2018 FINANCIAL PLAN FINANCIAL PLAN 2018 - 2022

## Schedule "A" Financial Plan 2018-2022

Revenue         Property Value Tax         133,481,167         133,481,167         139,430,437         145,122,266         150,408,366         157,382,755         1,461,006,066           Library Requisition         6,208,386         6,208,386         6,332,554         6,459,205         6,588,389         6,720,157         58,832,475           Perse and Charges         124,990,508         120,340,045         121,423,849         12,4052,661         125,394,056         128,980,515         1,133,108,927           Borrowing Proceads         960,120         4,949,710         -         -         4,000,000         38,000,000         47,000,000           Other Sources         124,248,941         120,141,281         53,638,039         51,174,731         50,325,889         49,664,592         473,329,592           Transfer between Funds         1,686,769         1,636,769         1,187,642         1,187,644		2018 Amended Budget	2018	2019	2020	2021	2022	2023-2030
Distant Paquisition   G.080,386   G.200,386   G.320,554   G.459,005   G.588,389   G.720,157   S.8,832,475   Parcel Taxes   3,182,576   3,182,576   3,240,499   3,264,934   3,267,975   3,289,512   27,087,039   Fees and Charges   124,990,508   120,340,045   121,423,849   124,052,661   126,053,040,661   128,890,515   1,133,108,927   40,000,000   47,000,000   47,000,000   41,250,698   388,303,165   324,065,378   330,073,797   340,984,675   384,037,531   3,201,264,439   121,412,50,698   388,303,165   324,065,378   330,073,797   340,984,675   384,037,531   3,201,264,439   322,052,040,040   41,250,698	Revenue							
Community Services   Communi	Property Value Tax	133,481,167	133,481,167	139,430,437	145,122,266	150,408,366	157,382,755	1,461,906,406
Parcel Taxes   3,182,576   3,182,576   3,240,499   3,264,934   3,267,975   3,289,512   27,087,039     Fees and Charges   124,930,508   120,340,045   121,423,849   124,052,661   126,394,056   128,980,515   1,133,108,297     Borrowing Proceeds   960,120   4,949,710   120,141,281   53,638,039   51,174,731   50,325,889   49,664,592   473,329,592     Taxefer between Funds   141,250,698   388,303,165   324,065,378   330,073,797   340,984,675   384,037,531   3,201,264,439     Transfer between Funds   1,686,769   1,636,769   1,187,642   1,187,644   1,187,644   1,187,644   1,187,644   1,187,644   1,187,644   1,187,645   1,200,7504   134,230,749     DCC Funds   22,366,151   21,025,529   21,156,387   35,099,364   28,359,611   10,007,504   134,230,749   182,033,668   130,275,807   82,929,038   101,160,884   88,754,278   92,374,249   506,062,178     Total Revenue   593,284,366   518,578,972   406,994,416   431,234,681   429,738,953   476,411,780   3,707,326,617     Expenditures   Municipal Debt   9,355,943   9,751,943   5,967,121   4,775,593   4,518,089   5,593,509   45,124,844   50,444	' '							
Pees and Charges   124,930,508   120,340,045   212,423,849   124,052,661   126,334,056   128,880,515   1,133,108,927   1,130,000   2,000				3,240,499			3,289,512	27,087,039
Other Sources         142,487,941         120,141,281         53,638,039         51,174,731         50,325,889         49,664,592         473,329,592           Transfer between Funds         Reserve Funds         1,686,769         1,636,769         1,187,642         1,187,644         1,	Fees and Charges		120,340,045	121,423,849	124,052,661	126,394,056	128,980,515	1,133,108,927
Transfer between Funds Reserve Funds DCC Funds Surplus/Reserve Accounts Total Revenue  157,980,788  1,686,769 1,636,769 1,187,642 1,187,644 1,187,64 1,187,644 1,187,644 1,187,644 1,187,644 1,187,644 1,187,644 1,187,644 1,187,644 1,187,644 1,187,644 1,187,644 1,187,644 1,187,6	Borrowing Proceeds	960,120	4,949,710	-	-	4,000,000	38,000,000	47,000,000
Transfer between Funds         1,686,769         1,636,769         1,187,642         1,187,644         1,187,614         1,187,614         1,187,614         1,187,614         1,187,644         1,187,644         1,187,644         1,187,644         1,187,644         1,187,644	Other Sources	142,487,941	120,141,281	53,638,039	51,174,731	50,325,889	49,664,592	473,329,592
Reserve Funds DCC Funds         1,686,769         1,636,769 21,036,759         1,187,642 21,187,644 22,366,151         1,187,645,259 21,156,387 35,099,364 28,359,611 10,007,504 134,230,749 307,000 137,000,000 137,000,000 137,000,000 134,230,749 307,000 137,000,000 137,000,000 137,000,000 137,000,000 137,000,000 137,000,000 137,000,000 137,000,000 137,000,000 137,000,000 137,000,000 137,000,000 137,000,000 137,000,000 137,000,000 137,000,000 14,812,34681 429,738,953 476,411,780 3,707,326,617           Expenditures           Municipal Debt Debt Interest         9,355,943 9,751,943 5,967,121 4,775,593 4,518,089 5,593,509 45,124,844 Debt Principal 15,701,603 15,701,603 11,854,479 8,752,346 6,995,881 8,324,481 57,547,333 (2a),124,844 Debt Principal 261,215,118 199,532,820 91,168,105 110,037,653 100,637,265 140,242,793 718,303,710 Other Municipal Purposes         261,215,118 199,532,820 91,168,105 110,037,653 100,637,265 140,242,793 718,303,710 Other Municipal Purposes           General Government         33,125,718 32,234,881 32,742,458 33,666,861 34,477,239 35,336,979 316,874,041 10,401		411,250,698	388,303,165	324,065,378	330,073,797	340,984,675	384,037,531	3,201,264,439
