City of Kelowna
Regular Council Meeting
AGENDA

Monday, December 2, 2019
9:00 am
Knox Mountain Meeting Room (#4A)
City Hall, 1435 Water Street

1. Call to Order

2. Confirmation of Minutes
   Regular AM Meeting - November 25, 2019

3. Reports
   3.1 Capital Prioritization – 10 Year Capital Plan
      To receive Council’s direction on infrastructure prioritization and investment for preparation of the 10-Year Capital Plan.

4. Resolution Closing the Meeting to the Public
   THAT this meeting be closed to the public pursuant to Section 90(1) (e), (f) of the Community Charter for Council to deal with matters relating to the following:
   - Disposition of Lands
   - Law Enforcement

5. Adjourn to Closed Session

6. Reconvene to Open Session

7. Issues Arising from Correspondence & Community Concerns
   7.1 Mayor Basran, re: Issues Arising from Correspondence

8. Termination
City of Kelowna  
Regular Council Meeting Minutes  

Date: Monday, November 25, 2019  
Location: Knox Mountain Meeting Room (#4A) 
City Hall, 1435 Water Street  


Staff Present: City Manager, Doug Gilchrist; City Clerk, Stephen Fleming; Divisional Director, Human Resources & Community Safety, Stu Leatherdale*; Community Safety Director, Darren Caul*; Risk Manager, Lance Kayfish*; Legislative Coordinator (Confidential), Arlene McClelland*  

Guests: Hon. Geoffrey Barrow, Jesse Emmond, Dawn Himer, on behalf of the Community Court Advisory Committee  

(* Denotes partial attendance)  

1. Call to Order  

Mayor Basran called the meeting to order at 9:02 a.m.  

2. Confirmation of Minutes  

Moved By Councillor Hodge/Seconded By Councillor Wooldridge  

R1052/19/11/25 THAT the Minutes of the Regular AM Meeting of November 18, 2019 be confirmed as circulated  

Carried  

Councillor Sieben joined the meeting at 9:03 a.m.  

Councillor Singh joined the meeting at 9:03 a.m.  

3. Reports  

3.1 Community Court Update, Community Safety Department  

Staff:  
- Introduced Hon. Geoffrey Barrow, Jesse Emmond and Dawn Himer.  

Hon. Geoffrey Barrow  
- Displayed a PowerPoint Presentation.  
- Provided background to the initiative.
- Spoke to what a Community Court is and the efforts undertaken by the Advisory Committee to draft and submit a business case to the Province.
- Provided comments on how to reduce repeat offenders particularly in the downtown core.
- Spoke to the criteria that accused must meet to be sentenced in Community Court.
- Spoke to the format of sentencing in the Community Court resulting in a sentence that will be tailored to meet all the goals of sentencing including the rehabilitation of the offender.
- Spoke to the differences between monitoring of Community Supervision imposed by Traditional Court and Community Court.
- Spoke to the benefits of continuity of the justice system personnel in Community Court.
- Spoke to the timeline of establishing a Community Court in Kelowna.
- Responded to questions from Council.

Hon Barrow, Jesse Emmond and Dawn Himer departed the meeting at 10:48 a.m.

The meeting recessed at 10:48 a.m.

The meeting reconvened at 10:59 a.m.

Moved By Councillor Hodge/Seconded By Councillor Stack

**R1053/19/11/25** THAT Council receives, for information, the report from the Community Safety Department dated November 25, 2019 with respect to the Community Court Initiative. *Carried*

4. **Resolution Closing the Meeting to the Public**

Moved By Councillor Singh/Seconded By Councillor Donn

**R1054/19/11/25** THAT this meeting be closed to the public pursuant to Section 90(1) (f), (i), (k) and (l) of the Community Charter for Council to deal with matters relating to the following:

- Law Enforcement
- Legal Advice
- New Municipal Service
- Municipal Objectives, Measures and Progress Reports

*Carried*

5. **Adjourn to Closed Session**

The meeting adjourned to a closed session at 10:59 a.m.

6. **Reconvene to Open Session**

The meeting reconvened to an open session at 5:38 p.m.

7. **Issues Arising from Correspondence & Community Concerns**

There were no issues arising.

8. **Termination**

The meeting was declared terminated at 5:38 p.m.

Mayor Basran

City Clerk

/acm
Report to Council

Date: December 2nd, 2019
To: Council
From: City Manager
Subject: Capital Prioritization – 10 Year Capital Plan
Department: Infrastructure Engineering

Recommendation:

THAT Council receives, for information, the report from the Infrastructure Engineering Manager dated December 2nd, 2019, with respect to infrastructure prioritization and investment in the 10-Year Capital Plan.

