



► Statement of Operations

	9 Months Ending	9 Months Ending 9 Months Ending		% Variance	
	Sept. 30, 2019	Sept. 30, 2018	Variance	70 Valiance	
Revenue					
AIF	12,145,000	10,763,000	1,382,000	13%	
Parking	5,745,000	4,529,000	1,216,000	27%	
Landing	3,282,000	3,261,000	21,000	1%	
Terminal	2,703,000	2,730,000	(27,000)	-1%	
Car Rental	2,707,000	2,319,000	388,000	17%	
Lease	1,076,000	842,000	234,000	28%	
Food and Beverage	656,000	618,000	38,000	6%	
Other	1,312,000	1,045,000	267,000	26%	
	29,626,000	26,107,000	3,519,000	13%	
Expenditures					
Salaries and Wages	3,538,000	3,467,000	71,000	2%	
Building Maintenance and Technical Services	2,957,000	2,650,000	307,000	12%	
Payment to City General Reserve	891,000	964,000	(73,000)	-8%	
Professional and Consulting Services	581,000	457,000	124,000	27%	
Security	625,000	745,000	(120,000)	-16%	
Purchased Services	409,000	438,000	(29,000)	-7%	
Fuel	561,000	489,000	72,000	15%	
Electricity	266,000	430,000	(164,000)	-38%	
Interest	539,000	956,000	(417,000)	-44%	
Advertising, Marketing, Media and Publications	379,000	263,000	116,000	44%	
Maintenance - Software	356,000	324,000	32,000	10%	
Other	1,290,000	1,189,000	101,000	8%	
	12,392,000	12,372,000	20,000	0%	
Not become	47.00/ 222	40	2 / 22 255	25%	
Net Income	17,234,000	13,735,000	3,499,000	ı 25	



► Statement of Operations

	9 Months Ending 2019 Budget -		Variance	0/ \/	
	Sept. 30, 2019	Pro-rated	variance	% Variance	
Revenue					
AIF	12,145,000	13,748,000	(1,603,000)	-12%	
Parking	5,745,000	5,021,000	724,000	14%	
Landing	3,282,000	3,362,000	(80,000)	-2%	
Terminal	2,703,000	2,807,000	(104,000)	-4%	
Car Rental	2,707,000	2,372,000	335,000	14%	
Lease	1,076,000	971,000	105,000	11%	
Food and Beverage	656,000	654,000	2,000	0%	
Other	1,312,000	1,123,000	189,000	17%	
	29,626,000	30,058,000	(432,000)	-1%	
Expenditures					
Salaries and Wages	3,538,000	3,895,000	(357,000)	-9%	
Building Maintenance and Technical Services	2,957,000	2,721,000	236,000	9%	
Payment to City General Reserve	891,000	1,002,000	(111,000)	-11%	
Professional and Consulting Services	581,000	749,000	(168,000)	-22%	
Security	625,000	703,000	(78,000)	-11%	
Purchased Services	409,000	820,000	(411,000)	-50%	
Fuel	561,000	482,000	79,000	16%	
Electricity	266,000	428,000	(162,000)	-38%	
Interest	539,000	584,000	(45,000)	-8%	
Maintenance - Software	356,000	257,000	99,000	39%	
Advertising, Marketing, Media and Publications	379,000	340,000	39,000	11%	
Other	1,290,000	2,061,000	(771,000)	-37%	
	12,392,000	14,042,000	(1,650,000)	-12%	
Net Income	17,234,000	16,016,000	1,218,000	8%	



▶ Debt Repayment Schedule

	2019	2020-2025	2026	2027	Total
Principal	-	1,897,000	1,258,000	698,000	13,338,000
Interest	45,500	584,000	333,000	112,000	3,994,500
Total	45,500	2,481,000	1,591,000	810,000	17,332,500

▶ Repaid in 2019

Principal: \$1,897,000

▶ Interest: \$539,000

Municipal Financing Authority Loans

▶ \$7.5M – October 2015

► \$3.5M – April 2016

▶ \$3.0M – October 2016

▶ \$8.0M – April 2017



- ► Fees and Charges
 - ▶ Landing Fees
 - ▶ Recommending a 2 per cent increase effective January 1, 2020.

	Current		Proposed	
Cost per 1,000 kg or fraction thereof	\$	6.50	\$	6.63
Q400 (approximate cost)	\$	195.00	\$	198.90
737 (approximate cost)	\$	429.00	\$	437.58

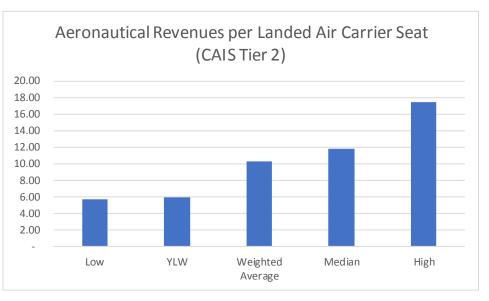


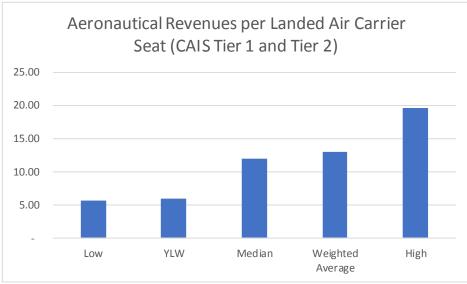
- ► Fees and Charges
 - ▶ Terminal Fees
 - ▶ Recommending a 2 per cent increase effective January 1, 2020.

Number of Passengers	Current		Proposed	
1-9	\$	13.35	\$	13.62
10-15	\$	31.81	\$	32.45
16-25	\$	49.16	\$	50.14
26-45	\$	86.28	\$	88.01
46-60	\$	122.86	\$	125.32
61-89	\$	196.04	\$	199.96
90-125	\$	269.95	\$	275.35
126-150	\$	319.20	\$	325.58
151-200	\$	441.24	\$	450.06
201-250	\$	575.19	\$	586.69
251-300	\$	709.01	\$	723.19
301-400	\$	847.44	\$	864.39
401+	\$	1,044.62	\$ 1	1,065.51



- ► Fees and Charges
 - ► Aeronautical Revenues per Landed Air Carrier Seat
 - ► CAIS Stats (Q3 2018 Q2 2019)







- ► Fees and Charges
 - ► Airport Improvement Fee (AIF)
 - ▶ Recommending an increase from \$20 per enplaned passenger to \$25 per enplaned passenger, effective March 1, 2020.