DCC Funds   22,366,151   21,026,529   21,156,387   35,099,364   28,359,611   10,007,504   134,230,749   157,980,748   107,612,509   60,585,009   64,873,876   59,207,023   81,179,101   364,048,101   182,033,668   130,275,807   82,929,038   101,160,884   88,754,278   92,374,249   506,062,178   70   70   70   70   70   70   70	Transfer between Funds							
Surplus/Reserve Accounts   157,980,748   107,612,509   60,585,009   64,873,876   59,207,023   81,179,101   364,048,101   182,033,668   130,275,807   82,929,038   101,160,884   88,754,278   92,374,249   506,062,178   70   70   70   70   70   70   70	Reserve Funds	1,686,769	1,636,769	1,187,642	1,187,644	1,187,644	1,187,644	7,783,328
182,033,668   130,275,807   82,929,038   101,160,884   88,754,278   92,374,249   506,062,178	DCC Funds	22,366,151	21,026,529	21,156,387	35,099,364	28,359,611	10,007,504	134,230,749
Total Revenue   593,284,366   518,578,972   406,994,416   431,234,681   429,738,953   476,411,780   3,707,326,617	Surplus/Reserve Accounts	157,980,748	107,612,509	60,585,009	64,873,876	59,207,023	81,179,101	364,048,101
Expenditures		182,033,668	130,275,807	82,929,038	101,160,884	88,754,278	92,374,249	506,062,178
Municipal Debt         Debt Interest         9,355,943         9,751,943         5,967,121         4,775,593         4,518,089         5,593,509         45,124,844           Debt Principal         15,701,603         15,701,603         11,854,479         8,752,346         6,995,881         8,324,481         57,547,333           Capital Expenditures         261,215,118         199,532,820         91,168,105         110,037,653         100,637,265         140,242,793         718,303,710           Other Municipal Purposes         -         -         -         -         -         -         -           General Government         33,125,718         32,234,881         32,742,458         33,666,861         34,477,239         35,336,979         316,874,041           Planning, Development & Building Services         31,761,629         30,055,912         22,228,128         21,572,763         22,177,065         22,841,006         206,781,561           Community Services         86,271,053         85,529,601         87,394,503         91,120,838         93,916,881         96,761,805         887,920,257           Protective Services         58,029,412         57,220,810         60,132,712         62,932,499         65,027,364         67,192,476         622,851,700           Utilities<	Total Revenue	593,284,366	518,578,972	406,994,416	431,234,681	429,738,953	476,411,780	3,707,326,617
Debt Interest         9,355,943         9,751,943         5,967,121         4,775,593         4,518,089         5,593,509         45,124,844           Debt Principal         15,701,603         15,701,603         11,854,479         8,752,346         6,995,881         8,324,481         57,547,333           Capital Expenditures         261,215,118         199,532,820         91,168,105         110,037,653         100,637,265         140,242,793         718,303,710           Other Municipal Purposes           General Government         33,125,718         32,234,881         32,742,458         33,666,861         34,477,239         35,336,979         316,874,041           Planning, Development & Building Services         31,761,629         30,055,912         22,228,128         21,572,763         22,177,065         22,841,006         206,781,561           Community Services         86,271,053         85,529,601         87,394,503         91,120,838         93,916,881         96,761,805         887,920,257           Protective Services         58,029,412         57,220,810         60,132,712         62,932,499         65,027,364         67,192,476         622,851,700           Utilities         23,777,110         21,075,639         20,769,420         21,136,728         21,615,414	•							