AND THAT Council directs staff to adopt the parks priorities criteria in this report for prioritization of parks within the Parks Development DCC Program;

AND THAT Council directs staff to prepare a draft 10-Year Capital Plan based on the direction received in this workshop and report back to Council in the first quarter of 2020.

Purpose:
To receive Council’s direction on infrastructure prioritization and investment for preparation of the 10-Year Capital Plan.

Background:
The City has a rigorous infrastructure planning process that starts with understanding community expectations and ends with delivering infrastructure that supports the expected services. The 10-Year Capital Plan is guided by the direction set by Council in the 2030 Infrastructure Plan but is updated annually to be responsive and practical. The 2030 Infrastructure Plan was endorsed by Council in 2016 and since that time there have been a few changes. The 10-Year Capital Plan reflects these changes and strikes an affordable balance of infrastructure projects that maintain services, preserve existing assets and provides opportunity for growth and economic development.

The current 10-Year Capital Plan was endorsed by Council in July 2019 and the process has started for the annual update to the 10-Year Capital Plan. This workshop will be an opportunity for Council to provide direction to staff regarding infrastructure investment and prioritization in the 10-Year Capital Plan.
The 10-Year Capital Plan forecasts $1.3 billion of capital investment across 12 asset cost centres (Fig. 1). Several funding sources support this planned infrastructure investment including: Taxation, Gas Tax, Reserves, DCCs, borrowing, confirmed grants, developer contributions, Utility and Airport revenues. General taxation share of funding is $171 million and represents 13% of the total.

Council approved an Infrastructure Levy (IL) in 2019 that will provide $5.6 million in funding annually. The use of the IL is approved by Council as part of the annual budget process. The new Parks Development DCC will utilize $1.4 million annually of the IL funds to support the City’s share of this program.

Projects that are not fully funded and cannot proceed are termed Priority 2 (P2) projects. P2 projects amount to $634 million in the 10-Year Capital Plan and include projects to accommodate growth (46%), enhance services (30%), and renew existing assets (24%).

Several large P2 projects are contingent on funding from other sources (i.e. DCC’s, grants, utilities or partnerships). Projects include:

- Clement 2 (Hwy 33 Ext.) - $57 million
- Airport Exchange - $35 million
- Transit Facility - $65 million
- Kelowna Community Theatre - $68 million
- Wastewater Digester - $49 million

The City requires approximately $396 million to fund its share of P2 projects when considering funding from other sources. The funding shortfall of $396 million represents the City’s ‘Infrastructure Deficit’ in the next 10-Years.

Infrastructure Deficit reduction strategies include:

- Infrastructure Levy (approved 2019)
- Parks Development DCC (pending Ministry and Council approval)
- Community Amenities Contribution and Density Bonusing (review underway)
- Partnerships (ongoing)
- Federal/Provincial Grants (ongoing)
- Storm Drainage DCC (review to start in 2020)
- Storm Drainage Utility
- Fees & Charges Review
There are 450 projects and programs in the 10-Year Capital Plan. The workshop will focus on the Buildings and Transportation cost centres as these are large investment areas that comprise a significant portion of the City’s Infrastructure deficit. Council has previously completed a Parks Prioritization session during a November 4th, 2019 workshop. The workshop will review the Parks prioritization criteria developed in the November 4th workshop.

As for this workshop, direction will be sought for infrastructure investment levels and project prioritization under the current 10-year capital plan as follows:

- Prioritization for investment within Buildings and Transportation Cost Centres,
- Project prioritization within Buildings and Transportation Cost Centres.

It is important to note that the City is undergoing systematic planning approach, aligning the OCP, with the Transportation Master Plan and the update of 20-year Servicing Plan and Financial Strategy, and these updated plans may change the Infrastructure plan in the near future.

As part of the Transportation Master Plan process, staff are moving forward right now with public engagement around transportation options, which include capital projects. In parallel, the full technical evaluation component of the plan is also being conducted, which involves assessing transportation projects against the TMP Vision and Goals and utilizing various technical tools to help better quantify the benefits of the projects under consideration. Staff will use this information to identify options with the best return on investment in terms of helping the City meets its Transportation goals. The results of this process will be used to inform the ultimate set of projects that will be brought forward for Council’s consideration in late spring 2020. The results of the plan will inform the update of the 20-year Servicing Plan and update the Infrastructure plan.

**Parks Priority Criteria**
The following criteria for prioritizing the development of new park amenities, either as new parks or in existing park sites, were developed following the Council workshop of 4 Nov 2019.

All park types:

- Prioritize park amenities that promote partnerships with other organizations (e.g. School District, sport groups, community groups).
- Neighbourhood Parks:
  - Seek a balance for new amenities between all communities across the City, in locations related to growth.
  - Distribute new amenities equally between urban and sub-urban sites.
  - Distribute the construction of new amenities equally over the ten year period.
  - Fulfill current community expectations for timing of new amenities.

