

# Journey Home Task Force MEETING AGENDA



Thursday, May 10, 2018

5:00 pm

Urban Systems

1353 Ellis Street, Kelowna, BC

(entrance on the North side of the building)

		<b>Pages</b>
1.	<b>Call to Order, Welcome &amp; Introductions (Co-Chairs)</b>	5:00 PM
2.	<b>Confirmation of Minutes</b>	5:00 PM
	April 10, 2018	3 - 6
3.	<b>Update on Council Presentation of May 7, 2018 (Co-Chairs)</b>	5:05 PM
4.	<b>Lived Experience Circle Update (Gerard Joyal, Lived Experience Coordinator)</b>	5:15 PM
5.	<b>Draft Journey Home Strategy Review Timeline (Co-Chairs)</b>	5:25 PM
6.	<b>Proposed Transition Plan: Moving from Strategy Development to Implementation (Co-Chairs/Staff)</b>	7 - 7
7.	<b>Meeting Break</b>	5:35 PM
8.	<b>Backbone Organization Structure Discussion (Co-Chairs)</b>	6:00 PM
9.	<b>Review of Draft Stakeholder Pledge (Co-Chairs)</b>	6:10 PM
10.	<b>Funding &amp; Contribution Needs Summary - Review (Co-Chairs)</b>	6:35 PM
11.	<b>Reflections &amp; Next Steps</b>	8 - 10
		7:00 PM
		11 - 11
		7:20 PM

Upcoming Important Dates

- May 23rd - Task Force Meeting
- June 6th - Task Force Meeting
- June 20th - Task Force Meeting
- June 25th - Final Journey Home Strategy Presentation to Council

Attachments

- Draft Minutes - April 10th Task Force Meeting
- Draft Journey Home Strategy Review Timeline
- Draft Stakeholders Pledge
- Funding & Contribution Needs Summary



## Journey Home Task Force

### Minutes

Date:	Tuesday, April 10, 2018
Location:	Westbank First Nation 1900 Quail Lane, Upper Floor West Kelowna, BC
Committee Members Present:	Co-Chair, Martin Bell, Co-Chair, Dr. Kyleen Myrah, Ann Howard (BC Housing), Cheryl Miller (Central Okanagan Foundation), Superintendent Brent Mundle (RCMP), Theresa Arsenault, QC, Gaelene Askeland, Tom Dyas, Diane Entwistle, Carrie McDonald, Pam Moore, Brenda Plitt, Kelly Taverner, Shane Worman, Lisa McHaffie, Tina Larouche (Ki-Low-Na Friendship Society) and Diane Roy (Westbank First Nations)
Committee Members Absent:	John Yarshenko (Interior Health Authority), Harleen Price (Ministry of Social Development & Poverty Reduction), Jennifer Houde (Okanagan Nation Alliance), Mike Gawliuk, David Krysko and Scott Lanigan
Staff Present:	Divisional Director, Active Living & Culture, Jim Gabriel; Social Development Manager, Sue Wheeler; Neighbourhood Development Coordinator, Glenda Cooper; Communications Coordinator, Lisa Ruether; PT Recreation Technician, Melina Moran; and FOI-Legislative Coordinator, Sandi Horning
Guests:	Consultant, Alina Turner (Turner Strategies); Gerard Joyal* (Lived Experience Coordinator); Belinda Jackson* (A Way Home Kelowna); Councillor Tom Konek (Westbank First Nation); and General Manager of Development Services, Nancy Henderson* (City of West Kelowna)

(\* denotes partial attendance)

#### 1. Call to Order, Welcome & Introductions (Co-Chairs)

The Co-Chair, Martin Bell, called the meeting to order at 5:40 p.m. and thanked Westbank First Nation for hosting the Committee meeting.

## 2. Confirmation of Minutes

Moved by Tom Dyas/Seconded by Theresa Arsenault

THAT the Minutes of April 3, 2018 Meeting of the Journey Home Task Force be confirmed as circulated.

Carried

Co-Chair, Martin Bell:

- Reviewed the Agenda for the meeting.

## 3. Update on Council Presentation of April 9th (Co-Chairs)

Co-Chair, Martin Bell:

- Provided an update on the Task Force's presentation to Council on April 9<sup>th</sup>.
- Commented that Council was very engaged during the presentation.

Co-Chair, Dr. Kyleen Myrah:

- Provided additional comment regarding the Council presentation.

## 4. Lived Experience Circle Update (Gerard Joyal, Lived Experience Coordinator)

Gerard Joyal, Lived Experience Coordinator:

- Displayed Graphics by Bob Mack and provided an update with respect to the Lived Experience Circle.
- Advised that 179 people have participated in the lived experience sessions to date and provided commentary on each graphic and the meaning/intent behind the graphic.

Co-Chair, Martin Bell:

- Provided comment regarding the lived experience community and suggested ways to include the community moving forward.

## 5. Communications Update (Staff)

Staff:

- Provided an update regarding communication to the Task Force.
- Provided comment regarding the concept of a blog series and advised that the City is looking for Task Force Members to share topics from their own perspective.
- More details will be sent out during the next weekly update.