Debt Principal         15,701,603         15,701,603         11,854,479         8,752,346         6,995,881         8,324,481         57,547,333           Capital Expenditures         261,215,118         199,532,820         91,168,105         110,037,653         100,637,265         140,242,793         718,303,710           Other Municipal Purposes         33,125,718         32,234,881         32,742,458         33,666,861         34,477,239         35,336,979         316,874,041           Planning, Development & Building Services         31,761,629         30,055,912         22,228,128         21,572,763         22,177,065         22,841,006         206,781,561           Community Services         86,271,053         85,529,601         87,394,503         91,120,838         93,916,881         96,761,805         887,920,257           Protective Services         58,029,412         57,220,810         60,132,712         62,932,499         65,027,364         67,192,476         622,851,700           Utilities         23,777,110         21,075,639         20,769,420         21,136,728         21,615,414         22,109,942         196,351,254           Airport         16,193,891         14,960,261         15,426,153         15,907,225         16,385,650         16,880,195         154,533,470 <t< td=""><td>•</td><td>9,355,943</td><td>9,751,943</td><td>5,967,121</td><td>4,775,593</td><td>4,518,089</td><td>5,593,509</td><td>45,124,844</td></t<>	•	9,355,943	9,751,943	5,967,121	4,775,593	4,518,089	5,593,509	45,124,844
Other Municipal Purposes         General Government         33,125,718         32,234,881         32,742,458         33,666,861         34,477,239         35,336,979         316,874,041           Planning, Development & Building Services         31,761,629         30,055,912         22,228,128         21,572,763         22,177,065         22,841,006         206,781,561           Community Services         86,271,053         85,529,601         87,394,503         91,120,838         93,916,881         96,761,805         887,920,257           Protective Services         58,029,412         57,220,810         60,132,712         62,932,499         65,027,364         67,192,476         622,851,700           Utilities         23,777,110         21,075,639         20,769,420         21,136,728         21,615,414         22,109,942         196,351,254           Airport         16,193,891         14,960,261         15,426,153         15,907,225         16,385,650         16,880,195         154,533,470           Transfers between Funds           Reserve Funds         20,780,406         19,482,943         19,812,358         19,845,931         19,869,137         19,380,963         155,107,575           DCC Funds         2,343,410         -         -         -         -         -         <	Debt Principal	15,701,603	15,701,603	11,854,479	8,752,346	6,995,881	8,324,481	
Planning, Development &   33,125,718   32,234,881   32,742,458   33,666,861   34,477,239   35,336,979   316,874,041	Capital Expenditures	261,215,118	199,532,820	91,168,105		100,637,265	140,242,793	718,303,710
Planning, Development & Building Services 31,761,629 30,055,912 22,228,128 21,572,763 22,177,065 22,841,006 206,781,561 Community Services 86,271,053 85,529,601 87,394,503 91,120,838 93,916,881 96,761,805 887,920,257 Protective Services 58,029,412 57,220,810 60,132,712 62,932,499 65,027,364 67,192,476 622,851,700 Utilities 23,777,110 21,075,639 20,769,420 21,136,728 21,615,414 22,109,942 196,351,254 Airport 16,193,891 14,960,261 15,426,153 15,907,225 16,385,650 16,880,195 154,533,470 535,431,477 466,063,470 347,683,079 369,902,506 365,750,848 415,283,186 3,206,288,170 Transfers between Funds  Reserve Funds 20,780,406 19,482,943 19,812,358 19,845,931 19,869,137 19,380,963 155,107,575 DCC Funds 2,343,410 -	Other Municipal Purposes							-
Building Services         31,761,629         30,055,912         22,228,128         21,572,763         22,177,065         22,841,006         206,781,561           Community Services         86,271,053         85,529,601         87,394,503         91,120,838         93,916,881         96,761,805         887,920,257           Protective Services         58,029,412         57,220,810         60,132,712         62,932,499         65,027,364         67,192,476         622,851,700           Utilities         23,777,110         21,075,639         20,769,420         21,136,728         21,615,414         22,109,942         196,351,254           Airport         16,193,891         14,960,261         15,426,153         15,907,225         16,385,650         16,880,195         154,533,470           535,431,477         466,063,470         347,683,079         369,902,506         365,750,848         415,283,186         3,206,288,170           Transfers between Funds           Reserve Funds         20,780,406         19,482,943         19,812,358         19,845,931         19,869,137         19,380,963         155,107,575           DCC Funds         2,343,410         -         -         -         -         -         -         -         -         -         -	General Government	33,125,718	32,234,881	32,742,458	33,666,861	34,477,239	35,336,979	316,874,041