Community Parks:

- Prioritize communities with less provision of existing local parks.
- Consider the provision of nearby, existing City-wide Parks when doing so.
- Distribute new amenities among communities equitably over ten years.
- Distribute new amenities equally between urban and sub-urban sites.

Recreation Parks:

- Prioritize needs identified through liaison between Active Living & Culture and the wider sports communities.
• Draw on the economic advantages of locating new amenities on existing recreation sites when flat land is available (e.g. Shared support amenities: parking, washrooms, and greater potential for leagues and tournaments).
• Locate all recreation amenities based on a city-wide service area.

City-wide Parks:
• Prioritize locations with greatest city-wide appeal or anticipation.
• Prioritize sites with the greatest recreational, environmental or cultural significance.
• Prioritize locations with a greater variety of transportation options available.

Internal Circulation:
Divisional Director, Infrastructure
Manager, Integrated Transportation
Manager, Parks and Buildings

Considerations not applicable to this report:
Financial/Budgetary Considerations:
Legal/Statutory Authority:
Legal/Statutory Procedural Requirements:
Existing Policy:
External Agency/Public Comments:
Communications Comments:

Submitted by:

J. Shaw, Infrastructure Engineering Manager

Approved for inclusion: 
A. Newcombe, Division Director, Infrastructure

Attachment 1 - Buildings P1&P2 Prioritization Sheets
Attachment 2 - Transportation P1&P2 Prioritization Sheets
Attachment 3 - Presentation

