



# Council focus and priority projects workshop

March 12, 2018

To support the workshop discussion, this document includes:

- A summary of key initiatives in five focus areas for 2018 (*Pages 2- 6*)
- Highlights of completed initiatives in five focus areas 2014-2018 (*Pages 7-9*)
- Highlights of active and completed initiatives in other priority areas 2014-2018 (*Pages 10-12*)

## ➤ Imagine Kelowna

Imagine Kelowna is a transformative long-term vision for the community, which is expected to be endorsed by Council in April 2018. Imagine Kelowna will help guide future priority setting and how we as a city achieve those priorities.

## ➤ Priority Initiatives for 2018 (Focus Areas)

Balanced Transportation Network Initiatives	Estimated Completion
John Hindle Drive including multi-use path	Fall 2018
Regional Strategic Transportation Plan (RSTP)	Winter 2019
South Perimeter Road	Spring 2019
Continued expansion of bike paths & sidewalks	Implemented & ongoing
Rutland Transit Exchange Phase 2 & Shepherd Road Extension	Fall 2018
Ethel St. 4 – road & cycling infrastructure (Sutherland to Springfield)	Fall 2018
Okanagan Rail Trail – 9 km complete to paving standard between Dilworth and Kelowna International Airport	Summer 2018
BC Transit Future Action Plan - long term vision for transit in the Central Okanagan	Fall 2018
Transportation Master Plan (City)	Fall 2019
Okanagan Gateway – comprehensive transportation network plan for Airport and University area	Winter 2019
2018 Regional Household Travel Survey	Spring 2019

## Council focus and priority projects workshop

Dropbike partnership - bike share pilot program	Spring 2018
Disruptive Mobility Strategy	2019
Transit Prioritization Framework	2018
New transit service to Academy Way area, introduction of Downtown-Glenmore-UBCO via John Hindle Drive	Fall 2018
Pilot Open Street 1-day Festival (temporarily close the streets to cars and open them to people. eg: Bernard Ave. on a Sunday in the summer)	Summer 2018

## Clean Drinking Water Initiatives

## Estimated Completion

SEKID Integration

- City-wide Water integration plan Phase 1
- Construction - Phase 1

Spring 2020

SOMID integration

Fall 2019

Source Water Protection Plan

Fall 2018

Integration Policy

Spring 2018

Agricultural water rate design - determine methodology to set rates in the future; not determine actual rates

Spring 2019

Kelowna Area Based Water Resource Management Plan

2021

Auditor General for Local Government water audit on City of Kelowna Water Utility

Spring 2018

## Homelessness Initiatives

## Estimated Completion

Journey Home Strategy:

- Journey Home Consultation - Design Labs
- A Way Home – Kelowna (youth strategy) – Pilot Upstream Project
- Journey Home Task Force – Advocacy Sub-Committee
- Expanded Indigenous membership on Journey Home Task Force

Journey Home Strategy: Summer 2018

Remainder: Completed

Community Action Team (IHA partnership)

(intervene to save lives; proactive and comprehensive support to people at risk of overdose – may include treatment and housing)

2018

Emergency Shelter Action Team – respond to emergent issues of shelters

2018

Community Advisory Board on Homelessness (CAB – H) Commitment to Alignment of Federal Community Plan and Funding

2018

Emergency Shelter Coordination – coordinate real-time space & capacity sharing eg. availability

2018

Street to Housing Outreach - team being formed to connect individuals to resources and assessments

2018

**Housing Diversity (Affordability) Initiatives**

**Estimated Completion**

Incentives to spur rental housing projects	Implemented & ongoing
Increase to rental housing grants	Implemented & ongoing
Healthy City Strategy - Healthy Housing	Summer 2018
BC Housing partnerships	Implemented & ongoing
Zoning text amendment – Greater allowance for emergency shelters & supportive housing	Spring 2018
OCP Review – land supply and diversity of housing	2019
Energy Step Code Strategy Development – goal to reduce household carrying costs (step 1 of 5)	In progress & ongoing
Policy review on provincial regulations (nightly accommodation & vacant home)	2018
Land Strategy – strategic investment in land, in part for housing	Summer 2018

## Public Safety Initiatives

*(Citizens are safe from personal/property crime)*

### Estimated Completion

Increase bylaw foot patrols in the downtown	Implemented & ongoing
Target prolific offenders	Implemented & ongoing
Bike patrols - extend timeframes (as soon as weather permitting to Sept., rather than May to Sept.)	Implemented & ongoing
Street walks - combined RCMP and Bylaw staff	Implemented & ongoing
Four officers recruited	2018
Other police services positions recruited in 2018: Police Services Secretary Four full time data processors.	2018
Community Action Team - opioid crisis (IHA lead) (4 pillar approach – harm reduction; prevention; treatment; enforcement)	Implemented & ongoing
PACT (police and crisis team) program expansion (currently 1 nurse + 1 officer; proposing to double this)	Fall 2018
Auxiliary tiering program 1,2,3 training (progressive roles and responsibility of auxiliary staff through training levels, with status at level 3 to include general duty patrols and check stops)	Fall 2018
Liaison with Kelowna Chamber of Commerce	March 2018
Good Neighbor Bylaw – Panhandling	March 2018
Remediation of nuisance properties	Implemented & ongoing
Design of a Community Response Team – Coordinated with RCMP & Bylaw	2018

## Appendix A

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### Completed Initiatives: 2014-Present (Focus Areas)

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#### Balanced Transportation Network Initiatives

