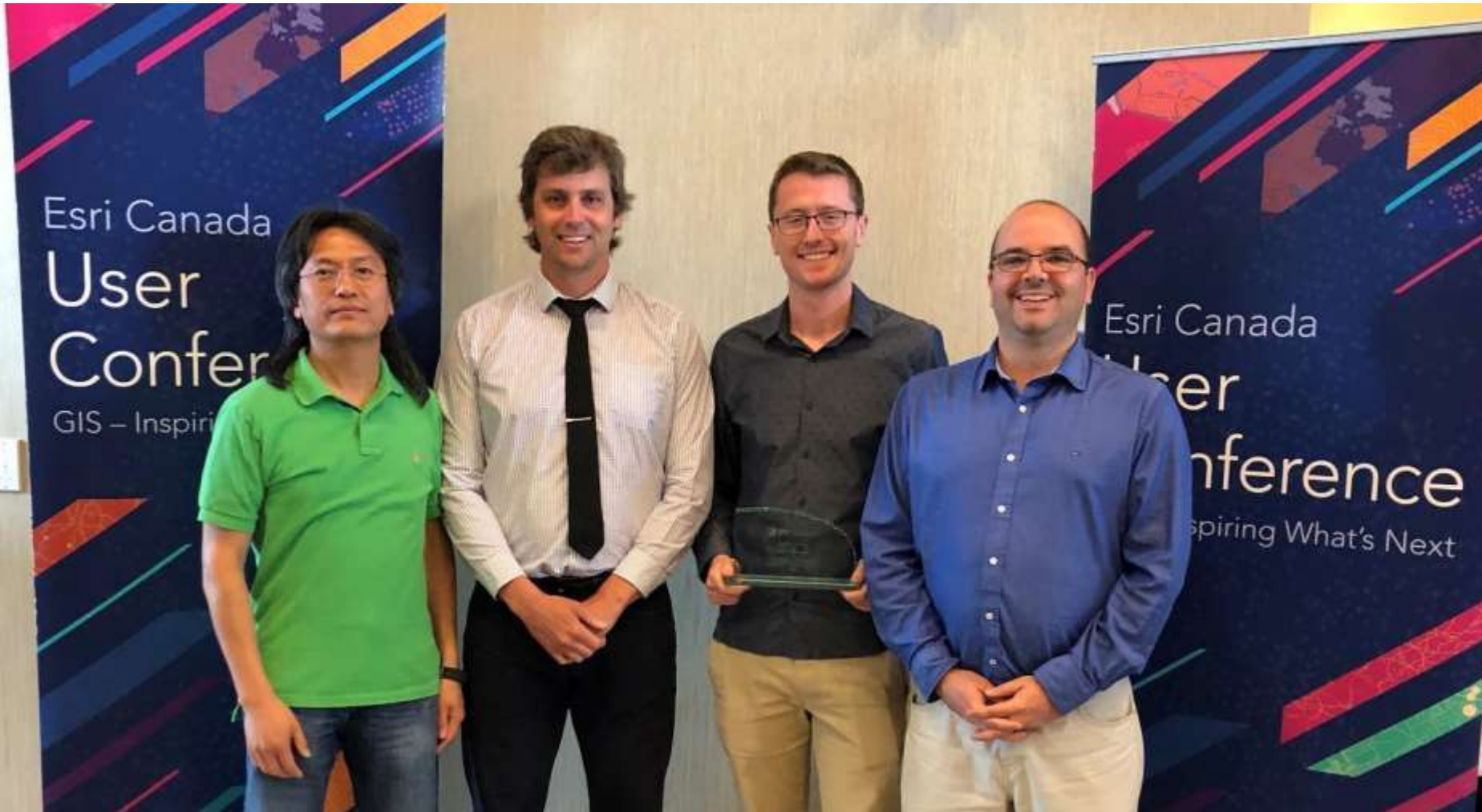




ESRI Canada Award of Excellence 2019

*Presented to City of Kelowna for
Innovation & Collaboration using GIS*

ModelCity Team



ModelCity Summary