cc:
<table>
<thead>
<tr>
<th>Priority</th>
<th>10-Year Plan Category Name</th>
<th>Project Name</th>
<th>Cost 2021-2030</th>
<th>Year(s)/Annual Program</th>
<th>Rating: Move Up or Down, Comments</th>
</tr>
</thead>
<tbody>
<tr>
<td>Priority 1</td>
<td>Parks and Recreation Buildings</td>
<td>Parkinson Recreation Centre - Building replacement</td>
<td>$ 78,120,000</td>
<td>2021-2023</td>
<td></td>
</tr>
<tr>
<td>Priority 1</td>
<td>Parks and Recreation Buildings</td>
<td>Capital News Centre - Expansion, Two Ice Sheets &amp; Field House</td>
<td>$ 25,495,000</td>
<td>2021-2022</td>
<td></td>
</tr>
<tr>
<td>Priority 1</td>
<td>Parks and Recreation Buildings</td>
<td>Parkinson Recreation Centre - Site work &amp; field relocation</td>
<td>$ 16,000,000</td>
<td>2022-2024</td>
<td></td>
</tr>
<tr>
<td>Priority 1</td>
<td>Parks and Recreation Buildings</td>
<td>Parks Washrooms Renovations or Replacement</td>
<td>$ 4,540,000</td>
<td>Annual Program</td>
<td></td>
</tr>
<tr>
<td>Priority 1</td>
<td>Community and Cultural Buildings</td>
<td>Mission Activity Centre - Construction</td>
<td>$ 9,860,000</td>
<td>2024-2025</td>
<td></td>
</tr>
<tr>
<td>Priority 1</td>
<td>Community and Cultural Buildings</td>
<td>Rotary Centre for the Arts Expansion</td>
<td>$ 4,485,000</td>
<td>2029-2023</td>
<td></td>
</tr>
<tr>
<td>Priority 1</td>
<td>Civic/Protective Service Buildings</td>
<td>North Glenmore Fire Hall (Stn #5) - Construction</td>
<td>$ 8,965,000</td>
<td>2024-2025</td>
<td></td>
</tr>
<tr>
<td>Priority 1</td>
<td>Civic/Protective Service Buildings</td>
<td>Civic Accommodation</td>
<td>$ 2,640,000</td>
<td>2021-2023</td>
<td></td>
</tr>
<tr>
<td>Priority 1</td>
<td>Civic/Protective Service Buildings</td>
<td>North Glenmore Fire Hall (Stn #5) - Land acquisition</td>
<td>$ 1,285,000</td>
<td>2023</td>
<td></td>
</tr>
<tr>
<td>Priority 1</td>
<td>Civic/Protective Service Buildings</td>
<td>Rutland Community Policing Office - Expansion</td>
<td>$ 710,000</td>
<td>2024-2025</td>
<td></td>
</tr>
<tr>
<td>Priority 1</td>
<td>Civic/Protective Service Buildings</td>
<td>Rutland Fire Hall - Renovation</td>
<td>$ 710,000</td>
<td>2024-2025</td>
<td></td>
</tr>
<tr>
<td>Priority 1</td>
<td>Transportation and Public Works Buildings</td>
<td>City Yards - Land Acquisition</td>
<td>$ 6,215,000</td>
<td>2029</td>
<td></td>
</tr>
<tr>
<td>Priority 1</td>
<td>Capital Opportunities and Partnerships</td>
<td>Capital Opportunities &amp; Partnership Fund</td>
<td>$ 1,550,000</td>
<td>2023, 2028</td>
<td></td>
</tr>
<tr>
<td>Priority 1</td>
<td><strong>Total Capital Opportunities and Partnerships</strong></td>
<td><strong>$ 1,550,000</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Priority</td>
<td>Category</td>
<td>Project Name</td>
<td>Cost 2021-2030</td>
<td>Year(s)/Annual Program</td>
<td>Rating: Move Up or Down, Comments</td>
</tr>
<tr>
<td>---------</td>
<td>--------------------------------</td>
<td>------------------------------------------------------</td>
<td>----------------</td>
<td>------------------------</td>
<td>----------------------------------</td>
</tr>
<tr>
<td>Priority 2</td>
<td>Parks and Recreation Buildings</td>
<td>Prospera Place - Renovations</td>
<td>$11,330,000</td>
<td>2029-2030</td>
<td></td>
</tr>
<tr>
<td>Priority 2</td>
<td>Parks and Recreation Buildings</td>
<td>Parkinson Recreation Centre - Parking structure</td>
<td>$8,555,000</td>
<td>2022-2023</td>
<td></td>
</tr>
<tr>
<td>Priority 2</td>
<td>Parks and Recreation Buildings</td>
<td>Memorial Arena - Adaptive Reuse</td>
<td>$7,084,000</td>
<td>2029-2030</td>
<td></td>
</tr>
<tr>
<td>Priority 2</td>
<td>Parks and Recreation Buildings</td>
<td>Apple Bowl - Renovations</td>
<td>$5,800,000</td>
<td>2021</td>
<td></td>
</tr>
<tr>
<td>Priority 2</td>
<td>Parks and Recreation Buildings</td>
<td>Mission Recreation Field House - Construction</td>
<td>$4,500,000</td>
<td>2020-2021</td>
<td></td>
</tr>
<tr>
<td>Priority 2</td>
<td>Parks and Recreation Buildings</td>
<td>Okanagan Stadium - Renovations</td>
<td>$4,246,000</td>
<td>2023-2024</td>
<td></td>
</tr>
<tr>
<td>Priority 2</td>
<td>Parks and Recreation Buildings</td>
<td>Parks Washrooms Renovations or Replacement</td>
<td>$2,535,000</td>
<td>Annual Program 2021-2023, 2029, 2030</td>
<td></td>
</tr>
<tr>
<td>Priority 2</td>
<td>Community and Cultural Buildings</td>
<td>Kelowna Community Theatre - Replacement Construction</td>
<td>$67,620,000</td>
<td>2025-2027</td>
<td></td>
</tr>
<tr>
<td>Priority 2</td>
<td>Community and Cultural Buildings</td>
<td>Kelowna Museum - Replacement Construction</td>
<td>$49,610,000</td>
<td>2029-2030</td>
<td></td>
</tr>
<tr>
<td>Priority 2</td>
<td>Community and Cultural Buildings</td>
<td>Glenmore Recreation Activity Centre - Development</td>
<td>$8,547,000</td>
<td>2029-2030</td>
<td></td>
</tr>
<tr>
<td>Priority 2</td>
<td>Community and Cultural Buildings</td>
<td>Downtown Activity Centre (replacement for Martin Centre) - Construction</td>
<td>$7,084,000</td>
<td>2021-2022</td>
<td></td>
</tr>
<tr>
<td>Priority 2</td>
<td>Community and Cultural Buildings</td>
<td>Rotary Art Centre - Expansion</td>
<td>$4,290,000</td>