Pedestrian & Cycle Master Plan

Okanagan Rail Trail planning, acquisition and funding

Partnered to deliver multiple transit exchange/stations projects:

- UBCO
- Rapid bus – Queensway
- Rapid bus – Gordon/Richter
- Okanagan College
- Pandosy St

Roundabouts – Water/Doyle; Lakeshore/Collett; Valley/Cross/Longhill

Phase 2 & 3 Ethel St. Active Transportation Corridors, including full urbanization, road resurfacing and utilities

Continued expansion of bike paths & sidewalks through annual program

Advanced thermal detection systems installed at six intersections that enable bike detection

Bulman Road – UBCO Bike Connection

Transit Customer Satisfaction Survey

Lakeshore 1, Bellevue Creek to Dehart, urbanization, multiuse path

Clement widening, Richter to St. Paul

## Clean Drinking Water Initiatives

\$43.9M Grant funding application successful

Value planning exercise completed

Merger agreements with SEKID, SOMID, Cedar Creek and Aspen Road water users

McCarthy, Tall Grass, and McKinley #5 Lift Stations commissioned.

Poplar Point Pump 501 Retro-fit complete and operational.

Achieved laboratory EWQA accreditation for drinking water lab to provincial health standards to allow for more internal testing and enhanced Quality assurance.

New Source Water Protection Assessment response plan that highlighted progress towards meeting water protection objectives.

Implemented new instrument methodology, wastewater lab, to discontinue use of hazardous chemicals, increase capacity and lower cost of supplies for improved water quality.

## Homelessness Initiatives

Hired a social development manager

Transitional storage/outreach program - BC Housing & the Gospel Mission

Housing needs assessment

Street to Housing Outreach Coordination

Formation of Journey Home Task Force

Formation of A Way Home Steering Committee

ACT – Assertive Community Team (Focused on Mental Health)

Overdose Crisis Response – Mobile Supervised Consumption Program



## Housing Diversity (Affordability) Initiatives

Urban Infill challenge

Encourage development of family-friendly, affordable housing

Healthy City Strategy - Healthy Housing Theme Area - UBC, IHA, City

Act as a catalyst for development of Central Green (Ki-lo-na Friendship Society; KARIS)

BC Housing Partnerships:

Gordon Place (BC Housing) – 33 units supportive housing

Drysdale (BC Housing) – Society of Hope – seniors housing

Kelowna & District Society for Community Living

Provincial Advocacy – UBCM Special Committee on Housing

## Public Safety Initiatives

Expanded programs to track and collect discarded needles in parks and public spaces.

RCMP members recruited (term) = 12 members

Bylaw officers recruited (term) = 3 PTOfficers; 1 supervisor

Other police services positions added = 3 police services positions; guards

Completion of new Police Services building, with relocation of staff.

Launch of Police and Crisis Team (PACT)

District enforcement

RCMP/Bylaw joint summer bike patrol program

Significant partnership and relationships developed – Integrated Response Team, Partners for Healthy Downtown, Outdoor Events Committee, Uptown Rutland Business.

Downtown Enforcement Strategy

Implemented daily bylaw enforcement officer foot patrols in the downtown core

Good Neighbor Bylaw – Abatement Fees

(tool to encourage problem properties to take action)

## ➤ Active and Completed Initiatives: 2014-Present (Additional Priorities)

<b>Strong Financial Management Initiatives</b>	<b>Status</b>
Update financial strategies and policies (eg. investments; U.S. Dollar; debt)	In progress & ongoing
Complete and implement Asset Management Program	Significant progress (Summer 2019)
Explore revenue generation opportunities	In progress & ongoing
Partnership Strategy – refinement of internal framework, and intention to develop priority plan to advance partnership opportunities	In progress & ongoing
Sponsorship and advertising program	Implemented & ongoing
Council adoption of Financial Principals and Strategies	Complete
LED Street Light Study (replacement program) (3.4 yr payback; cost savings ~ \$900K)	Complete
2030 Infrastructure Plan	Complete

<b>Healthy, Safe, Active &amp; Inclusive Community Initiatives</b>	<b>Status</b>
Act as a catalyst to help address community issues	In progress & ongoing
OCP Update	In progress
Healthy City Strategy, Community for All	Complete
Review major sport and community facilities	In progress & ongoing
Strong Neighborhoods Program	Implemented & ongoing
Actively engage with RCMP for targeted policing	In progress & ongoing
Development of a Community Sport Plan (framework for the local sport system)	In progress

Bluebird Beach Park - waterfront park property acquisition Complete

Active by Nature program Implemented & ongoing

### Preserve Agricultural Land Initiatives

#### Status

Benvoulin Corridor Agricultural Enforcement Strategy Complete

Accommodation for temporary farm workers In progress & ongoing

Update the Agricultural Plan Complete

### Catalyst for Business Initiatives

#### Status

Kelowna International Airport Master Plan Complete

Tourism Centre In progress

Implement Dark Fibre Strategy Ongoing

Strategic Investment-Business & Entrepreneurial Development Framework In progress

## Vibrant Urban Centres Initiatives

### Status

Rutland Centennial Park redevelopment (Phase 1 & 2 complete)	In progress
Implement Parking strategies in downtown & hospital area	Complete
New Memorial and expanded Library parkades	Complete
Urban Centres Roadmap	Complete
Civic Block Plan	Complete
Capri Landmark Urban Centre Plan	Significant
Okanagan Centre for Innovation and the Interior Health Authority headquarters opened	Complete
South Pandosy Parking Plan implementation	Complete