Co-Chair, Dr. Kyleen Myrah:

- Suggested a need to communicate that the Journey Home strategy is not the only initiative being supported by the City.

## 6. Plan Resources and Implementation Update (Alina Turner, Turner Strategies)

### 6.1 Update - What We Heard: Strategic Directions & Input Session

Alina Turner, Turner Strategies:

- Displayed a PowerPoint presentation summarizing "What We Heard: Strategic Directions & Input Sessions".
- Responded to questions from the Task Force Members.

### 6.2 Review BC Housing annual funding allocation (Capital and Service Delivery Funding) in Kelowna

Alina Turner, Turner Strategies:

- Reviewed BC Housing's annual funding allocation.
- Responded to questions from the Task Force Members.

## 7. Backbone Organization Mandate Discussion (Co-Chairs)

Alina Turner, Turner Strategies:

- Displayed a PowerPoint presentation summarizing the Design Labs Input on the Backbone Organization.
- Spoke to the potential establishment of a backbone organization and how it could be structured.

Co-Chair, Martin Bell:

- Provided comment regarding the progression of the backbone organization.

Co-Chair, Dr. Kyleen Myrah:

- Requested that the Task Force Members break into small groups to consider the question: What role should the backbone organization have in implementing the Journey Home strategy?

The Task Force members broke into small groups and after a brief discussion, a spokesperson for each group provided their comments.

Task Force Members provided individual comment regarding:

- the role of the backbone organization;
- educating the public on the 'wins' already achieved (i.e. BC Housing projects etc.); and
- how to engage the public.

The Task Force Members had a discussion regarding staffing for the transitional period.

The Task Force Members had a further discussion regarding how to deal with the loss of businesses in the downtown, particularly on Leon Avenue.

## 8. The Funding "Ask" (Alina Turner, Turner Strategies)

Alina Turner, Turner Strategies:

- Displayed a PowerPoint presentation outlining the funding 'ask' to implement the strategy (\$47M over 5yrs).

## 9. Confirming Our Strategic Focus (Co-Chairs)

Co-Chair, Dr. Kyleen Myrah:

- Displayed a PowerPoint presentation with respect to the strategic focus.

**Moved by Tom Dyas/Seconded by Diane Entwistle**

THAT the Journey Home Task Force's strategically focus on Option 2 as outlined in the presentation dated April 10, 2018 regarding the establishment of a Transition Committee.

**Carried**

## 10. Proposed Next Meeting Date

Co-Chair, Martin Bell:

- Made reference to the upcoming dates with respect to the Task Force Meetings as well as the scheduled presentations to Kelowna City Council.
- Advised that the next meeting date of the Task Force is proposed for May 23, 2018.

## 11. Termination

The meeting was declared terminated at 7:59 p.m.

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Martin Bell, Co-Chair

/slh

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Dr. Kyleen Myrah, Co-Chair

## Draft Journey Home Strategy – Review Timeline

### Journey Home Task Force Agenda Attachment

May 10, 2018

<b>June 1<sup>st</sup></b>	<b>Draft Strategy sent to Task Force Members for Review:</b> <ul style="list-style-type: none"><li>• Task Force members requested to review and prepare to provide feedback to Dr. Turner at the June 6<sup>th</sup> JHTF meeting</li></ul>
<b>June 6<sup>th</sup></b>	<b>JHTF Meeting</b> – Task Force Members to provide feedback on Journey Home Strategy to Dr. Turner (Dr. Turner via Skype)
<b>June 6 – 13<sup>th</sup></b>	Dr. Turner to incorporate Task Force’s feedback into Journey Home Strategy for review by Co-Chairs
<b>June 14<sup>th</sup></b>	Council to receive <b>Final Journey Home Strategy</b> to allow time to review before June 25 <sup>th</sup>
<b>June 14 – 20<sup>th</sup></b>	Council Report, Final Strategy Document, Council PowerPoint Presentation to be finalized
<b>June 20<sup>th</sup></b>	<b>Final JHTF Meeting</b> (Dr. Turner via Skype)
<b>June 21<sup>st</sup></b>	<b>Council June 25<sup>th</sup> Agenda Publication</b> (Journey Home Strategy, Council Report)
<b>June 25<sup>th</sup></b>	<b>Council Meeting</b> for Journey Home Strategy Presentation (Co-Chairs and Dr. Turner)

# Journey Home Strategy – Stakeholder Pledge

Working Draft for Discussion – May 10th, 2018

## Journey Home Strategy Vision:

Guided by Lived Experience voice and enlightened through reconciliation, an innovative action-oriented lens continues to inspire the entire community to contribute collectively to an integrated system of care where every person feels valued and supported, and every journey leads home.