<td>2029-2030</td>
<td></td>
</tr>
<tr>
<td>Priority 2</td>
<td>Community and Cultural Buildings</td>
<td>Downtown Cultural Centre - Construction (Partially funded Developer/Land Sales)</td>
<td>$3,300,000</td>
<td>2021</td>
<td></td>
</tr>
<tr>
<td>Priority 2</td>
<td>Community and Cultural Buildings</td>
<td>Art Gallery Envelope Replacement</td>
<td>$1,831,000</td>
<td>2024-2025</td>
<td></td>
</tr>
<tr>
<td>Priority 2</td>
<td>Civic/Protective Service Buildings</td>
<td>KLO Fire Hall (Stn #6) - Construction</td>
<td>$5,665,000</td>
<td>2027-2028</td>
<td></td>
</tr>
<tr>
<td>Priority 2</td>
<td>Civic/Protective Service Buildings</td>
<td>Kelowna Police Services Building - Expansion</td>
<td>$3,575,000</td>
<td>2026-2027</td>
<td></td>
</tr>
<tr>
<td>Priority 2</td>
<td>Civic/Protective Service Buildings</td>
<td>Civic Accommodation</td>
<td>$1,950,000</td>
<td>2021</td>
<td></td>
</tr>
<tr>
<td>Priority 2</td>
<td>Civic/Protective Service Buildings</td>
<td>North Glenmore Community Policing Office - Construction</td>
<td>$1,842,000</td>
<td>2024-2025</td>
<td></td>
</tr>
<tr>
<td>Priority 2</td>
<td>Civic/Protective Service Buildings</td>
<td>North Glenmore Fire Training Centre - Construction</td>
<td>$1,413,000</td>
<td>2024-2025</td>
<td></td>
</tr>
<tr>
<td>Priority 2</td>
<td>Transportation and Public Works Buildings</td>
<td>City Yards - Replacement Construction</td>
<td>$53,400,000</td>
<td>2029-2030</td>
<td></td>
</tr>
<tr>
<td>Priority 2</td>
<td>Heritage Buildings</td>
<td>Brent's Grist Mill - Adaptive Reuse</td>
<td>$1,400,000</td>
<td>2023-2024</td>
<td></td>
</tr>
<tr>
<td>Priority 2</td>
<td>Building Renewal, Rehabilitation &amp; Infrastructure Upgrades</td>
<td>General Building Infrastructure Renewal</td>
<td>$6,270,389</td>
<td>Annual Program 2022-2030</td>
<td></td>
</tr>
<tr>
<td>Priority 2</td>
<td>Building Renewal, Rehabilitation &amp; Infrastructure Upgrades</td>
<td></td>
<td>$6,270,389</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Priority</td>
<td>10-Year Plan Category Name</td>
<td>Project Name</td>
<td>Cost 2021-2030</td>
<td>Year(s)/Annual Program</td>
<td>Rating: Move Up or Down, Comments</td>
</tr>
<tr>
<td>----------</td>
<td>----------------------------</td>
<td>--------------</td>
<td>----------------</td>
<td>------------------------</td>
<td>----------------------------------</td>
</tr>
<tr>
<td>Priority 1</td>
<td>Bicycle Network</td>
<td>Active Transportation Corridor/Bicycle Network Expansion</td>
<td>$ 5,050,000</td>
<td>Annual Program</td>
<td></td>
</tr>
<tr>
<td>Priority 1</td>
<td>Bicycle Network</td>
<td>Rails with Trails lighting (Commerce Ave to Hwy 97 Overpass), ATC</td>
<td>$ 720,000</td>
<td>2024, 2027</td>
<td></td>
</tr>
<tr>
<td>Priority 1</td>
<td>Sidewalk Network</td>
<td>Sidewalk Network Expansion</td>
<td>$ 5,150,000</td>
<td>Annual Program</td>
<td></td>
</tr>
<tr>
<td>Priority 1</td>
<td>Safety and Operational Improvements</td>
<td>Road safety &amp; operations Partnership with ICBC</td>
<td>$ 2,500,000</td>
<td>Annual Program</td>
<td></td>
</tr>
<tr>
<td>Priority 1</td>
<td>Safety and Operational Improvements</td>
<td>Crosswalk Safety signals and Flashers</td>
<td>$ 1,300,000</td>
<td>Annual Program</td>
<td></td>
</tr>
<tr>
<td>Priority 1</td>
<td>Safety and Operational Improvements</td>
<td>Neighbourhood traffic calming</td>
<td>$ 710,000</td>
<td>Annual Program</td>
<td></td>
</tr>
<tr>
<td>Priority 1</td>
<td>Safety and Operational Improvements</td>
<td>Safe Routes to School Program</td>
<td>$ 710,000</td>
<td>Annual Program</td>
<td></td>
</tr>
<tr>
<td>Priority 1</td>
<td>Traffic Control Infrastructure</td>
<td>Traffic Signals and Roundabouts</td>
<td>$ 5,500,000</td>
<td>Annual Program</td>
<td></td>
</tr>
<tr>
<td>Priority 1</td>
<td>Traffic Control Infrastructure</td>
<td>Intelligent Transportation Systems</td>
<td>$ 250,000</td>
<td>Annual Program</td>
<td></td>
</tr>
<tr>
<td>Priority 1</td>
<td>Transit Facilities</td>
<td>Transit - New Bus Stops</td>
<td>$ 1,410,000</td>
<td>Annual Program</td>
<td></td>
</tr>
<tr>
<td>Priority 1</td>
<td>Transit Facilities</td>
<td>Transit - Land Acquisition</td>
<td>$ 1,201,000</td>
<td>Annual Program</td>
<td></td>
</tr>
<tr>
<td>Priority 1</td>
<td>Transit Facilities</td>
<td>Park and Rides</td>
<td>$ 250,000</td>
<td>2022, 2025</td>
<td></td>
</tr>
<tr>
<td>Priority 1</td>
<td>Transit Facilities</td>
<td>YLW Rapid Bus Extension</td>
<td>$ 100,000</td>
<td>2022</td>
<td></td>
</tr>
<tr>
<td>Priority 1</td>
<td>Total Transit Facilities</td>
<td></td>
<td>$ 2,961,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Priority 1</td>
<td>Total Bicycle Network</td>
<td></td>
<td>$ 5,770,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Priority 1</td>
<td>Total Sidewalk Network</td>
<td></td>
<td>$ 5,150,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Priority 1</td>
<td>Total Safety and Operational Improvements</td>
<td></td>
<td>$ 5,220,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Priority 1</td>
<td>Total Traffic Control Infrastructure</td>
<td></td>
<td>$ 5,750,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Priority</td>