Community Services         86,271,053         85,529,601         87,394,503         91,120,838         93,916,881         96,761,805         887,920,257           Protective Services         58,029,412         57,220,810         60,132,712         62,932,499         65,027,364         67,192,476         622,851,700           Utilities         23,777,110         21,075,639         20,769,420         21,136,728         21,615,414         22,109,942         196,351,254           Airport         16,193,891         14,960,261         15,426,153         15,907,225         16,385,650         16,880,195         154,533,470           535,431,477         466,063,470         347,683,079         369,902,506         365,750,848         415,283,186         3,206,288,170           Transfers between Funds           Reserve Funds         20,780,406         19,482,943         19,812,358         19,845,931         19,869,137         19,380,963         155,107,575           DCC Funds         2,343,410         -	Planning, Development &							
Protective Services 58,029,412 57,220,810 60,132,712 62,932,499 65,027,364 67,192,476 622,851,700 Utilities 23,777,110 21,075,639 20,769,420 21,136,728 21,615,414 22,109,942 196,351,254  Airport 16,193,891 14,960,261 15,426,153 15,907,225 16,385,650 16,880,195 154,533,470  535,431,477 466,063,470 347,683,079 369,902,506 365,750,848 415,283,186 3,206,288,170  Transfers between Funds  Reserve Funds 20,780,406 19,482,943 19,812,358 19,845,931 19,869,137 19,380,963 155,107,575  DCC Funds 2,343,410	Building Services	31,761,629	30,055,912	22,228,128	21,572,763	22,177,065	22,841,006	206,781,561
Utilities         23,777,110         21,075,639         20,769,420         21,136,728         21,615,414         22,109,942         196,351,254           Airport         16,193,891         14,960,261         15,426,153         15,907,225         16,385,650         16,880,195         154,533,470           535,431,477         466,063,470         347,683,079         369,902,506         365,750,848         415,283,186         3,206,288,170           Transfers between Funds           Reserve Funds         20,780,406         19,482,943         19,812,358         19,845,931         19,869,137         19,380,963         155,107,575           DCC Funds         2,343,410         -	Community Services	86,271,053	85,529,601	87,394,503	91,120,838	93,916,881	96,761,805	887,920,257
Airport 16,193,891 14,960,261 15,426,153 15,907,225 16,385,650 16,880,195 154,533,470 535,431,477 466,063,470 347,683,079 369,902,506 365,750,848 415,283,186 3,206,288,170  Transfers between Funds  Reserve Funds 20,780,406 19,482,943 19,812,358 19,845,931 19,869,137 19,380,963 155,107,575 DCC Funds 2,343,410	Protective Services	58,029,412	57,220,810	60,132,712	62,932,499	65,027,364	67,192,476	622,851,700
Transfers between Funds Reserve Funds DCC Funds Surplus/Reserve Accounts 34,729,073 33,032,559 369,902,506 365,750,848 415,283,186 3,206,288,170 341,683,079 369,902,506 365,750,848 415,283,186 3,206,288,170 19,869,137 19,869,137 19,889,137 19	Utilities	23,777,110	21,075,639	20,769,420	21,136,728	21,615,414	22,109,942	196,351,254
Transfers between Funds Reserve Funds DCC Funds Surplus/Reserve Accounts  7,852,889  20,780,406 19,482,943 19,812,358 19,845,931 19,869,137 19,380,963 155,107,575 19,869,137 19,380,963 155,107,575 19,486,244 11,486,244 11,486,244 14,118,968 11,747,631 19,869,137 19,380,963 155,107,575 19,482,943 19,845,931 19,869,137 19,380,963 155,107,575 19,869,137	Airport	16,193,891	14,960,261	15,426,153	15,907,225	16,385,650	16,880,195	- 154,533,470
Reserve Funds       20,780,406       19,482,943       19,812,358       19,845,931       19,869,137       19,380,963       155,107,575         DCC Funds       2,343,410       -		535,431,477	466,063,470	347,683,079	369,902,506	365,750,848	415,283,186	3,206,288,170
Reserve Funds       20,780,406       19,482,943       19,812,358       19,845,931       19,869,137       19,380,963       155,107,575         DCC Funds       2,343,410       -	Transfers between Funds							
Surplus/Reserve Accounts         34,729,073         33,032,559         39,498,979         41,486,244         44,118,968         41,747,631         345,930,872           57,852,889         52,515,502         59,311,337         61,332,175         63,988,105         61,128,594         501,038,447	Reserve Funds	20,780,406	19,482,943	19,812,358	19,845,931	19,869,137	19,380,963	155,107,575
57,852,889 52,515,502 59,311,337 61,332,175 63,988,105 61,128,594 501,038,447	DCC Funds	2,343,410	-	-	-	-	-	-
	Surplus/Reserve Accounts	34,729,073	33,032,559	39,498,979	41,486,244	44,118,968	41,747,631	345,930,872
Total Expenditures         593,284,366         518,578,972         406,994,416         431,234,681         429,738,953         476,411,780         3,707,326,617		57,852,889	52,515,502	59,311,337	61,332,175	63,988,105	61,128,594	501,038,447
	Total Expenditures	593,284,366	518,578,972	406,994,416	431,234,681	429,738,953	476,411,780	3,707,326,617