## Collective Values:

- ❖ *guided by* **LIVED EXPERIENCE VOICE**
- ❖ *committed to uphold individual* **CHOICE**
- ❖ *compelled to ensure* **EQUITY**
- ❖ *strengthened by* **COLLECTIVE action**
- ❖ *committed to* **INCLUSION**
- ❖ *driven by* **COURAGE**
- ❖ *grounded in* **INTEGRITY**
- ❖ *rooted in* **DIGNITY**
- ❖ *founded on* **HONESTY and TRANSPARENCY**
- ❖ *energized by innovation to* **RESPOND and ADAPT appropriately**
- ❖ *dedicated to nurture* **RESILIENCY**



**Guiding Principles:** The following principles guide our collective work to support the Journey Home Strategy.

**Lived/Living Experience** We place people and their experiences at the centre of the work, always. This involves recognizing and respecting people who are homeless as experts in their own lives, their values, life situations and expressed needs. To understand this perspective, we strive to directly engage people with lived and living experience in developing and implementing the Journey Home Strategy.

The lens recognizes there is no one “type” of person experiencing homelessness and no one size-fits-all response. We recognize intersections of race, class, gender, age, sexual orientation and religion, respecting that services will need to be flexible and adaptive to diverse needs.

**Innovation** As a collective, we endeavor to challenge ourselves as a community to be creative and innovative in our response to homelessness, leveraging best practices to inform made-in-Kelowna solutions. Being innovative also means bringing in expertise from other sectors, creating partnerships and thinking creatively about housing and supports. We have dug deep to draw in usual and unusual suspects in our community, define new collaborations and potential ways of achieving the Strategy goals through social innovation, social enterprise and leveraging technology.

**Housing First** Housing First is a person-centred approach rooted in the belief that all people deserve housing and that anyone, even those with the most complex needs, can move directly from homelessness to housing in concert with appropriate supports. Viewing housing as a primary need was in direct contrast to the traditional service response, which required people who were homeless to stabilize their addictions and mental health prior to receiving housing. Housing First instead argued that in order for someone to address their illnesses or related-challenges, they must be first housed.

This approach has a wealth of research to support its effectiveness and has been adopted in several cities across Canada due to its effectiveness in ending homelessness long-term and positive impact on public system use reducing the cost of homelessness to health, justice, and community.

**Joint Leadership & Collaboration** This principle reflects the recognition that in order for this plan to be successful, everyone needs to be involved and do their part. Homelessness is a complex social issue involving multiple sectors and systems. Adequately responding to it therefore will require our collective effort and commitment. The Strategy will require commitment and action from all government orders, including Indigenous government, non-profit providers, private sector, academia, living/lived experience, and Kelowna residents.

**Prevention** A true end to homelessness requires that we think about how we can respond to current homelessness, but think upstream about how to prevent it in the first place. This requires the development of more affordable housing and changing policies to ensure vulnerable groups, such as youth leaving care, are not discharged into homelessness. It entails the provision of the resources and supports to stay housed, improve integration and social inclusion, and reduce the risk of recurrence of homelessness.

**We Pledge: *Draft for Discussion at Task Force May 10, 2018 meeting***

- To support the endorsed Journey Home Strategy.
- To work collaboratively with other stakeholders to support the implementation of the Journey Home Strategy.
- To align our agency/organizations' Strategic Plan and goals with the Journey Home Strategy.
- To identify what contributions and/or investments our agency/organization can provide to strengthen the implementation of the Journey Home Strategy.

Signature: \_\_\_\_\_

Date: \_\_\_\_\_

Organization: \_\_\_\_\_

## Supports

Needed: \$26M over 5 years

**100 program spaces of Assertive Community Treatment = \$6.3M**

Possible funding partners: Interior Health, Justice, BC Housing, Ministry of Child & Family Development (MCFD)

**75 program spaces of Housing First Intensive Case Management = \$5.3M**

Possible funding partners: Homelessness Partnering Strategy (HPS), Health, BC Housing, MCFD, private donors

**100 program spaces of Rapid Rehousing = \$7.5M**

Possible funding partners: HPS, BC Housing, Social Development & Poverty (SDP), MCFD, donors

**125 program spaces of Prevention = \$1.5M**

Possible funding partners: HPS, BCH, SDP, MCFD, Justice, Health, United Way, Community Foundation donors

*Programmatic supports (to cover operations over the course of the Strategy)*

**for 110 units of Supportive Housing proposed = \$5.5M**

Possible funding partners: Interior Health, Justice, BCH, MCFD

Needed: \$18M over 5 years

## Housing

**110 units still needed**

- 2 buildings at ~55 units = **\$9M each**

- 3 buildings at ~37 units = **\$6M each**

Possible funding partners: BC Housing, Health, National Housing Strategy - CMHC, donors, private sector, City for land donations

**Contributions required:**



**Land Costs:** \$3.3M total value, at \$30K per unit in central, accessible locations



**Construction Costs:** \$10.9M



**Soft Costs/Contingency:** \$3.8M estimated at 35% of construction costs

## Backbone & Coordination

Needed: \$2.6M over 5 years



Possible funding partners: City, donors, private sector, Community Foundation, United Way, others