<td>Category</td>
<td>Project Name</td>
<td>Cost 2021-2030</td>
<td>Year(s)/Annual Program</td>
<td>Rating: Move Up or Down, Comments</td>
</tr>
<tr>
<td>---------</td>
<td>---------------------------</td>
<td>------------------------------------------------------------------------------</td>
<td>----------------</td>
<td>-----------------------</td>
<td>----------------------------------</td>
</tr>
<tr>
<td>Priority 2</td>
<td>DCC Roads</td>
<td>Clement 2 (Hwy 33 Exit, 323 &amp; Hwy 89 S) - Spall Enterps.</td>
<td>$ 57,086,000</td>
<td>2026-2029</td>
<td></td>
</tr>
<tr>
<td>Priority 2</td>
<td>DCC Roads</td>
<td>Lakeview B</td>
<td>$ 12,317,000</td>
<td>2026-2029</td>
<td></td>
</tr>
<tr>
<td>Priority 2</td>
<td>DCC Roads</td>
<td>Hollywood B</td>
<td>$ 1,569,000</td>
<td>2030</td>
<td></td>
</tr>
<tr>
<td>Priority 2</td>
<td>DCC Roads</td>
<td>Airport Way</td>
<td>$ 1,861,000</td>
<td>2030</td>
<td></td>
</tr>
<tr>
<td>Priority 2</td>
<td>DCC Roads</td>
<td>Clement 3 (COMC) Land only (Hwy 33 - McCurdy)</td>
<td>$ 1,980,000</td>
<td>2020</td>
<td></td>
</tr>
<tr>
<td>Total DCC Roads</td>
<td></td>
<td></td>
<td>$ 79,607,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Priority 2</td>
<td>DCC Roads - Active Transportation</td>
<td>Pension 7 AT (Hwy 33)</td>
<td>$ 4,483,000</td>
<td>2026-2029</td>
<td></td>
</tr>
<tr>
<td>Priority 2</td>
<td>DCC Roads - Active Transportation</td>
<td>Wisconsin Ave 2 AT</td>
<td>$ 2,234,000</td>
<td>2030</td>
<td></td>
</tr>
<tr>
<td>Priority 2</td>
<td>DCC Roads - Active Transportation</td>
<td>Lenora 3 AT (Hwy 33)</td>
<td>$ 1,687,000</td>
<td>2030</td>
<td></td>
</tr>
<tr>
<td>Priority 2</td>
<td>DCC Roads - Active Transportation</td>
<td>Airport Way AT (Hwy 33 &amp; Hwy 97 N)</td>
<td>$ 207,000</td>
<td>2030</td>
<td></td>
</tr>
<tr>
<td>Total DCC Roads - Active Transportation</td>
<td></td>
<td></td>
<td>$ 13,195,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Priority 2</td>
<td>DCC Roads - Active Transportation</td>
<td>Pension 4 AT (Cambium)</td>
<td>$ 1,181,000</td>
<td>2030</td>
<td></td>
</tr>
<tr>
<td>Priority 2</td>
<td>DCC Roads - Active Transportation</td>
<td>Airport Way AT (Hwy 33 &amp; Hwy 97 N)</td>
<td>$ 207,000</td>
<td>2030</td>
<td></td>
</tr>
<tr>
<td>Total Non-DCC Roads</td>
<td></td>
<td></td>
<td>$ 40,500,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Priority 2</td>
<td>Transportation System Renewal</td>
<td>Highway 97 Royal Station Renewal</td>
<td>$ 961,000</td>
<td>2029</td>
<td></td>
</tr>
<tr>
<td>Priority 2</td>
<td>Transportation System Renewal</td>
<td>Sidewalk, shoulder paving, streetscaping in urban centers</td>
<td>$ 5,093,000</td>
<td>2029</td>
<td></td>
</tr>
<tr>
<td>Priority 2</td>
<td>Transportation System Renewal</td>
<td>Transit Renewal - Mission Network Roadcapyling</td>
<td>$ 200,000</td>
<td>2030</td>
<td></td>
</tr>
<tr>
<td>Total Transportation System Renewal</td>
<td></td>
<td></td>
<td>$ 56,294,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Priority 2</td>
<td>Bicycle Network Master Planned Primary AT Routes</td>
<td></td>
<td>$ 14,000,000</td>
<td>2022</td>
<td></td>
</tr>
<tr>
<td>Priority 2</td>
<td>Bicycle Network</td>
<td></td>
<td>$ 6,353,129</td>
<td>2029</td>
<td></td>
</tr>
<tr>
<td>Total Bicycle Network</td>
<td></td>
<td></td>
<td>$ 20,353,129</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Priority 2</td>
<td>Sidewalk Network Expansion</td>
<td></td>
<td>$ 4,433,129</td>
<td>2029</td>
<td></td>
</tr>
<tr>
<td>Priority 2</td>
<td>Safety and Operational Improvements</td>
<td></td>
<td>$ 720,000</td>
<td>2029</td>
<td></td>
</tr>
<tr>
<td>Total Safety and Operational Improvements</td>
<td></td>
<td></td>
<td>$ 6,260,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Priority 2</td>
<td>Traffic Control Infrastructure</td>
<td></td>
<td>$ 3,183,000</td>
<td>2029</td>
<td></td>
</tr>
<tr>
<td>Priority 2</td>
<td>Traffic Control Infrastructure</td>
<td></td>
<td>$ 4,793,000</td>
<td>2029</td>
<td></td>
</tr>
<tr>
<td>Total Traffic Control Infrastructure</td>
<td></td>
<td></td>
<td>$ 8,976,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Priority 2</td>
<td>Transit Facilities Mission Bus Equipment</td>
<td></td>
<td>$ 1,901,000</td>
<td>2020, 2021, 2022</td>
<td></td>
</tr>
<tr>
<td>Priority 2</td>
<td>Transit Facilities</td>
<td></td>
<td>$ 44,563,000</td>
<td>2021-2023</td>
<td></td>
</tr>
<tr>
<td>Priority 2</td>
<td>Transit Facilities</td>
<td></td>
<td>$ 1,060,000</td>
<td>2023</td>
<td></td>
</tr>
<tr>
<td>Priority 2</td>
<td>Transit Facilities</td>
<td></td>
<td>$ 1,060,000</td>
<td>2022</td>
<td></td>
</tr>
<tr>
<td>Priority 2</td>
<td>Transit Facilities</td>
<td></td>
<td>$ 1,060,000</td>
<td>2020</td>
<td></td>
</tr>
<tr>
<td>Priority 2</td>
<td>Transit Facilities</td>
<td></td>
<td>$ 1,060,000</td>
<td>2020</td>
<td></td>
</tr>
<tr>
<td>Priority 2</td>
<td>Transit Facilities</td>
<td></td>
<td>$ 1,060,000</td>
<td>2020</td>
<td></td>
</tr>
<tr>
<td>Total Transit Facilities</td>
<td></td>
<td></td>
<td>$ 88,510,000</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Presentation Outline

- 10-Year Capital Plan Summary
- Prioritization Exercise (Buildings & Transportation)
- Parks Prioritization Criteria
INFRASTRUCTURE PLANNING MODEL

COMMUNITY EXPECTATIONS

COMMUNITY (IK/OCP)  CORPORATE VISION  COUNCIL PRIORITIES

2030 INFRASTRUCTURE PLAN

10 YR CAPITAL PLAN

ANNUAL CAPITAL DELIVERY

SERVICE DELIVERY

City of Kelowna
2040 Infrastructure Plan

- 2040 OCP
- 20 Year Servicing Plan
- Transportation Master Plan
- Asset Management Plan
- Parks Master Plan
Infrastructure Challenge

- Aging Infrastructure,
- Demand for more services,
- Growing community,
- Less funding for Infrastructure.

- $1.89B Infrastructure investment over next 10 years to accommodate growth, improve services and renew existing assets.
- $398M Estimated infrastructure deficit or unfunded infrastructure in the next 10 years
- 31% Infrastructure investment allocated to renewal
- 69% Infrastructure allocated to growth and improved services
- 35% Assets in fair to poor condition and will need investment in the short-term to mid-term

City of Kelowna
Maintaining Direction

Total Investment
- Transportation: 33%
- Parks: 16%
- Buildings: 14%
- Wastewater: 10%
- Water: 8%
- Vehicles: 5%
- Solid Waste: 4%
- Real Estate: 4%
- Storm Drainage: 2%
- Information Services: 2%
- Transit: 1%
- Fire: 1%

Transportation: 33%
- Parks: 16%
- Buildings: 14%
- Wastewater: 10%
- Water: 8%
- Vehicles: 5%
- Solid Waste: 4%
- Real Estate: 4%
- Storm Drainage: 2%
- Information Services: 2%
- Transit: 1%
- Fire: 1%

Total Investment: $1.06B

Tax / Gas Tax
- Transportation: 55%
- Parks: 19%
- Buildings: 12%
- Storm Drainage: 5%
- Information Services: 5%
- Real Estate: 4%
- Fire: 1%

Transportation: 55%
- Parks: 19%
- Buildings: 12%
- Storm Drainage: 5%
- Information Services: 5%
- Real Estate: 4%
- Fire: 1%

New/Growth/Renew
- Growth: 46%
- Renew: 35%
- New: 19%

New/Growth/Renew: 46%
- Renew: 35%
- New: 19%
10-Year Capital Plan
Infrastructure Investment by Service Area

- General and Utility Funds Total: $1.3B

- Unallocated Infrastructure: 3%
- Levy: 3%
- Water: 8%
- Waste Water: 7%
- Real Estate: 3%
- Buildings: 14%
- Parks: 10%
- Transportation: 18%
- Solid Waste: 4%
- Storm Drainage: 1%
- Vehicles: 3%
- Fire: 1%
- Info. Serv.: 1%

City of Kelowna
10-Year Capital Plan
Investment by Infrastructure Category

- **Growth Capital** - infrastructure required to accommodate growth,
- **Renewal Capital** - infrastructure that replaces or renews existing assets,
- **New Capital** - infrastructure required to support enhanced service levels,
10-Year Capital Plan Funding Sources

- General Taxation: 13%
- Community Works Fund: 4%
- Reserves: 31%
- Development Cost Charges: 16%
- Borrowing: 13%
- Developer/Other: 8%
- Grants: 1%
- Utilities: 4%
- Infrastructure Levy: 4%

Total funding $1.3 billion

City of Kelowna
Priority 1 and Priority 2 Investment ($millions)

- Real Estate & Parking: $37 (Priority 1), $51 (Total Requirement)
- Buildings: $178
- Parks: $221 (Priority 1), $306 (Total Requirement)
- Transportation: $232 (Priority 1), $528 (Total Requirement)
- Storm Drainage: $20 (Priority 1), $37 (Total Requirement)
- Info. Serv.: $12 (Priority 1), $15 (Total Requirement)
- Vehicles: $39 (Priority 1), $39 (Total Requirement)
- Wastewater: $85 (Priority 1), $134 (Total Requirement)

Total Requirement (P1 & P2, $1,368 M)

City of Kelowna
Prioritization Exercise

450 Projects - $1.3 billion

Buildings & Transportation
178 Projects

Less Renewal & DCC Projects

Buildings & Transportation
73 Projects
All Parks Criteria

• Prioritise park amenities that promote partnerships with other organisations (e.g. School District, sport groups, community groups)
Neighbourhood Parks Criteria

- Seek a balance for new amenities between all communities across the City, in locations related to growth.
- Distribute new amenities equally between urban and sub-urban sites.
- Distribute the construction of new amenities equally over the ten year period.
- Fulfill current community expectations for timing of new amenities.
Community Parks Criteria

• Prioritize communities with less provision of existing local parks.
• Consider the provision of nearby, existing City-wide Parks when doing so.
• Distribute new amenities among communities equitably over ten years.
• Distribute new amenities equally between urban and sub-urban sites.
Recreation Parks Criteria

• Prioritize needs identified through liaison between Active Living & Culture and the wider sports communities.
• Draw on the economic advantages of locating new amenities on existing recreation sites when flat land is available (eg. Shared support amenities: parking, washrooms, and greater potential for leagues and tournaments).
• Locate all recreation amenities based on a city-wide service area.
City-wide Parks Criteria

- Prioritise locations with greatest city-wide appeal or anticipation.
- Prioritise sites with the greatest aesthetic, environmental or cultural significance.
- Prioritise locations with a greater variety of transportation options available.
Design Criteria

• Focus on connections with linear parks and Active Transportation Corridors.
• Locate City-wide parks according to physical features.
• Plan park amenities for less structured activities (eg. pick up basketball or soccer).
• Consider grouping facilities by sport where appropriate, to allow for greater use (eg. leagues, training and tournaments).
Design Criteria

- Consider some smaller ‘quick wins’ with lower capital costs.
- Consider future expansion opportunities.
- Provide consideration for all income groups.
- Avoid proximity to duplicate facilities (eg. School fields), where there is insufficient demand.
- Plan for a variety of users (eg. follow Community for All principles).
Questions?

For more information

Web Application 10-Year Capital Plan | City of Kelowna
Insite/Resources/Systems/Public Works/10-Year Capital Plan